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NEWS SUMMARY

GENERAL

Russian embassy plans blocked

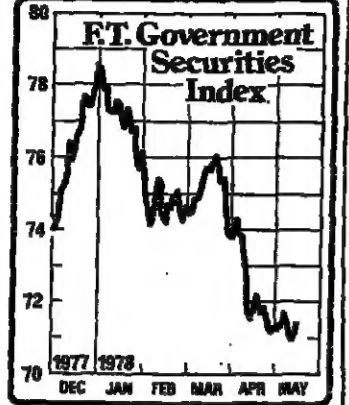
Kensington residents have won their fight against plans for a fortress-like extension to the Russian Embassy in London.

The Foreign Office said yesterday that local opposition to the proposed extension had made it impossible for the Russians to go ahead with their plans to create an enclave of Soviet diplomats and their families, surrounded by a 45-foot perimeter wall. **Back Page**

BUSINESS

Gilts improve; Equities drift

GILTS were boosted by hopes that new interest rate levels would be maintained, coupled with anticipation of good April balance of trade figures. **Longs**



Coach deaths

Five police officers were killed when their coach in which they were travelling overturned at a roundabout near Wakefield. At Mather's, Co. Londonderry, three men were killed when two mini-vans collided head-on. Schoolchildren at the Essex village of Ramsey were told of the weekend coach accident which killed six of their classmates and a teacher.

Plea to NATO

Mr. Bulent Ecevit, Turkey's Prime Minister, called on West European members of NATO to fill the gap created by the U.S. arms embargo on his country. **Back Page**

Indira denounced

The Shah Commission investigating alleged abuse of power during the emergency rule has denounced her for imposing the emergency in 1975 "to ensure her continuance in power". **Page 4**

Menzies dies

Sir Robert Menzies, former Australian Prime Minister, died in Melbourne. He was 83. **Page 3**

Moss returns

UN troops are besieging about 60 Palestinian commandos in the Tyre region. Iran has threatened to withdraw its troops for the UN force if they become involved in the fighting. President Sarkis of Lebanon has decided to restore Prime Minister Salim al-Bustri's government, which resigned last month. **Page 4**

Orlov trial

Incident Russian scientist Yuri Orlov declined to enter a plea when he went on trial in Moscow on charges of anti-Soviet agitation. **Page 2**

Briefly...

Processed food labels should tell customers how much added water they are paying for, says the Ministry of Agriculture's food standards committee.

Mean temperatures for the next month are expected to be higher than average in all districts, with rainfall below average. **Back Page**

Mr. Evelyn Jones has been confirmed as director of the Sports Council.

West German police raiding a neo-Nazi meeting found a document describing the murder of Aldo Moro as "a liberating act".

Blanca Jagger has begun divorce proceedings against her husband, Prince Philip. **Page 1**

Cyprus police are investigating allegations that Israeli secret agents are operating on the island.

The Most Rev. Peter Buthelesi becomes South Africa's first black archbishop.

Hammer de Robert has become president of the Pacific Island of Nauru, which has been in a state of political upheaval for two years because of debates on the island's future when phosphate deposits run out.

Italian Christian Democrats gained substantially in local elections. **Page 2**

Retail sales advance

RETAIL SALES figures continued a firm upward trend last month, with the volume of sales in the three months to the end of April running about 1.3 per cent higher than the previous three months. **Back Page**

PRICE INCREASES sought by UK workers in April fell to their lowest level this year, according to Institute of Purchasing and Supply figures. **Page 10**

CIVIL SERVICE Unions are expected to reach a pay settlement this week giving an across-the-board increase of 9.1 per cent and consolidation of the 1976 and 1977 pay supplements. **Page 12**

LOCAL AUTHORITY and health authorities are to press for a £50-a-week minimum wage and a five-hour cut in the working week. **Page 11**

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

Treasury 2 1/2% 1981	98 1/2	+ 1
Exchange 12pc 1988	164 1/2	+ 1 1/2
ANZ	125 1/2	+ 4
Assen Engineering	212 1/2	+ 6
Avon Rubber	103 1/2	+ 8
Bernstorf (S. & W.)	86 1/2	+ 5
Berkley Hambro	86 1/2	+ 5
British Vita	86 1/2	+ 5
Bruckhaus	86 1/2	+ 5
Brown, Hovet Reed	343 1/2	+ 3
Day Int'l	250 1/2	+ 6
Dunbee-Comben-Mark	136 1/2	+ 3
Fitzroy Inv.	15 1/2	+ 3
French Rier	200 1/2	+ 8
Grain	200 1/2	+ 8
Kitchen (R.) Taylor	73 1/2	+ 12
Ladex Trade	49 1/2	+ 4
Law Service	53 1/2	+ 3
LEFS	63 1/2	+ 2 1/2
Newman Inds.	91 1/2	+ 3
1925 Investment	212 1/2	+ 6
Pearson (S.)	210 1/2	+ 8
Phoenix Timber	188 1/2	+ 8
Pilkington	483 1/2	+ 10
Prudential Assurance	160 1/2	+ 4
Rank Org.	276 1/2	+ 7
Spirax-Sarco	256 1/2	+ 6
Stock Conversion	242 1/2	+ 10
Tozer Kemsley	33 1/2	+ 4
Williams & James	73 1/2	+ 5
Weeks Nat. Res.	183 1/2	+ 3
Highlands	105 1/2	+ 8
Parfuma Mining	740 1/2	+ 15
Doortfontein	256 1/2	+ 12
Hampton Areas	126 1/2	+ 6
Pharmat Cons.	67 1/2	+ 7
Pancontinental	512 1/2	+ 1
Parfuma Mining	740 1/2	+ 15
Expln.	30 1/2	+ 8 1/2
Peko-Walland	450 1/2	+ 18
FALLS		
Primrose Ind. Hldgs.	67 1/2	+ 10

Record current account surplus of £336m in April

BY DAVID FREUD

Britain's current account moved into record surplus in April after the large deficit in March. The swing in the two months was no less than £506m from a deficit of £170m to a surplus of £336m.

Trade in "erratic" items such as diamonds, ship, aircraft and other luxury goods, accounted for some of the disparity, but it seems likely that one major cause of the March deficit was stockpiling by manufacturers.

Once the erratic items are removed nearly all the improvement in the April trade figures can be accounted for by a reduction in imports—mainly of fuels, industrial materials and semi-manufactures.

The trade figures have run in such an unpredictable pattern of alternate feast and famine for the first four months of the year that it is difficult to identify a strong underlying trend.

In the three months to April the current account was in surplus by £348m, compared with a deficit of £36m in the previous three months. But no real significance can be attached to this because the exceptional £323m January deficit happened to fall in the earlier period.

There was little reaction to the trade figures in the foreign exchange markets, mainly because it was Whit Monday and virtually all of Continental Europe was closed.

The improvement was marked in those commodities in which imports had risen most strongly in March. The April fall in each case more than cancelled the increase in the previous month's gain.

The volume of fuel imports increased 6.25 per cent in March. It fell 27 per cent in April. Industrial materials were up 7.5 per cent in March and fell 13.75 per cent last month. Semi-manufactures gained 7.5 per cent in March and fell 12.5 per cent in April.

These figures underline the probability that manufacturers

BALANCE OF PAYMENTS

£m. seasonally adjusted

	Visible trade	Invisibles	Current Account
1977 1st	-947	+442	-505
2nd	-764	+400	-364
3rd	+54	+429	+483
4th	+45	+366	+411
1978 1st	-518	+300	-218
1977 Nov.	+68	+102	+170
Dec.	-76	+102	+26
1978 Jan.	-332	+100	-232
Feb.	+82	+100	+182
Mar.	-270	+100	-170
Apr.	+236	+100	+336

Source: Department of Trade

'Incredible' that SUIT's £4m. loan was overlooked

BY RAY PERMAN, SCOTTISH CORRESPONDENT

A COURT was told yesterday that it was "incredible" that an unsecured loan of £4.2m could have been overlooked by 82 transactions made before April 22, 1976. He denied failing to notify another 18 sales and purchases.

Mr. Redmayne, Mr. Forgie and Mr. Ross denied similar charges of share dealing without informing SUITs.

SUITs, which controls about 20 companies, has extensive interests in publishing, whisky distilling and engineering. The Monopolies Commission is investigating a bid for the company by Lonrho.

Yesterday's evidence concerned the loan, which was made to Amalgamated Caledonian, a firm in which SUITs had an indirect interest through its holding in International Caledonian.

Amalgamated, not in liquidation, needed the money for a re-development of the Army and Navy Stores site in Victoria Street, London. It was intended that House of Fraser, of which Sir Hugh is chairman, would open a shop in the new building.

Mr. John Sken, prosecuting,

Bank union insurance challenge

BY NICK GARNETT, LABOUR STAFF

THE National Union of Bank Employees gave notice yesterday of a major recruitment drive into insurance following the acceptance of merger terms by the Royal Mail and the Staff Union in a ballot of its 5,800 members.

Staff associations in a number of major insurance companies are now being approached by NUBE in its recruitment drive. Mr. Clive Jenkins, Association of Scientific, Technical and Managerial Staffs, which views insurance as its own recruitment area.

The bank union's plans to use its new insurance sections as a springboard into other insurance companies will annoy the TUC leadership, which is trying to prevent the kind of battles which have occurred in the blue-collar sector from developing among white-collar staff.

Mr. Len Murray, the TUC general secretary, told NUBE's annual conference only last month that it would be better for the trades union movement if NUBE kept out of insurance altogether.

In the Guardian Royal Exchange Staff Union ballot, 2,643 voted for the merger and 1,560 against in a poll of about 75 per cent. Mr. Leif Mills, NUBE's general secretary, said yesterday that a 1971 ballot of staff union members gave a two to one vote against joining ASTMS.

The staff union will retain almost full policy making autonomy and Mr. John Forde, its president, will become a NUBE assistant secretary.

Insurance companies with staff associations that NUBE has been or will be trying to tempt into merger talks include Sun Alliance, Phoenix, Eagle Star and Britannia.

ASTMS, which is trying to make further inroads into banking, also in defiance of what the TUC believes to be in the best interests of the unions, has negotiating arrangements in a number of large insurance companies. These include Prudential, Pearl and Norwich Union.

An Advisory Conciliation and Arbitration Service report has also recommended that ASTMS should be recognised at Legal and General.

NUBE, whose involvement in insurance has until now been restricted to a small number of members in Sun Life of Canada and the Ecclesiastical Insurance Office, is also expected to make new approaches to the managers' staff associations in Legal and General and the Royal.

Most pay deals within guidelines

By John Elliott, Industrial Editor

MORE THAN 10m workers have accepted phase three pay deals. Most add 10 per cent or less to employment costs and are therefore within the Government's pay guidelines.

These figures, produced by the Confederation of British Industry's pay data bank, show that phase three settlements are spreading rapidly across industry after a fairly slow start to the annual negotiating round last winter.

The 10m workers covered represent a substantial proportion of the country's unionised workers, who total some 14m, and nearly half the total workforce of 23m.

The CBI believes that the remaining 11 weeks of the pay round are likely to produce broadly similar results, even though many of the 1,700 claims lodged for 14m workers are as high as 30 per cent. There is "no significant correlation" between the size of claims and the levels of settlements, the Confederation says.

The figures for the settlements also back up assumptions being made by both the Government and by industrialists that the general increase in earnings for 1977-78 will be around 14 per cent. The Department of Employment's monthly earnings figures, to be published tomorrow, will probably confirm this trend.

The difference between the 10 per cent, general level of settlements and the expected 14 per cent earnings total arises from two main factors.

First, while 56 per cent of the 1,243 deals, recorded for 10.25m workers so far, are for 10 per cent or less, the remaining 14 per cent fall in the 11 to 15 per cent range.

Secondly, the Confederation's data bank has been told of 445 self-financing productivity deals covering 974,000 workers which generally add between 5 and 10 per cent to pay packets.

The Confederation also reports that the 12-month rule for the gap between pay settlements has held in all but a dozen small cases, and it concludes that "the pressure on this rule now seems to be insignificant."

This is a considerably more optimistic stance than that being adopted by leading employers a few months ago.

Labour News, Page 11

Zaire troops fight for copper towns

BY A SPECIAL CORRESPONDENT LUSAKA, May 15.



ZAIREAN armed forces were today struggling for control of two of the most important towns in the copper-producing province of Shaba—Kolwezi and Kolwezi—following last week's invasion by Angolan-based rebels.

Judging by first reports, the incursion seemed to be a far more serious military expedition than the invasion a year ago by the same National Liberation Front of the Congo led by Col. Nathaniel M'Bumba.

Military reports reaching here said between 3,000 to 4,000 rebels infiltrated into Zaire across Zambian territory apparently after stockpiling arms and ammunition in Shaba province.

Shaba is the centre of the copper-producing industry that yields about 85 per cent of Zaire's badly needed foreign exchange.

The official Zaire news agency AZAP said the men who entered the country were dressed in civilian clothes, and had the backing of the Soviet Union, Cuba, Algeria and Libya.

But the liberation front claimed responsibility for the attack in a statement released in Brussels. It said its forces had inflicted heavy losses on the Government forces.

Compared to last year's fighting the rebels appear to have made rapid gains. Reports said at least five Zairean aircraft were destroyed on the ground at Kolwezi Airport.

French-supplied Mirage aircraft were called in at the weekend to strike rebel positions at the single-strip airport.

There are 100 or so Britons in Shaba, the same number of Americans, 400 Frenchmen and 1,750 Belgians. Diplomats said the rebels had taken prisoners among the European expatriates, but there were no details. Europeans in Kolwezi had been rounded up, apparently for their own safety.

David Bueland adds from Brussels: The uprising may call into question the international plan which Belgium was trying to coordinate at President Mobutu's request.

A meeting in Brussels, to be chaired jointly by the Foreign Ministers of Zaire and Belgium had been planned for June 13 and 14. The countries chiefly involved—the U.S., France, West Germany, the U.K., Saudi Arabia, Iran and Belgium—were due to discuss what technical and economic aid they might give.

A pre-condition for providing Zaire with aid is that President Mobutu agrees to international Monetary Fund conditions for a further standby credit.

A deal has not yet been reached but an IMF official took the deputy post in the National Bank, which is co-ordinating an international bank loan of over \$200m, for Zaire, said yesterday that it was "much too early to determine whether events in Zaire would further delay the conclusion of the loan."

France in Africa, Page 4
Copper price, Page 45

MPs approve Windscale

BY IVOR OWEN, PARLIAMENTARY STAFF

CONSTRUCTION OF the £600m nuclear waste reprocessing plant at Windscale was given the go-ahead in the House of Commons last night by a majority of 144.

The Special Development Order granting the necessary planning permission was approved by 224 votes to 80.

The move was backed by Government and Opposition leaders, but opposed by the Liberal Party.

In a new attempt to allay fears about the dangers involved in disposing of spent nuclear material, Mr. Peter Shore, Environment Secretary, announced the appointment of a Radio Active Waste Management Advisory Committee.

It will be presided over by Sir Denis Wilkinson, a fellow of the Royal Society, vice-Chancellor of Sussex University and a former chairman of the Science Research Council's nuclear physics Board.

Mr. Shore told MPs that the committee's terms of reference would be to advise the Environment Secretary and the Secretary of State on important issues relating to the development and implementation of an overall policy for the management of civil radioactive wastes.

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EUROPEAN NEWS

ITALIAN LOCAL ELECTIONS

Christian Democrat advance likely

By PAUL BETTS

ROME, May 15.

COMPUTER FORECASTS of the outcome of wide-ranging local administrative elections in Italy indicated a sharp advance for the ruling Christian Democrats (DC) and a setback for the Communists (PCI) compared with the 1976 general election returns. Both main parties have advanced against the most recent local elections. The largest gain has been secured by the Christian Democrats.

Today's elections involve about a tenth of the electorate evenly divided on a geographical basis. The computer projections, forecast the strengths of the two main parties at 42.4 per cent of the popular vote for the Christian Democrats compared with 38.8 per cent in the general election and 33.6 per cent in the previous local elections, and 27.3 per cent for the PCI compared with 35.6

per cent in 1976 and 23.3 per cent in the previous local elections. One noticeable feature of these preliminary forecasts are indications that the Socialists (PSI) appear to have recovered ground lost in the general election. The forecasts show the Socialists gaining 13.5 per cent of the vote compared with 9.2 per cent in 1976 and 13.3 in the previous round of local elections.

Overall, the preliminary results — if confirmed in the final outcome — seem to confirm the rationalisation evident in the last general election, with the three large parties, the DC, the PCI and the PSI, securing more than 80 per cent of the popular vote in a high poll of 75 per cent of the electorate. This is the first time since the last series of local elections.

Only one of the smaller parties, the influential Republicans (PRI) appear to have made an advance in the preliminary computer showings, with 3.1 per cent compared with 2.8 per cent in 1976 and 2.8 per cent in the past local polls.

A number of independent political observers had detected in recent months a small but significant shift to the Centre-Right in Italian politics. In part, this is in response to the new governing alliance which sees the Communists uniquely supporting a minority Christian Democrat Government, and also up by a concerted campaign by the small Left-wing Radical Party to force amendments in the interest of human rights, and by the neo-Fascist MSI Party to secure even stronger provisions.

The Prime Minister, Sig. Giulio Andreotti, is to seek a vote of confidence in Parliament tomorrow demanding immediate ratification of tougher anti-terrorist measures. These measures have so far been held up by a concerted campaign by the small Left-wing Radical Party to force amendments in the interest of human rights, and by the neo-Fascist MSI Party to secure even stronger provisions.

Norway assured on U.S. oil search

By Fay Gjester

OSLO, May 15.

THE PROSPECTS for Norwegian participation in the forthcoming search for oil and gas off the U.S. East Coast was one of the subjects reviewed when two Norwegian Deputy Ministers met Mr. John O'Leary, U.S. Deputy Secretary for Energy, in Washington last week.

Mr. Trygve Tamburhagen, Norwegian Deputy Energy Minister, and Mr. Reidar Engell Olsen, Deputy Minister for Industry, who were attending the Offshore Technology Conference at Houston, in Texas, said the U.S. had confirmed that foreign companies would be allowed to take part in the search. The chances, however, would depend on their ability to compete.

On the proposed export of Iranian gas to the U.S. and Norway's hopes to build the giant floating terminal which will process the gas for export, Mr. Tamburhagen would not comment. He pointed out that U.S. officials do not know when a decision on the deal is likely, since it depends on some extent on Congress's approval of President Carter's energy package.

Meanwhile, a Norwegian company has announced plans to build a Nkr 1bn plant in Emden, West Germany, which will produce annually, 800,000 tonnes of sponge iron. It will be fuelled by gas from the Ekofisk field in Norway's sector of the North Sea.

The state-controlled A/S Sydvaranger company will build the plant in partnership with Korf-Stahl of West Germany. Construction work will start later this summer, with completion scheduled for early 1991. Norwegian sources say the project is the first concrete result of Norwegian-German discussions, started nearly two years ago, about co-operation in the energy and industry fields.

Home rule plan for Greenland

By Hilary Barnes

COPENHAGEN, May 15.

DENMARK'S Minister for Greenland has tabled legislation to give home rule to Greenland from next May. Mr. Joergen Peder Hansen's Bill provides for Greenland to remain part of the Danish Monarchy and external relations will remain under the control of the Copenhagen Government.

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Orlov refuses to plead

BY DAVID SITTER

MOSCOW, May 15.

DR. YURI ORLOV, the dissident leader, today refused to enter a plea during the first day of his closed trial in a Moscow city court on charges of anti-Soviet agitation, which carries a maximum penalty of seven years' imprisonment and five years' exile.

Dr. Orlov told the court that he did not understand the accusation against him, and when he was refused a permission to elaborate, said he would not participate in a court which did not allow him the right to explain himself as he saw fit.

Details of what took place in the courtroom were related to correspondents by Dr. Orlov's wife, Irina, who with his two children, Dmitri and Alexander, was allowed inside the courtroom, from which journalists and friends of Dr. Orlov's were excluded.

Dr. Orlov, the leader of the dissident group which sought to monitor Soviet observance of the Helsinki accords, was accused in the formal indictment of having been paid by the West for slanderous information.

A representative from the U.S. embassy attempted to attend the trial but was barred from entering. No other Helsinki agreement signatory attempted to send an observer to the trial.

Mrs. Orlova said that her husband, who she had not seen for 15 months, since his arrest in February 1977, looked thinner in the courtroom but otherwise seemed in good spirits. She said that he requested that ten witnesses including veteran Jewish "refusenik" Vladimir Slepak be called in his defence, but that his request was refused.

Mrs. Orlov said that there were approximately 15 prosecution witnesses prepared to testify against Dr. Orlov, the first of the prominent Moscow "Helsinki" group dissidents to go on trial.

These apparently include former colleagues of Dr. Orlov's who were prepared to say that a document on the situation of Soviet scientists with which he was connected was slanderous.

It was also alleged that Helsinki group documents slandered Soviet psychiatry and who 15 months ago was engaged by Dr. Orlov's wife Irina to defend her husband, but has since been refused a visa.

Dr. Orlov's long-awaited trial is the Soviet Union's definitive answer to those who thought the 1975 Helsinki agreements, with their human rights pledges, would be the basis of significant Soviet internal liberalisation.

The agreements gave a new lease of life to Soviet dissident activities, but appear in retrospect to have only increased the authorities' determination to suppress all forms of organised dissent.

The trial of Dr. Orlov and the expected trials of two other Helsinki group members, Alexander Ginzburg and Anatoly Shcharansky, are the culmination of a wave of arrests, trials and forced emigrations which appear to be aimed at reducing Soviet dissidence to a handful of scattered individuals expressing their opinions in private.

The trial of Dr. Orlov is expected to end on Wednesday but it is assumed that his fate has already been decided, and at the highest political levels, possibly by the Soviet Politburo.

The importance of the case lies in the fact that Dr. Orlov and the other "Helsinki" group members sought to force the forced emigration or arrest.

London mock trial opens

BY OUR FOREIGN STAFF

EVIDENCE on the Soviet

authorities treatment of dissent

collected from 23 dissidents now

in exile in the West was pre-

sented today at a mock trial

in London to enable the case for

Dr. Orlov's defence to be pre-

sented.

Meanwhile, the Foreign Office issued a statement describing the fact that the trial was taking place as "very disturbing".

Dr. David Owen, the Foreign Secretary, it said, had repeatedly urged the USSR not to take action which would call in question its commitment to the Helsinki final act.

The mock trial has been arranged by Mr. John Mac-

Donald, QC, chairman of the Association of Liberal Lawyers, Plymouth, the mathematician who spoke of his nights in a punishment cell the size of the table at which he was standing.

The wife of Dr. Leonid

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Turkish industry warning

By Metin Munir

ANKARA, May 15.

THE POWERFUL Turkish

Industrialists and Business-

men's Association (Tusad) to-

day issued a declaration

expressing concern at the

disunity among Turkey's

political parties over political

violence which, it said, had

reached "dangerous dimen-

sions".

It also declared Prime

Minister Bulent Ecevit's new

tax package to be harmful to

the economy, claiming that it

would decrease investments,

employment and production.

Also voicing what financial

circles consider to be a valid

grievance, Tusad asked the

Government to consult it on

the fourth five-year develop-

ment plan, a private business

agreement for more than 60 per

cent of employment and pro-

duction in industry.

The meeting was abandoned

by Dr. Francisco Sa Carneiro,

the party's founder, who had

been expected to return as

leader of a purged and more

conservative organisation, after

the resignation of the party's

political committee of 12 last

month.

Dr. Sa Carneiro said that he

would not accept the leadership

as he had not found general

acceptance of his candidacy.

The meeting showed the party

to be deeply divided between

hardline supporters of Dr. Sa

Carneiro and a more moderate

faction which fears an attempt

to lead the party away from its

social democratic principles and

towards a more extreme right-

wing position.

Factional disputes first sur-

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congress, when Dr. Sa Carneiro

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Portugal democratic front plan

BY JIMMY BURNS

LISBON, May 15.

SR. ALVARO CUNHAL, the general secretary of the Portuguese Communist Party, today proposed the formation of a broad democratic front, involving representatives of all social sectors, to help Portugal solve her economic problems, and help defend the country's democratic system from what he called the growing complacency of fascism to the extreme right of the Government.

"The Portuguese Communist Party remains united, firm, open to dialogue and confident," Sr. Cunhal said.

Speaking at a news conference to present the new party programme, Sr. Cunhal said that the boundaries of political

parties in Portugal no longer fell within strict class lines. It was now possible to form a common democratic consensus.

Sr. Cunhal's statement, which followed a meeting of the party's central committee, confirmed a growing feeling here that beneath the official orthodoxy of the Portuguese Communist Party, its leadership is adopting an increasingly pragmatic approach to the political situation. Although Sr. Cunhal recently reached by the Portuguese Government with the International Monetary Fund (IMF) he did not announce any outright confrontation on the

industrial front, where the wage union movement is largely dominated by his party. Noting that there was a growing attempt by extremist groups to create the necessary conditions for an extreme right-wing military coup and the "destruction of the democratic system" consolidated following April 25, Sr. Cunhal urged the present governmental alliance of Socialists and Christian Democrats to adopt urgent measures against terrorism.

Sr. Cunhal ended by proposing a number of measures which he termed were necessary to consolidate the country's democratic system.

Opposition party deeply divided

BY OUR OWN CORRESPONDENT

LISBON, May 15.

THE DEEPLY divided state of Portugal's main opposition, the Social Democratic Party, was demonstrated at the weekend when a meeting of its national committee failed to resolve the leadership crisis or to define a clear political strategy.

The meeting was abandoned by Dr. Francisco Sa Carneiro, the party's founder, who had been expected to return as leader of a purged and more conservative organisation, after the resignation of the party's political committee of 12 last month.

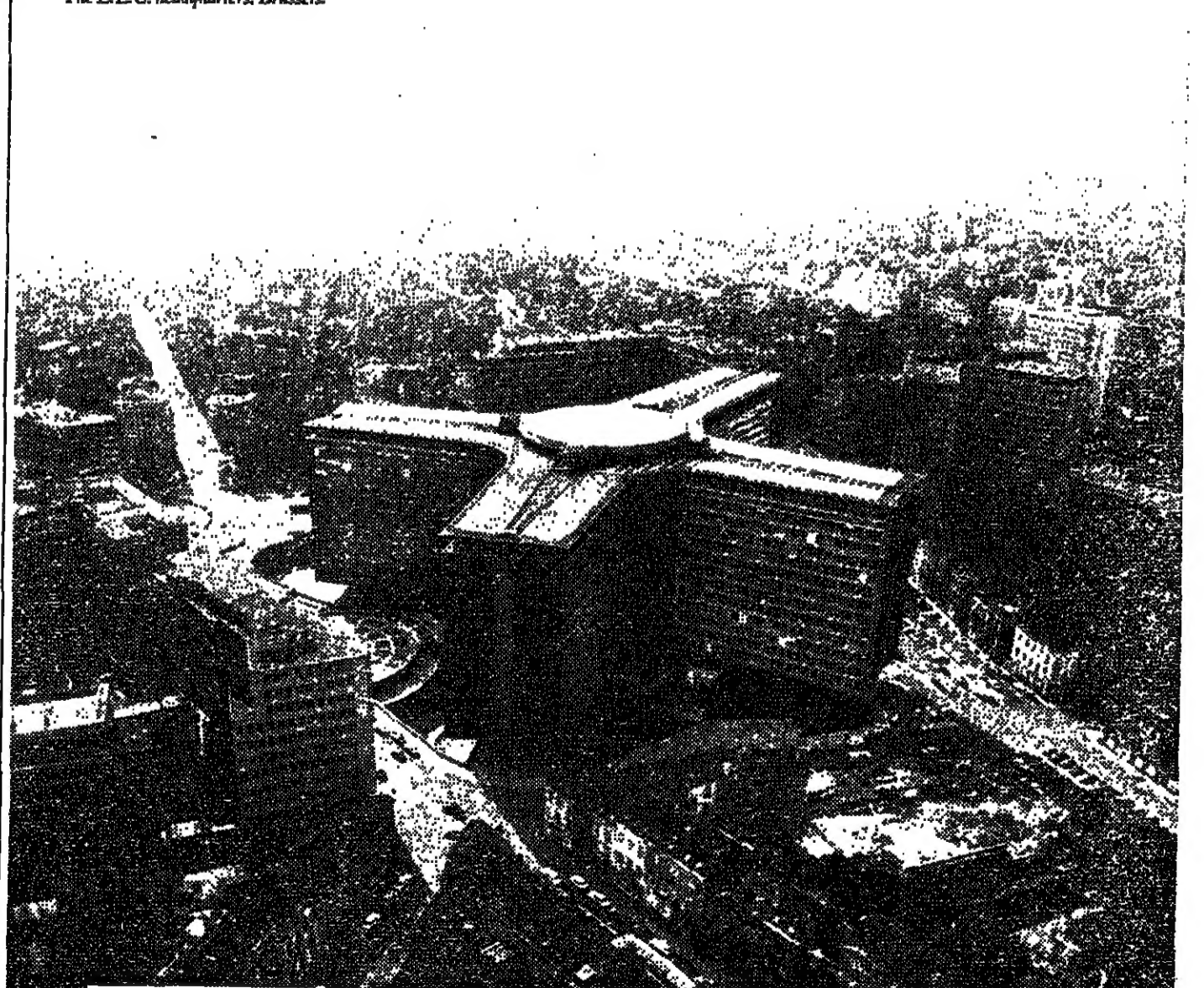
Dr. Sa Carneiro said that he would not accept the leadership as he had not found general

acceptance of his candidacy. The meeting showed the party to be deeply divided between hardline supporters of Dr. Sa Carneiro and a more moderate faction which fears an attempt to lead the party away from its social democratic principles and towards a more extreme right-wing position.

Factional disputes first surfaced at the party's November congress, when Dr. Sa Carneiro resigned the leadership. He appeared to have failed in an attempt to swing the party's more moderate political committee behind tougher opposition to the Government's austerity and land reform programmes.

It is believed that continuing indecision is costing the party dear in terms of electoral support, and must be resolved before the party's next congress, later this summer. In the meantime, observers will be watching Dr. Sa Carneiro who still enjoys considerable support, particularly among more conservative sectors in the North.

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OVERSEAS NEWS

Ceausescu and Hua urge united effort for peace

BY JOHN HOFFMAN

PEKING, May 15.

THE LEADERS of China and Romania said today that international tension could lead to a new world war. But both stressed that war could be averted by the united resistance of independent nations.

President Nicolae Ceausescu of Romania and Chairman Hua Guofeng of China were speaking at a reception celebrating the visit to the Chinese capital of the Romanian leader. President Ceausescu arrived in Peking earlier today to be feted in a style reserved for China's close friends.

Mr. Hua told him to-night that both countries needed a peaceful international environment in which to build their futures. "But there are always some people in the world who are bent on seeking world hegemony," he said.

The Chinese and Romanian leaders were an unmistakable reference to the Soviet Union and the United States. He said: "In their rivalry they are keeping up an intense arms race, each attempting to establish military supremacy over the other."

"They are poking their hands in everywhere to sow dissension, incite conflict and fish in troubled waters. They are bound to resort to force some day, and the danger of world war is ever more seriously threatening the independence and security of the people of all countries."

President Ceausescu agreed that competition for military supremacy was a threat, and that mediation was the only hope for the threatened countries.

"There exist in Europe today sharp contradictions, and the confrontation between huge armed forces and antagonistic military blocs which constitute a grave danger to the cause of peace," he said.

"We hold that the intensified arms race, which is becoming ever heavier burden, calls for all progressive forces to act before it is too late to bring about the disarmament, and first of all nuclear disarmament."

Mr. Ceausescu called for peace initiative in the Middle East and Africa. "Romania stands for peace in the Middle East, based on the withdrawal of Israeli troops from Arab territories they occupied in the 1967 war. We pledge to help eliminate the remnants of colonialism in Africa, oppose the policies of apartheid and racial discrimination, and support the right of the Namibian and Rhodesian peoples to self-determination and independent development."

Europeans reveal ignorance of Japan

By Charles Smith

TOKYO, May 15.

ABOUT ONE THIRD of the population of five major EEC member countries think Japan is a nuclear power — whereas in reality the Government has announced a "doctrine" renouncing the acquisition or manufacture of nuclear weapons. Roughly the same proportion believes the country is either Communist-ruled or a dictatorship.

These facts seem to follow from the first Europe-wide public opinion poll ever conducted by the Japanese Foreign Ministry (although polls conducted five years ago in the UK also suggested that many people believed Japan to be Communist). The poll, carried out last November, also suggested a degree of awareness and concern at the Japan-Europe trading imbalance and a strong tendency to argue that Japanese success is the result of low wages, copying or similar negative factors.

Japan has been conducting annual polls in the US similar to last year's European exercise for a number of years. It apparently decided to extend its coverage after noting the vehemence of European reactions to the trading imbalance problem from late 1976 onwards.

The European poll however will not be conducted annually. The cost of the operation was roughly ¥5m (nearly £100,000) — a large amount to be fitted into the Ministry's small budget for overseas public relations. Japan is equally concerned about its image in South East Asia and plans to poll the inhabitants of the five ASEAN (Association of South East Asian Nations) countries in the near future.

The five countries covered by last November's EEC poll were West Germany, France, Britain, Italy and Belgium. Of the five Britain appeared to have produced the most critical responses (particularly on topics related to trade) whereas West Germany, predictably, produced the mildest.

Mr. Menzies has often been taken to task for his vacillation and dilatoriness on defence policy in the fifties and early sixties. For want of a champion his case would seem to go heavily against him. His Government's order of the F4U aircraft just before the 1963 election spell trouble for his successor governments. He has also been accused, with far less justice, of failing to alert his country to its regional responsibilities in Asia. This is an extraordinary charge when one considers that his Government in 1950 played a crucial part in inaugurating the Colombo Plan, and later encouraged the development of the Indus Basin. His Government committed Australian forces to Korea in 1950, stationed troops in Malaysia in 1955 (against Labour's opposition), assisted Britain in meeting Sukarno's confrontation of Malaysia, and committed Australian forces to Vietnam.

The all-important ANZUS treaty was signed with Menzies' encouragement, as well as the less visible SEATO. Australia played a significant role in formulating the Japanese Peace Treaty, and established trading relations with that country of incalculable value. Today, after the stormy passage of the Labour Government under Gough Whitlam, and the restoration of Liberal Party rule under Malcolm Fraser, the name of Robert Menzies is a reminder of how much has changed in the relationship of Australia to the modern world.

SRI LANKA

Discipline for development

BY MERVYN DE SILVA, IN COLOMBO

ECONOMIC and political changes from the UNP unions too, into "abuses of power" from these plans, particularly an accelerated Mahaveli dam diversion scheme—a massive multi-purpose project. When the bank's group meets a substantial increase in project aid is expected. The government's hopes for easing the frightening unemployment problem rest largely on the Mahaveli scheme. But this might take as long to build as the infrastructure for Sri Lanka's trade zone.

Prices keep soaring, while impatient young job-seekers, who were mainly responsible for Mrs. Bandaranaike's downfall, continue to beset the houses of government, MPs and party organisers. The constant flow of sunshine stories in Sri Lanka's over-managed media make the gloom of day-to-day reality all the more irritating.

Late last year UNP intellectuals used to say "wait for February 4th," suggesting that after the constitutional change it would be all systems go. People are still waiting. Party stalwarts now say "wait for June and the third amendment."

Besides introducing proportional representation, this amendment will allow the President to reshuffle the cabinet and appoint district Ministers outside the cabinet. The administration will be streamlined and plans will run smoother the government argues.

But Sri Lanka's long stagnant economy becomes daily less capable of satisfying the aspirations of the young. More than half the 1.2m unemployed are "educated" youth. A university degree is still the only passport to a decent job and helped rural students but Sinhala candidates.

Thus the university is the flash-point of the socio-economic crisis. When campuses opened on April 24, the Higher Education Ministry (a new body) warned trouble makers that they would be severely punished.

The unions and youth leagues want the opposition in close ranks. The SLFP unions are also pressing their leaders for an understanding with the left on basic questions.

Responding to their criticism, the government assured parliament that the law will apply only to State employees. This tactical retreat has not dispelled opposition fears.

Assaults on picket lines and student activists only help to fuel the opposition campaign. A bus carrying some leftwing students was recently hijacked, forcibly

Encouraged by Indira Gandhi's

These urgent measures have been taken following the murder during the last month of five Tamil police officers. An organisation calling itself the Tamil New Tigers Movement—and committed to establishing a separate Tamil state in the north of the island—has claimed responsibility for these murders as well as six others.

Mr. Jayawardene, freshly ennobled as Executive President (an office he created for himself), has opened his arms to an IMF-oriented development strategy, with centralised authority, incentives to big business and a much tougher policy towards unions and on the whole issue of law and order.

The country's mostly socialist opposition parties, with the recently displaced Mrs. S. Bandaranaike at their head, are alarmed. They claim that these policies are authoritarian, aiding Sri Lanka's most privileged groups at the expense of the less well-off.

A recent visit to Sri Lanka by Singapore's premier, Lee Kuan Yew, aggravated opposition misgivings. The national newspapers, mostly government owned, have acclaimed Mr. Lee's policies as pragmatic and flexible. They have attributed Singapore's economic successes to stability, foreign confidence and economic growth.

In March Mr. Deva Nair, reportedly Premier Lee's top trade union adviser, ended a visit to Sri Lanka with a lavish testimonial to Mr. Jayawardene's "white paper" on Labour. This draft law imposes a virtual ban on strikes and allows an employer to sack any worker, without cause, provided he pays a fixed sum as compensation.

The proposed law has drawn considerable fire, including that of Indian Tamil plantation labour led by Mr. S. Theodoran MP. It is a man renowned for opposition to the government—the independent middle class Mercantile Union—which says the law violates ILO conventions, and the Christian Workers' Fellowship—which claims it defies Papal encyclicals on workers' rights. The emasculation, if not extinction of trade unionism is seen as a real threat.

The White Paper drew protests driven to an unidentified "party carrying some leftwing students" beaten up. Students of the Vidyalyankara campus have been afraid to attend classes because of threatened reprisals for the death of an "outsider" killed in a recent campus brawl. Several students and a few academics have been suspended. At the Kandy campus when black flags were hoisted the day President Jayawardene assumed office.

According to its favoured idiom each opposition party describes these trends as "undemocratic," "repressive," "creeping regimentation," "incipient neo-fascism."

With several harsh years of emergency to her credit, Mrs. Bandaranaike is of course not too far from a campaign on ever as the progress of government plans slows embarrassingly.

A top World Bank official was nevertheless greatly impressed by

OBITUARY: SIR ROBERT MENZIES

A man of the Empire

BY OUR FOREIGN STAFF

SIR ROBERT MENZIES K.T. will be remembered not only as one of Australia's longest serving Prime Ministers—he held office without a break from 1939 to 1941—but also as one of the key figures in the Commonwealth during the two decades following the end of the Second World War. Menzies symbolised the Australian attachment to Britain, which was already growing weaker towards the end of his premiership, and has been still further eroded in the years since he resigned. He was a conservative figure by any standards, although where his personal feelings were involved, as in the reform and extension of the university system, he could be as committed as any member of the Australian Labor Party. But Menzies deserves a place in history as much for the era over which he presided as for his own ideas or even his commanding and, to most people, attractive personality. It was a long, prosperous, and above all stable period.



1966 need not be discussed in depth, for Australians, and Menzies in particular, would not mark Australia's participation in them as being of global importance. At home, Menzies presided over a country which attained much in terms of domestic prosperity and stability. The only serious downturn, and this was induced by his Government as a counter-inflationary measure in 1960-61, almost cost Menzies the Prime Ministership. With a final majority of one, however, Menzies fought on through a resurgence of domestic prosperity and won a greatly increased majority in the 1966 election. Menzies stepped down from the Prime Ministership in February, 1966.

Menzies has often been taken to task for his vacillation and dilatoriness on defence policy in the fifties and early sixties. For want of a champion his case would seem to go heavily against him. His Government's order of the F4U aircraft just before the 1963 election spell trouble for his successor governments. He has also been accused, with far less justice, of failing to alert his country to its regional responsibilities in Asia. This is an extraordinary charge when one considers that his Government in 1950 played a crucial part in inaugurating the Colombo Plan, and later encouraged the development of the Indus Basin. His Government committed Australian forces to Korea in 1950, stationed troops in Malaysia in 1955 (against Labour's opposition), assisted Britain in meeting Sukarno's confrontation of Malaysia, and committed Australian forces to Vietnam.

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World events from 1949 until

to be commissioned as Prime Minister. On Britain's declaration of war against Germany in September, 1939, Menzies told the nation that "as a result" Australia was at war. He was backed by the vast majority of Australians in his decision, if not in the precise wording of its announcement. In the years 1944-45, and especially after the Labor victory of 1943, he drew together the remnants of his old party, numberin some 14 organisations from the various states, and galvanised them into a fighting party organisation as the Liberal Party. Together with the Country Party under Fadden, the opposition Liberals made some small inroads in the Chifley Labor Government's floor majority in the 1946 election. In 1949, after Chifley's bank nationalisation fiasco, they were poised for victory and inflicted on the Labor Government a crushing defeat, banishing the Labor Party to the opposition benches, where they have since remained.

Though he could not have suspected it at the time, Menzies in December, 1949, embarked on an unbroken term of office of 16 years as Prime Minister, repeatedly defeating the Labor Party.

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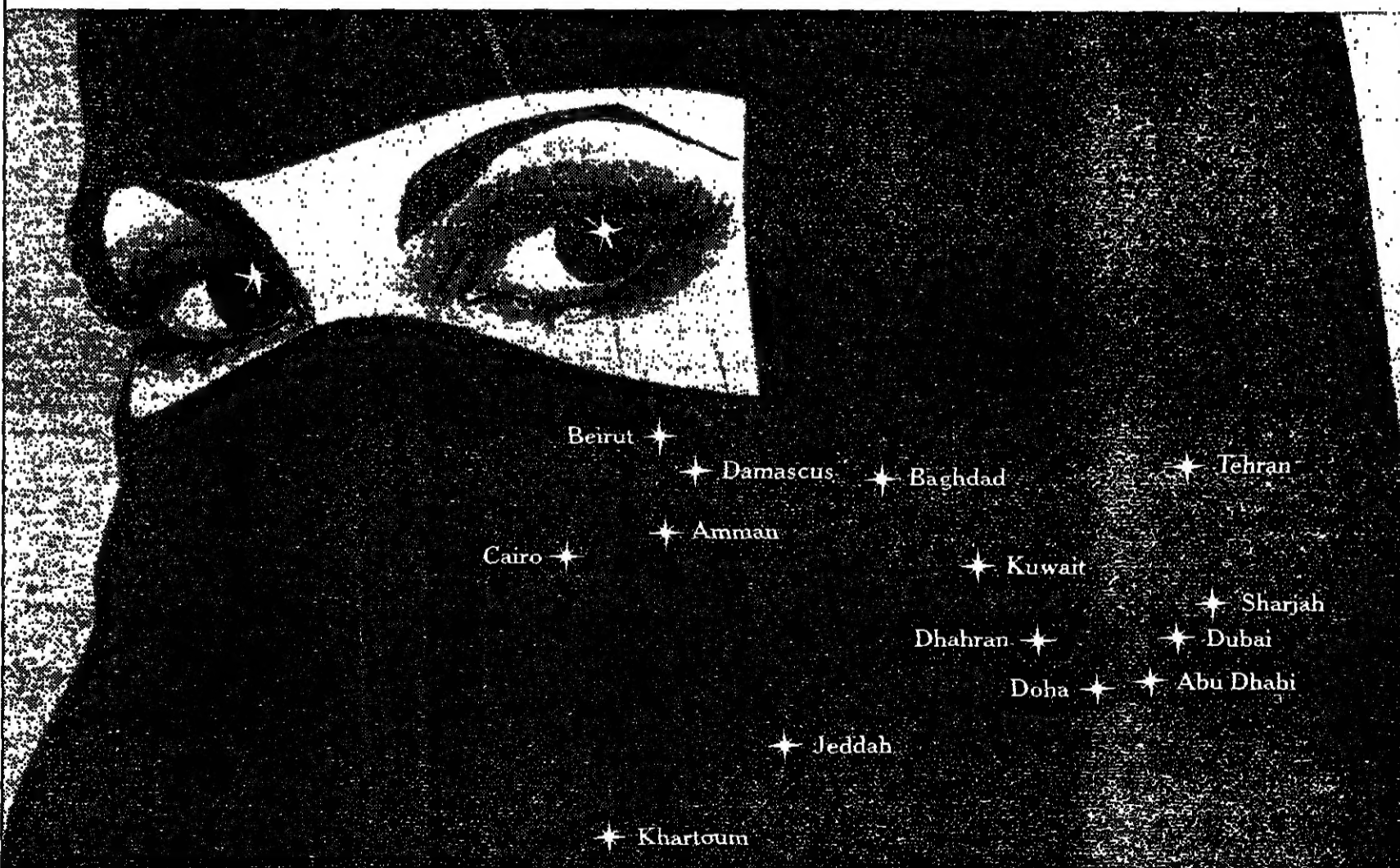
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OVERSEAS NEWS

Shah report attacks Mrs. Gandhi's 'abuse of power'

BY K. K. SHARMA

THE INDIAN Government today backed the findings of a commission of inquiry which strongly criticised former Prime Minister Mrs. Indira Gandhi, for abuse of power during the final 21 months of her rule.

The government, headed by Mr. Morarji Desai's Janata Party, has not yet charged Mrs. Gandhi, but her supporters, who fear her imminent arrest, have announced plans for a national campaign of civil disobedience.

The Shah commission, headed by a former justice of the Supreme Court, Mr. J. C. Shah, tabled two interim reports in Parliament, giving its findings on Mrs. Gandhi's conduct during India's state of emergency.

The commission indicted Mrs. Gandhi for abuse of authority, and found that she imposed the state of emer-

gency in June 1975 to serve personal ends.

"Thousands were detained and a series of totally illegal and unwarranted actions followed involving untold misery and suffering," the commission said. "There is no evidence of circumstances which would warrant the declaration of an emergency."

Although the way is now clear for prosecution of Mrs. Gandhi, whether this will be done depends on the Government, which is vacillating because of a major political offensive by her supporters.

It is understood that a Cabinet committee has been appointed to go into the matter—a sign that the Government is in no mood to take immediate action.

The Congress (I) Party formed by Mrs. Gandhi was, however, warned today that if any violent agitation was launched, the Government

would take stern action, although peaceful demonstrations would be permitted.

The commission's reports are a major indictment of Mrs. Gandhi's rule and in particular of her son Sanjay. He is charged with intimidating witnesses in a criminal case against him.

"It is surprising that he (Sanjay Gandhi) should have wielded such enormous powers without being accountable to anyone," the commission says.

"The commission cannot think of a situation similar to this one, in which an individual functioned with such authority, ruthlessness and effectiveness without the slightest claim to (his) position, except that he was the son of the then Prime Minister."

The commission said Sanjay Gandhi appeared to have had no sense of responsibility and could not be called upon to account for his actions and behaviour.

Mr. Sanjay Gandhi's role in the emergency was described as one of the main factors which complicated the formation of the new government. The demand was made to keep out of the emergency takeover who are not represented in the legislature.

The decision by Mr. Sarkis to revive the old cabinet is being seen as a last resort to avoid a crisis after the end of the civil war, a national entente between Lebanon's Moslem and Christian communities remains impossible.

As a result, President Sarkis, himself a banker, will still have to depend on technocrats in his administration until such an entente finally becomes possible.

There have, however, been some steps towards Moslem-Christian reconciliation. A reconciliation between former President Suleiman Frangieh and ex-Premier Rashid Karami has evoked a great deal of interest.

The two met last week for the first time in over two years, at a luncheon given by Col. Tamer al-Jonny, the commander of Syrian troops stationed in northern Lebanon. This showed the reconciliation had begun.

Mr. Frangieh, a Christian Maronite, and Mr. Karami, a Sunni Moslem, fell apart when both were in power during the civil war.

The reconciliation was interrupted by Mr. Frangieh's sudden illness. He was hospitalised over the weekend after suffering from a stroke, which was described as a mild heart attack. His condition was reported to be satisfactory.

Sarkis to reappoint previous Cabinet

By Ihsan Hijazi

BEIRUT, May 15.

PRESIDENT Elias Sarkis has decided to reappoint the Cabinet of technocrats which resigned last month, following the failure of efforts to form a government of national unity.

The reappointment of the eight-member Cabinet is expected this week after the President and Mr. Salim al-Hoss, the premier-designate, have held additional consultations.

Demands by Moslem and Christian leaders have obstructed the efforts by Dr. Hoss—who headed the last Cabinet—to form a new one.

Mr. Sarkis met today with Mr. Pierre Gemayel, leader of the largest Christian organisation, the Phalange Party. Another prominent Christian leader, Mr. Camille Chamoun, declared after seeing the President over the weekend that he had no objections to reviving the old Cabinet.

Mr. Chamoun's insistence that all members of the new Cabinet should also be members of parliament was described as one of the main factors which complicated the formation of the new government. The demand was made to keep out of the emergency takeover who are not represented in the legislature.

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New plan for supervision of banks' foreign lending

BY STEWART FLEMING

NEW YORK, May 15.

FEDERAL BANK regulatory agencies in the U.S. are about to introduce, for the first time, a co-ordinated system for monitoring foreign lending by banks and other financial institutions.

The new system, which is being developed by the Federal Reserve Board, the Federal Deposit Insurance Corporation, and the Comptroller of the Currency, will be applied to all Federal Reserve members.

However, the new system has been designed with a broad measure of agreement between the main agencies responsible for monitoring the foreign lending by U.S. banks.

The article says that important elements in the new supervisory plans are a common reporting form and changes in procedure for examination of bank international loan portfolios, with emphasis on identifying concentrations of lending which seem large in relation to bank capital and condition of the recipient country.

The new supervisory proposals for foreign lending reflect the continuing concern in the U.S. about the increasing foreign exposures of commercial banks and the feeling in some quarters that the ability of regulators to monitor foreign operations of banks was lagging behind this growth.

The proposals are outlined in considerable detail in the spring edition of the Federal Reserve

Board of New York Quarterly Review. The new supervisory system described has been operating on a trial basis by the New York Fed, and needs the approval of the Federal Reserve Board in Washington before it can be applied to all Federal Reserve members.

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Dominicans expected to re-elect Balaguer

By Hugh O'Shaughnessy

PRINCETON, N.J., May 15.

PRESIDENT Joaquín Balaguer and his conservative Reformist Party are expected to be declared the winners of the general elections—presidential, parliamentary and municipal—to be held in the Dominican Republic today.

Dr. Balaguer was first elected President in 1961 and later re-elected in 1966 and 1970, and enjoyed the support of the military and the police. He has been campaigning on fears of a resurgence of the civil strife and foreign invasion of 1965.

His principal opposition is the Dominican Revolutionary Party, a social democratic group led by Sr. Francisco Prío Gamaral. The party is putting up Sr. Antonio Guzmán for the presidency.

Opposition groups have been alleging government pressure on the opponents of Dr. Balaguer. Since its independence in the early 18th century, the country has never had a peaceful transfer of power from one party to another.

More than half of Dominican trade is with the U.S. and U.S. investments are numerous. Mr. Balaguer has increased that to 80 per cent, but has little problem in securing the victory of either of the main contenders for the presidency.

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A threat to development

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

FOR THE first ten years of independence, Botswana did without an army. "We did not need one. We decided our slim resources should go elsewhere," Mr. Archie Mowe, the country's Foreign Minister, says in explanation. He adds, underlining the point that Botswana is a landlocked country, that only one man was killed by the country's police force in ten years.

Times have changed for Botswana, and it is a sad irony that this week's visit by President Sir Seretse Khama to Britain should take place in the shadow of an incident in which three men, one an 18-year-old Briton, Nicholas Love, were shot in still undeclared circumstances by members of Botswana's newly-formed Defence Force.

The Force was created last year, in response to the growing insecurity on Botswana's border with Rhodesia.

The war and heightening tension in Rhodesia over the last few years have adversely affected Botswana's development. In several ways, of which the creation of the army—perhaps 1,000 strong and costing some \$20m—is only one. For much of the last two years, Botswana has received a continuing flow of

refugees from Rhodesia. Last year, the weekly influx averaged 600, and is apparently only slightly less now despite the internal settlement agreement, which, like President Khama of Zambia, President Khama opposes as being a recipe for civil war.

Botswana's carefully neutral policy—it accepts the refugees for onward passage but will not allow guerrilla bases. It is inevitable that the influx of such refugees has been a source of concern to Rhodesian forces in search of guerrilla bases across the Botswana border. In a special report last year, the UN estimated that the Rhodesian war and its effects would cost Botswana at least \$80m, which was probably an underestimate.

One of the main economic costs of the war would be a Botswana takeover of the railway, the country's economic lifeline. One of the most curious of colonial hangovers, the railway was built as the first stage in realising Cecil Rhodes's dream of a railroad from the Cape to Cairo. It is still owned and operated by Rhodesia. Botswana has neither the financial nor the manpower resources to take it over completely. Such action, once recommended within the context of

UN sanctions against Rhodesia, has been urged until now as likely to prove far more damaging to Botswana than to Rhodesia (the country's beef and much of its mineral exports depend totally on the railway as do imports of fuel).

But the Government fears that the line could be put out of action if the Rhodesian war bots up, or—on even more alarming—becomes a civil war after Rhodesian independence. A British team from BR's consulting arm Transmark is currently reading earlier studies to make an emergency takeover possible. Further British aid if such a takeover becomes necessary will undoubtedly be on President Khama's agenda for talks with British ministers.

Rhodesia is bound to dominate President Khama's talks in London this week and despite his apparent greater "moderation," the Botswana President is bound to urge upon Mr. Callaghan and his colleagues the danger that they will have been given forcibly by President Khama of Zambia yesterday.

"Do not recognise the internal settlement in Rhodesia, do all in your power to bring the black nationalists together and effect a real transfer of power."

Mr. Callaghan, a Christian Maronite, and Mr. Karami, a Sunni Moslem, fell apart when both were in power during the civil war.

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Rebel forces threaten vital mining town

BY A SPECIAL CORRESPONDENT

THE INVASION of the southern province of Shaba by forces from Angola is the third threat President Mobutu Sese Seko's one-man rule in Zaire has faced this year. The copper-mining town of Kolwezi is particularly important because of the economic implications for Zaire if it fell to the rebels, as the National Front for the Liberation of the Congo (FNLC) is claiming it has done.

The town is also the military headquarters for the 9,000 members of the 25,000-man Zaire army in Shaba province. They belong mainly to the North Korean trained Kananyanga Brigade, viewed as one of the better units of the Zaire army. But, as with the rest of the army, their morale is believed to be low because of delays in receiving pay and shortages of food.

Kolwezi also has a symbolic value because it was from there that the Moroccan-supported Zaireans began their counter-offensive last year. The first town they retook of any size was Mutshatsha, a dusty railway halt that has retained its psychological importance since last year.

There seems little doubt that the invasion has been better planned and more effective this year than last. It is uncertain, however, how seriously it will jolt President Mobutu's hold on power.

The invasion is taking place 1,200 miles from Kinshasa and there have so far been no reports here of any popular uprising in the rest of the country. Shaba itself is still largely depopulated following last year's crisis.

army officers from the Lunda and Baluba tribes of central and southern Zaire were purged earlier last year. The purge culminated in a show-trial in Kinshasa after which eight army officers and five civilians were shot at dawn in mid-March.

Analysts here say it is questionable how long the rebels can hold ground there, taking it as Mobutu's lack of confidence in the army that helped him to power in 1965 and has helped keep him there since then.

Apart from the economic and military dangers of the invasion, President Mobutu is facing the possibility of the FNLC becoming a rallying point for opposition, sparking off general unrest, as the Angolan-based rebels seem intent on doing.

The President's capital is surrounded by poverty, slums and shanties whose inhabitants are suffering from shortages, 80 per cent inflation and a youth unemployment rate near 50 per cent. Any show of organised and massive opposition could thus become a catalyst for serious trouble.

President Mobutu has been quick this time to call for foreign support. He is believed to be preparing a diplomatic assault on the Soviet Union, Cuba and Angola for allegedly masterminding the operation.

In Angola, General Hoffmann visited the southern province where South African forces had attacked what they said was a guerrilla base. He assured Angola that East Germany would "increase the contribution we make together with the mighty Soviet Union, in the anti-imperialist front."

Hoffmann was quoted as saying that East Germany would do everything in its power to "support peoples who are fighting for their liberation from political and economic enslavement."

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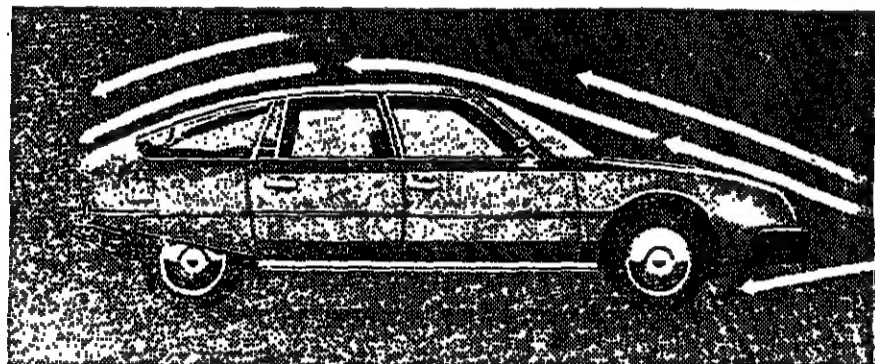
ADVANTAGES OF BELONGING TO THE SILENT MINORITY.

First impressions of the Citroën CX can be quite misleading. If ever a car was designed to delight the eye then surely this is it.

In truth, the elegant lines of the CX owe far more to the dictates of practical requirements than to any aesthetic considerations. Its aerodynamic styling makes it an exceptionally quiet car to drive at any speed.

It reduces wind noise by allowing the wind to sweep over, under and around the car. For extra good measure, there's a high level of sound insulation in the CX which reduces road noise.

Benefits of aerodynamic styling don't end there either. The shape of the CX offers minimal wind resistance, which is an aid to effortless acceleration. Its wind cheating design also accounts for greater fuel economy with the CX Pallas (5 speed, manual gearbox) returning a pleasantly astonishing 39.8 mpg at a constant 56 mph (7.1 l/100 km at 90 km/h).



Airflow across Citroën CX.

A unique feature of the CX which contributes further to quietness is that the car body is attached by means of rubber mountings to the underframe. (This carries the wheel suspension, steering, braking system, engine and gearbox assembly.) The rubber mountings have the effect of soundproofing the passenger compartment by filtering engine and mechanical noise. Vibration and noise due to road shocks are also filtered.

Steering is Citroën's unique VariPower system. No other car has a steering which can match it. When parking it's finger light, and power-returns to a straight line position immediately the steering wheel is released.

On the open road, VariPower steering grows progressively firmer with increasing speed. Deviation from a straight line is negligible in the CX, even on a motorway in strong cross winds. It also prevents wheels being deflected by road surface irregularities so that the driver is always in complete control.

UNSURPASSED FOR COMFORT.

However long a journey, driver and passengers remain comfortable in the CX and arrive relaxed and uncramped. The seats give excellent back and leg support, hugging as if moulded to the very shape of your body.

Suspension plays a major part in comfort on long trips. Citroën's celebrated

hydropneumatic system is unsurpassed for comfort and safety in any car at any price.

A ride in the CX is remarkably smooth with all bumps and road shocks being absorbed. More impressive though, in the case of a tyre blowout at, say, 70 mph, the combination of Citroën's hydropneumatic suspension and CX steering geometry maintains directional stability and keeps the car safely under control, even when braking.

Joining the silent minority could be a lot less expensive than you might think. £4636.71 would buy you a CX 2000. The range extends up to the luxurious, longer wheelbase CX Prestige Injection C-matic at £8640.45, with a choice of engines (carburettor, fuel injection and diesel) and manual or C-matic transmission.

All CX models have recommended service intervals of 10,000 miles and have

a 1 year guarantee. The suspension is guaranteed for 2 years (max: 65,000 miles).

A selection of the 16 models in the CX range

Model	BHP	Top Speed	Price
CX 2000	102	109 mph	£4636.71
CX 2000 Super	102	109 mph	£4895.28
CX 2400 Super (5 speed)	115	112 mph	£5427.63
CX 2400 Pallas (5 speed)	115	112 mph	£5978.70
CX 2400 Pallas Injection (C-matic)	128	112 mph	£6597.63
CX 2400 GTi (5 speed Injection)	128	118 mph	£6580.08
CX 2400 Safari Estate	115	109 mph	£5575.05
CX 2500 Diesel Safari Estate	75	90 mph	£6072.30
CX 2400 Familiale	115	109 mph	£5678.01
CX Prestige Injection (C-matic)	128	112 mph	£8640.45

Prices include car tax, VAT and inertia reel seat belts but exclude number plates. Delivery charge £68.04 (inc. VAT). Prices are correct at time of going to press.

Please enquire about our Personal Export, H.M. Forces and Diplomatic schemes and Preferential Finance scheme. Check the Yellow Pages for the name and address of your nearest dealer. Citroën Cars Ltd., Mill Street, Slough SL2 5DE. Telephone: Slough 23808.

CITROËN CX. A WORLD OF COMFORT.



H. Leigh Durland, Vice President, Tokyo branch. Richard T. McIntosh, Vice President, Taipei branch. Steven W. Driscoll, Vice President, Singapore branch.

A fine-tuned network

A key part of the Irving's network of banking and financing facilities in Asia are fully staffed branch offices in Tokyo, Taipei and Singapore. And the international banking specialists who serve at these branches are knowledgeable on business customs and conditions in their respective areas. They know what businessmen need to know about doing business in this part of the world.

Leigh Durland, of the Tokyo office, highlights the Irving's ability to serve the banking needs of businessmen in Asia. "In addition to our branch offices, we have representative offices in Hong Kong and Melbourne. We are affiliated with the Wing Hing Bank in Hong Kong, and we have development and financing affiliates in Australia, Indonesia and the Philippines. This wide network is finely tuned, well coordinated and

highly responsive to customer needs."

"In our Taipei office," says Dick McIntosh, "we place major emphasis on financing and facilitating import-export activity. Our commitment in this area is not only strong but historic. Since 1900 the Irving has played a major role in financing international trade."

"The growth of commerce and industry throughout Asia during the past decade has been phenomenal," says Steve Driscoll of the Irving's Singapore branch. "The Singapore Asia dollar market is a case in point. Ten years ago, this was a \$50 million market. Today it's well over \$2 billion. Asia is obviously on the move. And along with it is the Irving—as it provides our customers with the banking services and counsel needed to support and sustain this growth."

Irving Trust Company. Unique. Worldwide.

A CHARTER NEW YORK BANK

Offices in London, Frankfurt, Tokyo, Taipei, Singapore, Grand Cayman, Beirut, Buenos Aires, Caracas, Hong Kong, Manila, Melbourne, Paris, Rio de Janeiro, Teheran. Incorporated with limited liability in the State of New York, U.S.A.



Wolfgang W. Koenig, Vice President, International Corporate Banking Division.

First-line service.

When Wolfgang Koenig, who heads the Asia Group of this Division, speaks of the Irving's role in international finance and banking, it is from the firm position that first things come first.

"We are geared to react quickly and personally to customer needs. There's no complex chain of command to go through to get answers or action."

"We're prepared to serve all the important needs of our customers. This includes making short and medium term loans, using either local currencies or Eurodollars; structuring and financing projects, providing financial counseling; and offering foreign exchange trading services."

"The tremendous diversity of markets in Asia produces a variety of needs for our customers, who range from major manufacturing subsidiaries of multinationals to local trading companies doing an international business. This diversity requires that our people work efficiently and creatively to stay on top of changing situations and that they service our clients' requirements in an imaginative and comprehensive way."

"Excellence in international banking," he says, "is as much a matter of commitment as it is presence abroad. And at the Irving, we're committed to providing the highest quality service available. And we do."

Tokyo airport bars British aircraft on sales mission

BY CHARLES SMITH

A BRITISH aircraft, the Coastguarder, which has arrived in Japan on a demonstration tour, has been refused permission to land at Haneda Airport, the old international airport for Tokyo, and will have to operate during a six-day stay out of airports in the northeast and southwest extremities of the country.

The refusal is attributed to congestion at Haneda resulting from the two-month delay in opening Narita International, where the control tower was damaged by demonstrators in March.

The Coastguarder arrived this afternoon at Sendai in northeast Japan after demonstration flights in the Philippines. Later in the week it will fly to Hakodate, in the northern island of Hokkaido, then to Fukuoka in southwest Japan.

The Coastguarder is an adaptation of the Hawker Siddeley 748 short-haul airliner equipped with electronics for spotting intruders in 200-mile fishing zones. Japan, which established its fisheries zones in April last year, is under constant pressure to be in the market for such aircraft and is expected to decide on a purchase within two months. The buyer would be the Maritime Safety Agency (MSA), an official body responsible for patrolling Japan's coasts.

British officials concerned with the Coastguarder's tour of Japan agree that the three ports at which clearance was given were near MSA bases and thus suitable starting points for the tour. However, they say it would have been easier to show the aircraft to officials had it been allowed into Haneda. The invitations to MSA to attend demonstration flights are said to have been "acknowledged" rather than replied to when first sent out.

The Coastguarder was one of four aircraft mentioned this afternoon by the British ambassador in Tokyo, Sir Michael Wilford, as suitable for sale to Japan. Speaking at the opening of an exhibition of British export products at the British Exports Market Centre, Sir Michael said the others were the BAC One-Eleven, in the 670 ver-

sion designed for 1,100 metre runways, the short Skyvan, already purchased by MSA but with the possibility of further orders, and the vertical take-off Harrier.

Sir Michael hoped that purchases of one or more of the four would contribute to reducing the UK's trade imbalance with Japan. The president of the Society of British Aerospace Companies, Mr. R. F. Hunt, referring to long sales negotiations with Japan, said the time had come "when we could all benefit from some real action and decision."

Japan will cut tariff levels to 'single digits'

BY DOUGLAS RAMSEY

JAPAN AND the US have "no items by 42 per cent on a tariff basis," from 1972 agreement on the specific basis for calculating tariff protection, but Japan will certainly lower its average tariff barrier to "single digit" levels, the conclusion of cuts resulting from the Tokyo round of Multilateral Trade Negotiations.

Mr. Reishi Teshima, the new director-general of economic affairs at Japan's Foreign Ministry, said today that tariff cuts will be high on the agenda of Mr. Nobuhiko Ushiba, the External Economic Affairs Minister, when he goes to the US on May 24 for talks with Mr. Robert Strauss, the US special trade negotiator.

The US is pressing Japan to cut its tariff wall to the same level as the US is offering in the Tokyo round talks—4.14 per cent average protection by concluding cuts resulting from the Tokyo round of Multilateral Trade Negotiations. Mr. Teshima, talking to the foreign press this afternoon, said it is impossible to compare US and Japanese tariffs without first agreeing on a basis for calculation—an exercise not yet done. But he confirmed that Japan would work to bring down its tariff (on average) to under 10 per cent.

The Japanese offer in Geneva, he said, would reduce average tariffs on industrial

TOKYO, May 15.

One of Japan's dilemmas in ordering aircraft appears to be to apportion orders between various countries seeking to reduce their Japanese trade imbalances rather than putting all their eggs in one basket. Thus the Domestic Airways, the probable customer for the BAC One-Eleven, goes ahead with the MSA would probably refrain from buying the Coastguarder. Both aircraft are competing with products from Fokker, of Holland, another country beset by a Japanese trade imbalance.

Mr. Teshima said other Japanese officials have expressed willingness to consider further cuts, and sources say high on the list for consideration are the American demands for eliminating or greatly reducing tariffs on computers and colour film. (Tariff cuts were made in these tariffs as part of the autonomous package of advance cuts made in March in response to foreign pressure, notably from the US and the EEC.)

"We are trying to think of US interests," Mr. Teshima said today, "but we also look at the interests of others." Replying to a question on the pending suit in US courts lodged by Zenith Corporation and aimed at labelling Japan's rebate of commodity taxes as unfair export subsidies to Japanese exporters, Mr. Teshima insisted that the rebates are in strict conformity with the regulations of GATT. If the ruling went in Zenith's favour, I am afraid there would be a mess," he commented.

OSLO, May 15. NORWEGIAN IMPORTS of agricultural tractors and highly priced cars will be affected by two new austerity measures announced at the weekend. A secret meeting of the Storting (Parliament) agreed on Friday to impose a special luxury tax on cars costing more than Nkr 70,000 (£7,000) and a 20 per cent import tax on tractors.

The measures have the double aim of reducing non-essential imports, in view of Norway's heavy trade and payments deficit, and increasing State revenue. Tractor imports have recently risen steeply in Norway, reflecting the farmers' new prosperity after favourable incomes settlements in the past few years. Mr. Kleppe told the Storting he had appealed to farmers to curb their purchases of new tractors, but without result. Tractor imports last year had reached Nkr 430m., compared with only Nkr 300m. a couple of years previously.

The extra tax on cars is expected to further reduce imports, already badly affected by rising prices and severe higher prices restrictions.

Ministers meet metal group as tour begins

Financial Times Reporter

A 15-strong Chinese steel mission spent yesterday in London with Government Ministers. They met Mr. Edmund Dell, the Trade Secretary, Mr. Gerald Kaufman, the Department of Industry Minister responsible for steel, and Mr. Leslie Hunkfield, of the Department of Industry, who was host to the delegates at a reception last night.

The mission follows a recent visit to China by Sir Charles Villiers, chairman of British Steel. The overseas arm of the corporation—British Steel International—is hoping to secure valuable steel plant orders arising from the Chinese plan for a big expansion in iron and steel-making.

The Chinese mission is made up of 14 men, vice-ministers and senior officials, and one woman. Madame Ning Yu, an economic engineer of the Chinese Society of Metals.

During the visit the Chinese mission will meet the Metallurgical Plantmakers Federation; the British Independent Steel Producers Association; Davy International; First Brown; Colson Steels; and GEC Electrical Projects.

● The Chinese Government is sending a 21-man mission to look at agricultural mechanisation in the UK from May 25 to June 12 in response to the invitation issued by the British Agricultural Engineering Mission to China in 1977. The Chinese group will also visit Italy, France and Denmark.

● China's 1978 spring trade fair at Canton came to a close on Monday with a record volume of export transactions, according to Peking's Hsinhua News Agency. AP-DJ reports from Tokyo. No sales figures were given.

China trade increases by 8% compared with 1976

BY COLINA MACDOUGALL

CHINA'S WORLD trade reached \$14.3bn last year, 7.8 per cent above 1976 with a balance in Peking's favour of \$1.4bn. The balance, with the previous year's estimate surplus of \$1.3bn, has greatly improved China's foreign exchange reserve.

The estimates, made by the Japan External Trade Organisation, JETRO, in a report based on a study of China's trade with 45 leading partners, put Peking's exchange last year at the second highest figure in its history after the \$14.6bn in 1975.

Steady growth is expected in the current year, particularly in imports. Among exports, oil is expected to expand, although prospects for agricultural and textile products are limited.

In the July-December period last year, JETRO reports, China's imports recovered impressively after a decline in 1976 and the first six months of 1977, rising by 7.3 per cent in the whole year over the previous 12 months. Exports rose by 8.2 per cent over 1976, largely because of increased oil sales and the general rise in export prices.

JETRO named four main features of China's import trade last year as the recovery of purchases of iron, steel and fertilisers, big food imports, purchases of cargo ships and the continued slump in Chinese buying of machinery and equipment.

Iron and steel purchases, which account for nearly a quarter of China's imports, reached about 5m tonnes, about half a million tonnes over the previous year. More than half of that came from Japan. EEC steel sales slumped badly at the beginning of last year but picked up when the Chinese placed large orders at the autumn Canton fair.

Fertiliser sales to China last

year also exceeded the 1976 volume. Those from Japan almost doubled. However, as prices fell, the value did not rise significantly.

As poor weather had seriously affected Chinese harvests, Peking contracted to buy 11.3m tonnes of grain. Sugar imports also rose rapidly, probably reaching 1.5m tonnes last year, about three times the estimated 1976 figure.

China bought second-hand ships, 33 between May and September and possibly another 27 by the end of the year. They were in the 10,000-tonne or larger class. In Hong Kong, China bought 18 smaller used vessels.

China's estimated spending on machinery and equipment last year was only \$1bn-\$1.5bn, despite strong demand for petroleum exploring and drilling equipment. Orders for complete plants fell from \$155m in 1976 to about \$80m for three plants.

On the export side China did well last year with steady sales of oil and petroleum products and a general rise in prices. Peking shipped 6.53m tonnes of crude oil to Japan, about 800,000 tonnes to the Philippines, and about 150,000 tonnes to Thailand. Exports of agricultural products, about 40 per cent of China's total export trade remained about the same in quantity, but values improved. Japan, with a 12-month total of \$3.5bn, still led as China's top trading partner, followed by Hong Kong at \$1.3bn (January-October) and West Germany at \$730m (January-November). The rest of Europe was displaced by Canada, Australia and the US.

China's trade with Brazil, with a 23-fold increase (mainly in Brazilian iron imports) has spectacularly overtaken some traditional partners.

Definitive EEC cheap steel duty

By Roy Hodson

THE EEC Commission's policy of defending the Community steel market against cheap imports was taken a stage further yesterday with the imposition of a definitive anti-dumping duty against Bulgarian iron and steel coil imports. A provisional duty had been in force.

The rate of duty will be variable and is designed to bridge the difference between the import price of a consignment and the basic price published by the European Commission, the Department of Trade explained. However, the duty will be reduced to the extent that the importer satisfies customs that an import price is lower than basic because the goods are inferior.

The action against Bulgaria is the latest in a series of EEC moves against cheap foreign steel started by the Davignon plan for protecting the EEC steel industry, which came into action at the beginning of this year. On March 2, definitive duties were applied against some products from South Korea, Bulgaria, Romania and East Germany, to replace provisional duties.

Norway import tax on vehicles

By Fay Gjerstad

OSLO, May 15. NORWEGIAN IMPORTS of agricultural tractors and highly priced cars will be affected by two new austerity measures announced at the weekend. A secret meeting of the Storting (Parliament) agreed on Friday to impose a special luxury tax on cars costing more than Nkr 70,000 (£7,000) and a 20 per cent import tax on tractors.

The measures have the double aim of reducing non-essential imports, in view of Norway's heavy trade and payments deficit, and increasing State revenue. Tractor imports have recently risen steeply in Norway, reflecting the farmers' new prosperity after favourable incomes settlements in the past few years. Mr. Kleppe told the Storting he had appealed to farmers to curb their purchases of new tractors, but without result. Tractor imports last year had reached Nkr 430m., compared with only Nkr 300m. a couple of years previously.

The extra tax on cars is expected to further reduce imports, already badly affected by rising prices and severe higher prices restrictions.

Leyland £6m bus contract

Financial Times Reporter

A \$5m ORDER from the Copenhagen transport authority has been won by Leyland-DAB, the Leyland Vehicles wholly-owned bus building subsidiary in Denmark. It entails 140 complete buses with Leyland engines and a further 40 bodies to be mounted on a new Scania chassis.

The Leyland buses will be mid-engined with Leyland 690 turbocharged engines and Voith SS1 automatic transmissions.

First market entry backing

Financial Times Reporter

THE FIRST agreement for assistance under the British Overseas Trade Board's Market Entry Guarantee Scheme (MEGS) has been signed with One of Hemel Hempstead, manufacturers of metal and plastic finishing machines.

Osro believes it can build up sales in the US over the next three years. It expects sales of more than £2m a year by the early 1980s. The scheme will contribute towards costs of offices and staff.

The scheme, announced in January, is aimed at helping smaller and medium-sized UK manufacturers to develop new export markets. It contributes half the eligible overhead costs of entering the new market and the contributions are recovered with a commercial rate of return through a levy on sales.

MIDDLE EAST DEVELOPMENT

Aqaba's bid for the tourist market

BY RAMI G. KHOURI, IN AQABA

JORDAN'S SUNDRENCHED but sleepy southern port resort of Aqaba is on the verge of a long overdue breakthrough into international tourism. A series of events this month have emphasised what local residents and government officials have long known: that Aqaba has the potential to become an important tourist centre.

Its development has been stunted by lack of adequate facilities, mainly hotels, and for water sport and leisure, as well as high prices compared with its more robust competitor a few kilometres across the northern tip of the Gulf of Aqaba, the southern Israeli port-resort of Eilat. But Aqaba appears to be snapping out of its stupor.

The attractions for businessmen will be as great as those for tourists. Current development projects in tourism alone will probably translate into business worth at least \$400m or \$500m.

Other projects to develop the port and town include the existing base of some 20,000 people will also mean business opportunities of another \$500m, including several industrial projects tucked away in the folds of the mountains well away from the residential and tourist zones.

Some local voices have questioned whether Aqaba can be developed simultaneously as a port (Jordan's only one), a growing urban centre, a tourist city and an industrial centre for the southern region. The jury is still out on that one, but the Government, after many years of hesitation, appears determined at last to make a determined effort towards that.

A prominent European holiday tours company, Tjareborg of Denmark, is about to complete plans to fly into Aqaba back-to-back, twice-a-week groups of up to 500 tourists a week. The key to Aqaba's breakthrough into the international market hinges on the coming up with attractive prices for the package tours, which means securing competitive prices from the Aqaba hoteliers above all.

Agreement on flights has been reached with the Jordanian airline Alia and Sterling Airways, a Tjareborg subsidiary, and completion of the package would mean that half the town's existing 500 hotel rooms will be booked for the entire year. The aim is to start the tours next November and the Danish company is preparing an international marketing programme.

The relative lack of sophisticated tourist facilities will start to be remedied soon as two big development projects get under way this year.

The Canadian company Genstar is shortly to hand in its feasibility report about building a giant, 1,400-bed, four-hotel complex based on an inland lagoon and marina, and covering 280 hectares in all, at an estimated cost of more than \$250m. Informed sources here say the project will get a go-ahead with the idea of building in stages, and adding on future facilities as tourism at Aqaba picks up in tandem with the start of group tours, primarily from Europe.

The World Water-Ski Federation meeting at Aqaba last month decided to sponsor an international water-ski competition scheduled for the end of this month, and local authorities hope that a second water-ski festival in November will also become an annual event on the international circuit.

The other major development will gather momentum when the Government invites international consultants this month to submit bids on drawing up a master plan for the 20km southern coastal strip.

Official sources say the government is determined to come up with a final master plan for the southern strip after commissioning at least two similar studies during the past 10 years.

A further state-initiated effort just set in motion is to redevelop the northern beach site of the existing Aqaba Hotel. Grand Metropolitan Hotels International is providing initial suggestions, with tourist officials indicating expectations of building a large new hotel at a cost of some \$20m. Grand Metropolitan is also eyeing involvement in the lagoon project and the southern strip development.

Until the new facilities are built, water enthusiasts at Aqaba can use two newly opened water sports and leisure centres, providing equipment for everything from deep-water diving to prickle-boating.

Aqaba's attractions include superb corals, clean, cool waters, and quick access to Petra and Wadi Rum. Its potential has always been far ahead of its performance. But now many of the pieces of the puzzle are falling into place after many years of talk, unfulfilled expectations and unexecuted plans.

New Issue

All these bonds, having been sold, this announcement appears as a matter of record only.

May 15, 1978



Sankyo Electric Co., Ltd.

Iseaki, Japan

DM 40,000,000

3 3/4% Convertible Bonds of 1978/1986

Bayerische Vereinsbank

Daiwa Europe N.V.

Banque de Paris et des Pays-Bas

Fuji International Finance Limited

Westdeutsche Landesbank Girozentrale

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Algemeen Bank Nederland N.V.

A. E. Ames & Co. Limited

Amsterdam-Rotterdam Bank N.V.

Banca Commerciale Italiana

Banca del Gottardo

Bank Gutzwiller, Kurz, Bueglinger (Overseas) Limited

Bank Julius Baer International Limited

Bank für Gemeinwirtschaft Aktiengesellschaft

Bank of London and the Middle East

The Bank of Tokyo (Holland) N.V.

Bankhaus Godebold Bettemann

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Paribas (Brussels) Lambert S.A.

Bankhaus von der Hagen & Co.

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Ocean Transport sells 14 ships

By Ian Hargreaves, Shipping Correspondent

THE BIG Liverpool-based shipping company, Ocean Transport and Trading, has sold 14 ships so far this year, in spite of the continued depression in second-hand values.

Sir Lindsay Alexander, the company's chairman, yesterday pointed to the slump in second-hand ship values as one of the reasons why Ocean was expecting a "very considerable reduction" in profits this year.

Ocean had a pre-tax surplus of £39m. in 1977.

The company declared its intention earlier this year of disposing of up to 10 ships and reducing the number of officers employed by 5 per cent.

Mr. David Hardy, finance director, said last night that the extra sales had been dictated by the unexpected availability of buyers and in the case of the sales of two six-year-old bulk carriers, a slight re-positioning of Ocean in the bulk transport market.

The company was taking advantage of exceptionally low charter rates to charter in more modern and faster tonnage to replace some of the vessels which had been sold.

He said he did not expect there to be any further sales this year. Twelve of the vessels sold are older cargo liners, which are due to be replaced by new ships from Ocean's fleet renewal programme become ready in the next 18 months. The two 26,000 dwt bulk carriers sold were Achilles and Agamemnon—the latter for a reported \$4.5m (£2.5m).

Sir Lindsay's statement, Page 32

£3.25m package to improve dockland

By Paul Taylor, Industrial Staff

MR. PETER SHORE, Environment Minister, yesterday approved a £3.25m. package of projects under the expanded urban aid programme for London's dockland partnership area.

A further £15m. has been allocated over each of the three years from 1979 to 1982 to help solve inner area problems. These were identified in the Dockland Strategic Plan in 1976.

The projects for 1978-79 are mainly for improving recreational and community facilities in the docklands, but £432,000 has been set aside for improving roads and £300,000 for preparatory work on a factory site in Greenwich.

Altogether 65 projects were put forward by voluntary organisations, which suggested schemes valued at £413,000—and by the partnership authorities

Big increase urged in fines for sea safety breaches

BY IAN HARGREAVES, TRANSPORT CORRESPONDENT

PENALTIES FOR breaches of maritime safety laws by British ships would be increased to a maximum of £1,000 from £100 at present under proposals contained in a White Paper and draft Bill published yesterday.

It is clear there will not be parliamentary time for the Bill this session. The Government's decision to publish it is very much an earnest of good intention in response to public concern about oil tanker safety after the Amoco Cadiz and Eleni V spills.

British accession to a number of international conventions on pollution prevention is also dealt with.

Action

Yesterday also saw the formal launch of Manchestrian, an Anglo-French plan of action in the event of marine disasters. It provides for co-ordinated rescue and anti-pollution measures on both sides of the Channel.

It was decided at a meeting in Paris at the weekend to set the plan in action officially, although it has been partly effective for some months.

The Paris meeting also agreed

to look at yet another traffic separation scheme for the Channel. This scheme, involving a continuous 200-mile lane system, has been proposed by Trinity House. It will be studied by the interested governments.

Initial reaction to the plan, which will be made public later this week, is that it contains a large number of practical difficulties.

The main provisions of the Bill published yesterday are for British ratification of the International Conventions on Pollution Prevention (1973), the protocol to that convention agreed in London earlier this year and another 1973 protocol to the 1974 Safety of Life at Sea Convention.

These measures will, when ratified by enough countries, give effect to the important changes agreed in February by a conference of the United Nations maritime agency, IMCO.

These changes include compulsory segregated ballast tanks for new crude oil tankers over 20,000 deadweight tons and more effective oil cleaning systems for existing tankers.

A requirement for twin steering systems for new tankers is included, although IMCO is reviewing this provision because the regulation proposed would not rule out faults of the kind which left the Amoco Cadiz without control of her rudder and led to her grounding.

These measures have been costed at £550m for the world fleet and are intended to be in force by 1981. Britain should have no problem in meeting this deadline, but it could face embarrassment in being unable to ratify the Safety of Life at Sea protocol, which stiffens the rules on ships' navigational equipment and on anti-explosive devices for tankers.

The U.S. is applying strong pressure for this protocol to be adopted by mid-1979.

Convention

When the Bill becomes law Britain will be able to ratify an international convention increasing the maximum compensation payable in the event of an oil spill to £3m. This, the Fund Convention, will make little practical difference

as the scheme is almost exactly matched by an interim private fund, CISTAL.

Britain's pilotage systems is also overhauled in the Bill, which will set up a new Pilotage Commission, with advisory and supervisory functions. At the same time compulsory pilotage will become the norm at British ports, although access to pilotage certificates will be made easier.

Reforms are also planned to prevent ships' masters being able to fine seamen for breaches of discipline—an on shore disciplinary committee system will be substituted—and to apply to the marine world the type of inspection provisions for factories contained in the Health and Safety at Work Act.

The Government admits that difficulties in recruiting inspectors may give any increase in the inspectorate's duties problems.

The Bill proposes strong penalties for unauthorised possession of liquor on fishing boats.

* Action on safety and pollution at sea: New Merchant Shipping Bill. £0.135.

Fishing rods joint venture

Financial Times reporter

THE FIRST joint manufacturing venture between a Scottish and a Japanese company was inaugurated with the formal opening of the Daiwa Sports fishing rod factory at Wishaw in Strathclyde.

The company registered last year, is owned 50-50 by the leading Japanese fishing tackle manufacturers, Daiwa Seiko, and Grampian Holdings, the Glasgow-based manufacturing and construction group.

The Wishaw factory, which employs 90 people, is producing about 1,000 glass fibre rods each week, some for export to Holland, Belgium and Portugal.

Plans are already in hand to extend the factory to cope with demand, particularly from the EEC, and also to extend its production into the new carbon fibre rods.

The plant is also Daiwa's UK service sector for its full range of rods, reels, nets and other items of angling equipment.

Daiwa Sports is managed by a Scottish team under Mr. Archie McCann, director and chief executive. The only direct Japanese involvement has been the secondment of technicians to train the labour force, many of whom are local school-leavers.

The joint venture came about after a long-established UK marketing arrangement between Daiwa Seiko and Grampian Holdings' sports subsidiary, Millard Bros.

The Tokyo-based firm has other overseas manufacturing facilities in Taiwan, South Korea and the U.S.

Manufacturers probe liability for defects

By Our Consumer Affairs Correspondent

BRITISH manufacturers are to form a committee to try to establish a single industry view about who should be responsible for defective products which cause damage.

The move follows a meeting held in response to an invitation from the British Rubber Manufacturers' Association.

More than 30 associations are to be represented on the committee which has been asked to complete its report by the end of next month. The Government has already indicated it favours a move towards imposing stricter liability on manufacturers than exists under the present law.

The BRMA said yesterday that the associations represented on the committee recognised that some modifications to the existing law were desirable in order to give consumers the opportunity of redress against manufacturers of products which were genuinely defective. They were, however, anxious to avoid the problems which the acceptance of strict liability had produced in the U.S.

Loan curbs hit hopes for house building revival

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

A MARKED improvement in the second half of the year. The housebuilders' increasing confidence about prospects for this confidence have been brought about by a more buoyant housing market, in which prices have begun to rise and profit margins have been improving.

The Government's decision to impose a ceiling on building society advances because of fears over rapidly rising house prices has been the centre of controversy among the societies and the housebuilders ever since it was made known.

Both groups feel that the Government acted too hastily and that Ministers and officials have not given sufficient thought to the longer-term effects of their intervention in what is generally recognised to be a complex market.

The House-Builders' Federation now believes that, despite the optimistic outlook portrayed in the March inquiry, output will inevitably reflect the uncertain mortgage finance situation.

There is some doubt if even the 150,000 starts figure originally expected this year will now be look likely to continue well into

Domestic appliance sales down on last year

BY MAX WILKINSON

DEMAND FOR domestic appliances in the UK declined in the first three months of the year compared with the same period last year.

Mr. Michael Colston, chairman of the Association of Manufacturers of Domestic Appliances yesterday called on the Government to take measures to stimulate demand in this depressed sector of the economy.

Mr. Colston was opening the International Domestic Electrical Appliance Trade Fair in Birmingham. He said: "Much more dynamic measures are needed to rectify present trends, and if the market for appliances is to show any real improvement then the consumer must be convinced that the economic climate is generally improving. A relaxation of punitive VAT levels and of hire purchase restrictions are most likely to achieve this result."

Mr. Colston said the depressed demand in the first quarter of the year was partly due to restocking by dealers. However it followed when the expected recovery of the market failed to happen.

He said: "The level of profitability in the industry is far too low. Since the Government had singled out the domestic appliance industry as one of five sectors for priority treatment, he was particularly disappointed that the differential rate of VAT levied on domestic appliances had not been abolished."

Mr. Colston told his audience: "No less than 9m housewives who go out to work start their second job of the day in the home when most of us have got our feet up."

"With a General Election looming, the Chancellor will ignore those 9m votes at his peril."

George III commodes set a record price

AN AUCTION record price for a single lot of English furniture was set yesterday at the start of the same period as last year.

Christie's of the contents of mirror, paintings were sold anonymously for £28,000.

There were many fine chairs in the sale, a set of 10 George III dining-chairs in the Chippendale manner selling privately for

£40,000, and another pair of the same period went to the same buyers for £20,000. Two other

There was also a record at Sotheby's when a copy of "Les Liliacees," by Redouté, sold for £38,000, plus the 10 per cent. buyers' premium. It was bought by Burgess, the London dealer.

attributed to William Vile which at a new auction high for the went to Partridge Fine Arts for £38,000. Mid-18th century Chinese mirror pictures sold for very high prices. One was bought by

£12,000, while Blairman bought a set of four George I dining-chairs for £10,000.

The morning sessions consisted of Mr. Joel's superb English furniture, among which was a buyers' premium. It was bought by Burgess, the London dealer.

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Eleni V action discussed

By Paul Taylor, Industrial Staff

THE OWNERS and insurers of the wrecked Greek tanker Eleni V met Department of Trade officials and salvage experts in London yesterday to discuss what to do with the tanker's bow section and the 2,000 tons of heavy fuel oil it contains.

Last night the tanker's remains were being held in position about five and a half miles off Lowestoft by two tugs. Salvage workers managed to tow the wreckage away from the coastline late on Sunday night.

The scrap value of the hull and the possible £80,000 value of the remaining oil are not thought to make the Eleni V a commercial salvage proposition.

Although salvage experts and Government officials are understood to favour dumping the wreck in the Atlantic this is thought to contravene an international ban on dumping at sea.

Yesterday Captain Tony Oakley, managing director of United Towing (Marine Services) suggested the hull could be "dry docked" in a Scottish basin used to construct the Brent Sea oil platform.

One of the problems facing any proposal to remove the oil cargo is the treacle-like consistency of the oil. It needs to be heated to about 150 degrees Fahrenheit before it is fluid enough to be pumped ashore.

Falling demand cuts sales of specialist engineers

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

SP INDUSTRIES, the British Leyland subsidiary which is the UK's seventh-largest specialist engineering group, has cut its sales target for 1978 from £261m to £250m in the face of continuing depressed demand.

However, the group still expects to achieve a profit before interest and tax of £17m, said Mr. David Abell, managing director, when reporting first-quarter results to employees yesterday.

In 1977 SP, formerly known as Leyland Specialist Products, made a profit of £12.1m on sales of £198.7m.

In the first three months of 1978 sales reached £57m, up 10 per cent on the same period a year ago, while profit before interest and tax was £3.5m, a drop of 33 per cent but just ahead of the £2.2m target.

SP's problems stem mainly from the "appalling" market conditions faced by its construction equipment division (Aveling-Barford, Aveling Marshall, Barfords of Bilton and Goodwin Barsby) and Prestcold, the commercial refrigeration outfit.

The star performer in the first quarter was Coventry Climax, SP's forklift truck business, although Self-Changing Gears,

Alvis (military vehicles) and Nuflid Press subsidiaries also did well.

Capital spending at £2.8m in the three months was up by 12 per cent on 1977's first quarter and the group hopes to achieve the budgeted target of £20.2m.

Order books improved by 7 per cent if Alvis was excluded in the usual way. Including Alvis, sales recently won £50m of overseas orders for the Scorpion light tank and its variations, orders

were 32 per cent ahead during the quarter.

Mr. Abell described the results as "only a moderately encouraging start to 1978," but pointed out that the profit achieved was better than in the last two quarters of 1977.

At the pre-tax level, SP's first quarter profit was 16 per cent ahead of target at £2m but 34 per cent below the comparable 1977 total of £4.1m. Interest of £1.6m was paid in the three months.

and the expected rationalisation of the many models in the heavy truck range. The boxes would be suitable for the new range of trucks.

Sales of the gearboxes will be handled through ZF's UK sales office. They will be either five or six speed, normally with a splitter which, like an overdrive, gives an intermediate ratio over or below each main gear ratio. The boxes will cover engine output between 200 and 350 brake horsepower.

A spokesman for Eaton said last night it was normal practice to offer alternative gearboxes when developing a new range of trucks.

He added: "It is a matter of pride to Eaton to remain the principal outside supplier of heavy and medium duty gearboxes to Leyland."

Eaton produces gearboxes for Leyland at both Basingstoke and Manchester.

German gearboxes option on heavy Leyland trucks

BY STUART ALEXANDER

LEYLAND IS to offer German gearboxes on its heavy trucks later this year. Talks have been held with ZF, which is based at Friedrichshafen, in southern Germany, and a preliminary order is to be placed soon.

The gearboxes will not be a standard fitting but an option alternative to the Eaton/Fuller boxes now fitted. The trucks will be over 16 tonnes gross vehicle weight. About 5,000 of the 9,000 produced by Leyland each year could take the ZF.

A Leyland spokesman said yesterday that he anticipated "a significant demand" for the ZF boxes, particularly on those models sold in mainland Europe, where they would improve "Leyland's acceptability."

Leyland has been considering the move for some time but has had to delay a decision while other factors were considered.

Among these is an expansion of Leyland's own gearbox manufacture at its Glasgow Albion plant

Visible trade surplus improves

THE VISIBLE trade account

improved by £508m after the erratically large deficit of £270m in March.

Export volume rose by four per cent to just short of the record level set in February.

However if "erratic items," an adjusted and unadjusted basis.

The rise in March of the three items which had caused the deficit — fuels, semi-manufactures and essential materials — was more than reversed in

the underlying increase was only 0.75 per cent.

The main reason for the improvement was the 11.9 per cent drop in imports on both April.

Exports

Imports

Terms of trade

Oil balance

Exports

Imports

Terms of trade

Oil balance

Exports

Imports

Terms of trade

Oil balance

BALANCE SHEET 1977

On the 28th April 1978, the Annual General Meeting of the Board of Banco di Sicilia approved the accounts for the 1977 financial year which showed a net profit of Lire 2,008 million after depreciation, valuation and provisions for Lire 29,851 million at net of transfers of the relevant funds.

The Chairman, Dr. Ciro de Martino, reviewed the results of the activity of the Banking Section and also of the Special Sections for Industrial, farming, fishing, mining, mortgage and public works credit.

The results are summarised by an increase of Lire 704 billion in funds deposited, which reached Lire 6,254 billion; an increase of Lire 534 billion in loans and bonds which together reached Lire 5,875 billion.

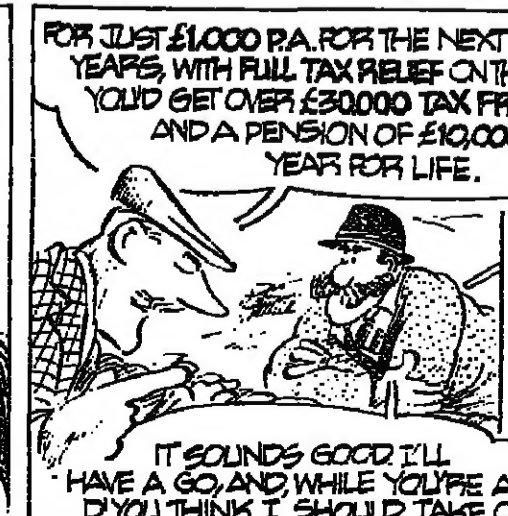
There was a considerable development in activities in Lire and foreign currency, with foreign correspondents, exceeding Lire 930 billion, an increase of approx. 40% on the previous year.

A Representative Office was opened in Budapest and our New York Branch is now operating from new offices at 250 Park Avenue.

FROM THE BALANCE SHEET AS AT 31st DECEMBER 1977	
Funds managed	Lire 6,404 billion
Lending by the Banking Section	2,571 ..
Lending by the Special Sections	1,492 ..
Investments in bonds and shares	1,612 ..
Engagements and contingent liabilities	739 ..

Banco di Sicilia
Public Credit Institution
Head Office in Palermo, Italy
Capital Funds: Lire 192,702,025,090

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HOME NEWS

Sacked energy chief praised

By David Fishlock, Science Editor

SIR HERMANN BONDI, chief scientist at the Department of Energy, pays tribute to his predecessor, Dr. Walter Marshall, for the quality of the energy research programme he inherited last autumn, in the annual report of the Department's research.

Dr. Marshall was sacked by Mr. Anthony Wedgwood Benn, Secretary for Energy, last summer to make way for Sir Hermann, formerly chief scientist at the Ministry of Defence.

Introducing the report for 1976-77, Sir Hermann says that he wants to record his "appreciation of the work which has been done to establish a vigorous programme in this area."

The Department spent a total of £28.3m. on energy research and development in 1976-77, the biggest single item being a £17m. contribution to Urenco, the tripartite gas centrifuge enrichment group.

In addition the Department is responsible for monitoring the £107.3m. research programme for the UK Atomic Energy Authority; and the £30.8m. for the nationalised energy industries.

Analyses

Energy research spending covered by the report thus totals £216.7m., compared with the estimate of £240.8m. for 1977-78. The Department has begun to examine the energy analyses and views of groups which advocate radically different types of energy patterns for the UK than those on which the research programme has been based.

This work, it says, is important in assessing the credibility of such proposals.

It is seen as an essential step in formulating a research and development strategy sufficiently robust to match the uncertainty in the future of energy supplies.

The report defines the five aims of the present research programme as being: 1—to support efficient exploitation of North Sea oil and gas resources; 2—to extend and exploit the contributions of the energy sources established in the UK; 3—to contribute to effective energy conservation; 4—to develop and assess the potential contribution from alternative energy sources; and 5—to secure the benefits of effective international collaboration.

Report on Research and Development 1976-77. Energy Paper No 28; SO: £1.75.

Budget helps fall in price increase rate

BY DAVID FREUD

THE INCREASE in prices sought by U.K. suppliers fell in April to the lowest level so far this year, according to the Institute of Purchasing and Supply.

The average increase in the institute's price monitor analysis was 7.13 per cent, compared with 7.47 per cent in March. The institute's figures are compiled from price increase notifications sent to it by a panel of leading buyers. The April drop is in line with the findings of the Price Commission index published last week.

The commission index of price rises notified to it in the six months to April fell to an annual rate of 7.3 per cent, compared

with 7.5 per cent for the six months to March. The total value of increases notified fell from £370m. in the earlier month to £300m. in April.

The commission said the number of notifications fell from 400 in March to 250 in April, and the institute reports a similar trend. "Perhaps the most significant development has been a dramatic fall in the number of price increases notified to buyers," it says.

It attributes some of the hesitancy in applying for price increases to the Budget, but emphasises that the increases have been falling steadily through the first four months of this year.

The most notable increases came in the mechanical engineering category, which accounted for almost a third of the notifications received by the institute's panel of buyers. The average increase sought by companies in this sector was nearly 8.5 per cent compared with 5.85 per cent in March.

By business sector the increases were: metal manufacture 9.34 per cent compared with 7.67 per cent in March; metal goods 5.32 (9.1) per cent; electrical engineering 7.24 (8.29) per cent; chemicals 6.6 per cent; building materials 5 (4.75) per cent; and miscellaneous 7.33 (7.54) per cent.

Increase in sponsored research boosts Shirley Institute income

BY RHYS DAVID, TEXTILES CORRESPONDENT

THE Shirley Institute, the Manchester-based industrial research association, made a surplus in the year to September 30 of £74,114. Dr. Philip Smith, chairman, reports in his annual statement published yesterday.

The institute, which has recently withdrawn from merger talks with WIRA, the Leeds research group specialising in wool textiles, carpets and clothing, had a total income of £1,313m. compared with £1,117m. in the previous year. Expenditure rose from £1,072m to £1,241m.

The main increase in income came from contracts for sponsored research — up from

£403,000 to £478,000, a rise of 18 per cent, and from the provision of technical services, up by 13 per cent from £311,000 to £352,000. Income from the Department of Industry through the Textile Research Council also rose from £104,000 to £153,000.

In the present year there is likely to be a continued growth in income but at an insufficient rate to balance necessary spending, so that a small loss could be made, Dr. Smith warns. The institute received permission last year to increase employees' salaries by more than the statutory maximum allowed under Government wages policy

after demonstrating that its wage rates had fallen behind those of comparable employers.

Dr. Smith points to the growing divergence over recent years between the Shirley Institute and WIRA as the main reason for breaking off merger discussions. Though Shirley itself was originally a purely textile research organisation serving the Lancashire cotton and allied textile industry, it now receives only a small proportion of its total income from this source.

The institute's council had decided as a result that the existing arrangements for co-operation in textile research were preferable to a merger.

Tax bill for student unions up

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

THE TAXPAYERS' bill for student union activities has more than quadrupled since 1970, according to a discussion document published by the Department of Education and Science yesterday.

Latest indications were that the total public expense of the union subscriptions had risen from £3m in 1970 to £13m in 1976-77, said the document, which proposed a "more accountable" method of providing the students' organisations with funds.

In most cases at present, the union subscriptions — which range from 50p a year in some colleges to £50 a year in certain universities — are doctored in advance from the students' grants and paid directly to the union at the educational institution concerned.

In most local unions, which are affiliated to the National Union of Students, a proportion of the income is transferred to NUS funds.

The Education Department's new proposal for greater

Ruddle's to sell its 38 pubs

BY KENNETH GOODING

RUDDLE'S the Rutland family-owned brewing concern, is to sell its 38 pubs to cope with rising demand from other customers. It expects to make about £1m. from the sale.

Most of the outlets — 26 — will go to Everards, the Leicester-based company. North Country Breweries, the former Hall Breweries group now owned by Northern Foods, is to buy five pubs located in the Lincoln area.

Ruddle's says its own pubs take only 15 per cent of its beer output — much less than the average brewing group.

Restricted

However, restrictions on effluent disposal by the local authority mean that Ruddle's must restrict output at present to a maximum of 1,400 barrels (403,200 pints).

Ruddle's makes about 46 per cent of gross profit from the "free" trade (non-brewery-owned pubs, clubs and so on), and another 25 per cent from its thriving private label business — it makes own-label beers for groups such as Sainsbury's, Waitrose and Marks & Spencer.

The take-home beer trade, the fastest-growing sector for the industry as a whole at the moment, accounts for 14 per cent of profit.

Sale of the pubs should be completed by August.

Council 'no' to natural beauty area

ALTHOUGH DESIGNATION of part of the North Pennines as an area of outstanding natural beauty could bring financial benefits, the Cumbria County Council development control committee yesterday voted against the proposal.

The committee had been told that designation might present an opportunity for infusing some additional investment in the form of grant aid priority.

However, the committee felt that the proposals might stifle the land and mean that its ability to make planning decisions locally would be diminished.

Losses from fire damage up 13% last year

BY CHRISTOPHER JENN

LOSSES FROM fire damage last year were probably boosted by the firemen's strike, according to the Fire Protection Association, the industry body sponsored by Lloyd's and leading insurance companies.

Estimated losses from fire last year were £262m., an increase of 13 per cent over 1975.

The association warned in this year's annual report about the growth in fires started by young arsonists in schools. "This suggests a breakdown of parental and school discipline," said Mr. Charles West, the outgoing chairman.

"Had it not been for the strike, there were indications that the overall estimated losses for the year could well have been less than the previous year."

The number of costly fires increased during the strike and spending on publicity and fire prevention measures was heavy. But until the strike, there had been an improvement in containing fire losses.

Fires started deliberately had not diminished and still topped

Extension of postal express service

Financial Times Reporter

THE POST OFFICE yesterday extended its Expresspost services — already operating between London, Birmingham, Manchester, Liverpool, Leeds and Medway — to eight new centres, bringing the total up to 14. The new services cover Bath, Bristol, Cardiff, Swansea, Oxford, Cambridge, Edinburgh and Glasgow.

Expresspost, delivers at premium prices, urgent letters and packets the day they are posted. Customers in the new centres will be able to book the service by telephoning an Expresspost control centre. On giving the address of collection and delivery points, a price will be quoted and time agreed for the messenger to pick up the item.

The minimum charge of local Expresspost service is £1, although the average is about £1.50.

Inter-city services will operate between any of the 14 centres where direct rail links are available. Further information is available by asking the operator for Freeline 2333.

Heritage show at Selfridges

SELFRIDGES' Noble Heritage summer exhibition was opened yesterday by the Duke of Norfolk. The exhibition on the fourth floor of the store in Oxford Street, London, runs until September.

It features a collection of portraits, documents, armour and furniture from 19 stately British homes, all of which have historic links with the Tower of London, and is part of the Tower's novocentenary celebrations.

Food labels should give amount of added water, says Ministry

FINANCIAL TIMES REPORTER

FOOD LABELLING rules should be changed to tell consumers how much added water they are paying for when they buy poultry, hams, fish and other processed food, the Ministry of Agriculture's Food Standards Committee says in a report published yesterday.

The committee says that the use of salts and polyphosphates in poultry processing, which is claimed to make the meat more succulent, inevitably results in increased water content and is therefore "open to abuse."

One meat machinery supplier claimed recently that the weight of cooked hams could be increased by 22 per cent by the addition of water during processing with polyphosphates.

The committee says that packed or canned hams should be clearly marked, where polyphosphates have been used. And the information should be carried on the price ticket when similar foods are sold loose.

"There is evidence that some canned hams today contain as little as 65 to 70 per cent meat while about 50 per cent is not unknown, and that a high proportion of the contents of a can may consist of 'jelly,' the committee notes.

Food Standards Committee, Report on Water in Food, HMSO, £1.50.

Regulations for coffee

COFFEE PROCESSORS are to be asked to obey new regulations in formulation and labelling of their products. The Government yesterday published proposals for up-dating the labelling requirements on coffee.

The regulations would define and lay down the composition required for coffee and coffee mixtures as well as certain "reserved" descriptions for coffee products. These descriptions could not be used for products which did not meet requirements laid down in other parts of the regulations.

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Raytheon is heavily involved in energy production and power generation, too.

The Badger Company, another Raytheon subsidiary, is busy the world over designing, engineering, and constructing chemical, petroleum, and petrochemical production facilities.

In power generation, another Raytheon company, United Engineers & Constructors, is currently at work on projects totaling more than 24 million kilowatts of capacity...including both fossil-fueled and nuclear facilities.

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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

ENERGY

Clean coal burner has good economy

IN A MOVE that could be a prelude to extensive business in the U.S., Stone-Platt Fluidfire has shipped its first commercial hot water boiler unit operating on fluidised bed combustion of coal.

The unit, with a capacity of 1m. BTU, is the first of a series of units to be developed by the Virginia Polytechnic Institute and State University (VPI) at Blacksburg, Va.

There, it is to be used for research into sulphur absorption by such units when operating on high-sulphur U.S. coal and for teaching. A similar unit has been ordered by U.S. General Motors and is expected to be delivered to site towards the end of the current year.

But in the meantime, a very large market for coal-burning units is opening up in the U.S., primarily because it is a localised production fuel and the U.S. Department of Energy is encouraging its use as an alternative to imported oil or gas.

Local pollution laws are strict and becoming more rigidly enforced because of a powerful environmental lobby. And this is to the advantage of the fluidised bed boiler since it is relatively simple to control gas emissions by adding materials as ground limestone.

Stone-Platt Fluidfire, Washington Street, Netherton, Dudley, West Midlands DY2 9RE, Dudley 211851.

PLASTICS

Presses for Iran

AS A RESULT of the flourishing market for moulded tableware in Iran and other Middle East countries, British Industrial Plastics (Turner and Newall) is currently building 20 special "Bipe" plastics moulding presses for a company associated with Rashedi, Towhid, one of the largest Iranian producers of melamine tableware.

The presses, each with a capacity of 400 tons, incorporate a new control system designed specifically for high-speed moulding of tableware and each machine, says the supplier, can produce 200 medium sized plates, fully decorated and glazed, per hour.

As the machines are of the "double daylight" type, twice the production capacity of a conventional compression press is achieved when used for moulding flat ware and toilet seats, for example. An intermediate table operated by twin hydraulic cylinders mounted within the press columns is fitted in between the principal press tables, and by fitting upper and lower sets of moulds, a machine effectively becomes two presses in one.

Each workshop is fully fitted with racking and equipped with spares, tools and a tower light for emergency night operation. Four by Four, which has its Allam 7.5 kVA generator built in between the two front seats. This makes the workshop completely independent and self-contained. The first two vehicles of this type are working at open cost.

Stone-Platt Fluidfire, Washington Street, Netherton, Dudley, West Midlands DY2 9RE, Dudley 211851.

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AUTOMATION

Czech steel complex

VZKG, one of the largest companies in Czechoslovakia, will shortly take delivery of six R-range systems announced by Redifon a few weeks ago. VZKG is a steel manufacturing and construction company employing over 40,000 people and is based in Ostrava, Northern Moravia, Czechoslovakia.

The six consist of two R300 data entry systems and four R300 distributed data processing systems. They will complement two Seecheck networks currently installed with 22 terminals, three serial printers and data communication facilities.

The £370,000 of new equipment will be installed throughout the factory complex at Ostrava and will provide data input and local processing facilities with data communications links to the Seecheck units currently installed in the computer centre. Applications include payroll, production control, sales ledger, purchase ledger, stock control and banking statistics.

Each day an average of 2.5m. characters will be transmitted to the central Seecheck system for further processing. The combination of central and distributed data processing with extensive use of remote terminals will provide VZKG with fast information turn-round to control daily operations of steel-making as well as providing statistics for planning.

Redifon Computers, Kelvin Way, Crawley, Sussex, Crawley (0293) 31211.

HANDLING

Makes beer quite clear

BREWERY bulk handling equipment which will be the first of its kind to be built in the U.K. is to be engineered by Simon-Solitec of Gloucester (a Simon Engineering company) for the new giant brewery of Courage (Central) at Worton Grange, Reading.

The scheme is new in that it applies automated bulk handling techniques to the kieselguhr bright beer filtration system, a process which up to now in the UK has depended on manual handling of bags of powders. Introduction of bulk handling is expected to improve flexibility, provide the convenience of bulk storage and automatic weighing facilities and result in considerable economies due to reduction in manual labour.

Kieselguhr is the name for diatomaceous earth, a powder which, together with lucifite (a hydrogel), is used as the filtering medium. In plants based on manual handling, bags of powder have to be lifted and opened directly over the slurry tanks. The new installation will use pneumatic conveying to transport the powders from the automatic bag opening machine to the storage tanks, automatic batch weighing being implemented after the bulk powder storage.

The system was designed jointly by Simon-Solitec and the Alfa-Laval Company of Brentford who are main contractors for the new brewery's beer filtration plant. Simon-Solitec is also responsible for the engineering, erection, commissioning and the supply of the

automatic bag opening, pneumatic conveying, bulk storage, bin activating and weighing equipment.

The contract is worth £130,000 to Simon-Solitec and completion is scheduled for September 1978. Simon Engineering, POB 31, Stockport SK3 0RT. 061-428 3600.

Reduces the waste

A PRODUCT from the Edbro Group will make its German debut at the fifth International Sewage and Refuse Engineering Exhibition in Munich from June 5-10.

The company has formed its own solid waste handling division, Edbro/LMS at Bamber Bridge, Preston, Lancs, and the Edbro 250 Compactor is one of its newest introductions.

This space-saving compactor is said to be capable of reducing industrial and domestic waste down to at least one-sixth of its original volume. Special features include an hydraulically sealed plate which encloses the loaded container for transit, and ease of access to all working parts. It is controlled by a solid state electronic system.

The compactor is 1714mm long, 1824mm wide and 2006mm high. With a compaction cycle of 18 seconds it is said to cope with up to 380 cubic metres of waste an hour and can be used with containers from 6.9 to 27.5 cubic metres capacity. More from 0772 39642.

COMPUTING

Design for low-cost operation

NEW ENTRANT to the low cost business systems market, Computer Technology, is offering ability to drive four displays, a high speed line printer and a character printer from its S020 machine at an all-up cost for a full system of less than £30,000.

Generally known for the extensive work it has done in universities, major research centres and in specialised operations such as the control of data

traffic to and from large machines, CTL is becoming a significant UK manufacturer, supplying essential equipment to such companies as ICL, for instance.

It has made its new offering completely compatible with other machines in the S000 series and provided it with ability to communicate with them and with IBM or ICL series machines.

Designed as a stand-alone machine for small businesses, the unit can be converted, as a company expands, to an S030 which has approximately twice the processing power.

Transaction processing, management report generating and the business-oriented language Cobol are provided. Computer Technology, Eaton Road, Hemel Hempstead HP2 7LB. 0442 3272.

INSTRUMENTS

Pressure is sent by air

DEVELOPED by the Budenberg Gauge Company of Altrincham is a series of passive pneumatic transmitters that enable liquid pressure readings to be taken at up to 80 metres (260 ft) from the sensing point.

There are four types of transmitter covering general purpose, tank liquid depth, solids-bearing fluids, and cargo-handling pumps in oil tankers.

A scaled system is used. The liquid pressure, applied to a thin and very flexible diaphragm in the transmitter, compresses (or rarifies) a column of air enclosed within transmitter, remote gauge and the fine bore copper pipe between them. The remote gauge measures the changed pressure.

There is a choice of pressure ranges, from 0 to 100 millibar up to 0 to 20 bar (0 to 11b/sq in up to 0 to 300 lb/sq in). One model can transmit partial vacuums down to 0.5 bar.

The advantage of the method is that no electrical or compressed air supplies are needed, and that the transmitter can be used where the liquids involved could not be put directly into small bore pipes.

In addition, air has the advantage of not suffering from liquid head effects experienced when liquid is used for transmission. Installation is often simplified as well, because the air-filled capillary (tail) at atmospheric pressure (initially) can be fitted in sections, eliminating the problem of threading liquid-filled pipes through bulkheads.

More from the company at P.O. Box 5, Broadbent, Altrincham, Cheshire WA14 4ER (061 825 5441).

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MATERIALS

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ENCLOSING FIBROUS insulating and refractory materials in knitted wire mesh made from heat-resisting alloys has been found to extend their applications into areas involving frequent movement or disturbance, repeated abrasion, erosion by high gas velocities, or occasional knocks and blows.

Mesh-enclosed components says Kalfresh of Croydon, retain the low thermal conductivity, low heat-stroke and high resistance to thermal shock of the basic fibre, and are suitable for continuous temperature, up to 1,400 degrees C in applications such as furnace show seals, vulnerable parts of furnace linings, and gaskets.

Steam and gas turbines, marine-engine exhausts and high-temperature pipework are lagged with the material, and it is used as hanging curtains to form baffles between zones in furnaces, to control metal temperatures during welding and stress-relieving, and as protection for workers and equipment during hot furnace repairs.

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PARLIAMENT AND POLITICS

MPs demand more control of Government expenditure

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

DEMANDS that MPs should have greater control over Government policy—particularly over Government expenditure—were voiced yesterday by backbenchers led by Mr. Edward Du Cann (C Taunton), chairman of the Commons Public Accounts Committee.

"The obvious and easy way of controlling the executive is by controlling the purse strings. That is exactly what Parliament doesn't do."

He was opening a Commons debate, which he had initiated, on a motion expressing concern that Parliamentary control over the executive had diminished and that machinery for Parliament to supervise the actions of the executive was inadequate.

The strengthening of the powers of select committees was seen by Mr. Du Cann as one of the main methods of restoring greater backbench control.

This was also taken up by Mr. Ian Mikardo (Lab Bethnal Green and Bow), who urged that the procedure committee should look into the issues raised in the debate.

"Something has to be done to narrow this ever widening gap between the power and influence of the Government and the power and influence of the backbencher," said Mr. Mikardo who is one of the leading backbench

authorities on Commons procedures.

One of Mr. du Cann's main proposals was that a select committee of the House should have a say in setting the levels of the cash limits which the Government now uses to control various sections of public expenditure.

He recalled that the Public Accounts Committee has been examining, with the Treasury, ways in which cash limits—now cover 65 per cent of supply expenditure—might be assimilated with the estimates so that they could be readily examined by MPs in committee.

"I hope it will be possible to assimilate estimates with the cash limits and possibly to put in front of this Chamber recommendations to that effect," said Mr. du Cann.

"Thereby we might have a chance to restore some measure of control—a control which we have almost completely lost."

Mr. du Cann said: "Parliament no more controls Government expenditure than Canute controlled the tide. We are not carrying out the function that our fellow citizens entrusted us with."

He called for the introduction of a Bill of Rights to protect the citizen and to prevent governments restricting the rights of individuals.

He said we could not count on the commitment of future majority parties in the UK to uphold our present constitutional traditions. If a Bill of Rights was not introduced and an extremist party gained control at some stage, then constitutional freedom would be at risk.

MPs could no longer adequately examine the flood of Government legislation which now averaged 3,000 pages a year compared with 400 pages 50 years ago.

He also complained of the tendency for governments to bypass Parliament and discuss the major issues of the day with the CBI and the TUC.

There was also the increase in parliamentary discipline with MPs voting for the party line, and the growth in the power of the Prime Minister and his office.

"Never in our history, except in war time, has the Government possessed such power as it does today. Never has it exerted such patronage."

As the power and influence of the executive has increased so our opportunities for scrutiny and control and examination seem to have diminished. We are on a slippery slope away from democracy."

Mr. du Cann felt that there was a great feeling in the House in favour of wider use of select committees. One notable improvement, he thought, would be to have legislative committees to examine government proposals before they were finally embodied in a Bill.

Policy at the moment was rarely decided on the floor of the House. It was decided in Cabinet committees and then announced to the Commons. MPs rarely had the chance to debate a policy alternative. There was virtually no effective Parliamentary supervision of the nationalised industries.

The British National Oil Corporation and the National Enterprise Board were spending vast amounts of taxpayers' money yet the House had set up no machinery for examining their policy or their management.

Mr. Mikardo argued that as legislation grew more complex Ministers could rely on more and more specialist advice. But there had been no comparable strengthening of the services available to backbenchers.

He said that select committees should be established corresponding to the major departments of state on lines similar to those existing in the U.S. There should be more select committees with more adequate staffing, he said.

The demands of MPs received a cool response from Mr. Michael Foot, Leader of the House, who maintained that the power of backbenchers over the executive had in fact increased since 1945.

He was against Mr. Mikardo's proposal for select committees to "shadow" specific Government departments and said that procedures which were successful in the U.S. would not be applicable in the UK.

He emphasised his support for the Labour conference's motion demanding the abolition of the House of Lords. To "top off" the upper House was a major reform that would have to be made.

The backbenchers did not get much encouragement for their views, from Mr. Angus Maude, replying from the Conservative front bench, who was also against select committees to watch over Government departments.

Although he gave a cautious backing to Mr. du Cann's proposals for greater financial controls, he warned that powers to control the executive would not work unless MPs were determined to act in concert.

Industry aid terms protest

By Ivor Owen, Parliamentary Staff

AN OPPOSITION demand for an explanation of the legal basis on which the granting of financial aid to industry is being made conditional on recipient companies agreeing to comply with official incomes policy was evaded by the Government in the Commons yesterday.

Mr. Kenneth Clarke, a Conservative industry spokesman, cited the case of GEC-Schreiber which is resisting the attachment of pay policy conditions to a £20m. project on Merseyside.

Pointing out that 1,000 jobs were at risk he said: "What is the authority in law for attaching these conditions to offers of assistance for projects which, in every other respect, satisfy the criteria of the Industry Act 1972?"

Mr. Bob Cryer, Under-Secretary for Industry, replied that it would be wrong for him to give any detailed explanation of the negotiations which were still in progress and which were being conducted on a confidential basis.

With support from the Tory benches, Mr. Clarke maintained that the current negotiations in no way excluded the Minister from dealing with the central issue of the legal basis for the action taken by the Government.

Mr. Cryer urged him to table a substantive question.

He denied a suggestion by Mr. Anthony Grant (C Harrow Central) that the Government was "bullying small firms" over the incomes policy.

Research into unemployment

THE MANPOWER Services Commission expects to pay a total of £316,000 to the Manpower Research Group at Warwick University for unemployment forecasts.

Mr. John Golding, Employment Under-Secretary said in a Commons written reply yesterday.

Mr. Golding told Mr. Ivan Lawrence (C. Burton) that the Commission has paid £116,000 since the programme began in October, 1975. It expected to pay a further £200,000 to complete the planned programme by 1980.

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Mr

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

ENERGY

Clean coal burner has good economy

IN A MOVE that could be a prelude to extensive business in the U.S., Stone-Platt Fluidfire has shipped its first commercial hot water boiler with operating on fluidised bed combustion of coal. The boiler, with a capacity of 1m. BTU, is being supplied to the Virginia Polytechnic Institute and State University (VPI) at Blacksburg, Va.

There, it is to be used for research into sulphur absorption by such units when operating on high-sulphur U.S. coal and for teaching. A similar unit has been ordered by U.S. General Motors and is expected to be delivered to site towards the end of the current year.

But in the meantime, a very large market for coal-burning units is opening up in the U.S. primarily because it is a localised production fuel and the U.S. Department of Energy is encouraging its use as an alternative to imported oil or gas.

Local pollution laws are strict and becoming more rigidly enforced because of a powerful environmental lobby. And this is to the advantage of the fluidised bed boiler since it is relatively simple to control gas sulphur emissions by additions to the bed of such simple materials as ground limestone. Prior to its departure, the VPI unit was demonstrated extensively to various authorities in Britain and under test showed it could deliver 118 per cent of rated capacity and had a heat extraction efficiency of 80 per cent.

In the meantime, Stone-Platt Fluidfire has carried out a study of the equipment it has designed on behalf of the US Department

of Energy, covering the capital and running costs of units in the range 5,000/60,000 lb per hour of steam. Capital prices ranged from £7 to £8.5 per lb of steam raised. This would include the cost of all the equipment required to conform with Environmental Protection Agency legislation on emissions of sulphur dioxide and oxides of nitrogen.

Running costs of its units under US conditions lay between \$3.49 and \$4.32 per 1,000 lb of steam raised at 125 psig, saturated. They proved to be the most economical of their type available.

The UK company is planning to set up a demonstration plant in one of Stone-Platt's Yorkshire factories and will commission it next year. The company proposes to use coal at about half the price of oil or gas, the extra cost of a fluidised bed automatic boiler can very soon be recovered. The demonstration plant should give a discounted cash flow return of about 25 per cent.

Equipment designed for the US market is started on natural gas or propane and switched automatically to coal after one hour, by which time the bed is at operating heat. Control is fully automatic and the bed will follow fluctuations in demand above 46 per cent, load, at a rate of 20 per cent of load per minute, which is extremely flexible for a mechanically controlled device.

Stone-Platt Fluidfire, Washington Street, Netherthorpe, Dudley, West Midlands DY3 9RE. Dudley 311551.

PLASTICS

Presses for Iran

AS A RESULT of the flourishing market for moulded tableware in Iran and other Middle East countries, British Industrial Plastics (Turner and Newall) is currently building 20 special "Bipol" plastics moulding presses for a company associated with the Iranian Ministry of Industry, one of the largest Iranian producers of melamine tableware.

The presses, each with a capacity of 400 tons, incorporate a new control system designed specifically for high-speed moulding of tableware and each machine, says the supplier, can produce 200 medium sized plates, fully decorated and glazed, per hour.

As the machines are of the "double daylight" type, twice the production capacity of a compression press is achieved when used for moulding flat ware and toilet seats, for example. An intermediate table operated by twin hydraulic cylinders mounted within the press columns is fitted in between the principal press tables, and by lifting upper and lower sets of moulds, a machine effectively becomes two presses in one.

TRANSPORT

Four-wheeled workshops

SPECIAL BODIED mobile workshops based on Range Rover and Land Rover vehicles are now being offered by Four by Four Hire.

The latest is a workshop which has been built with a Luton box van style body more than doubling its volumetric carrying capacity and providing standing room for all but the tallest operatives. The vehicle also has an Allam 7.5 kVA generator built in between the two front seats. This makes the workshop completely independent and self-contained.

The first two vehicles of this type are working at open cast coal sites where they are being used for the servicing of 120 tonne hydraulic face shovels and in conditions where only a four-wheel drive vehicle could guarantee safety and freedom of movement.

Each workshop is fully fitted with racking and equipped with spares, tools and a tower light for emergency night operation. Four by Four, which has its headquarters at Popham Close, Hanworth, Feltham, Middx, has a fleet of more than 200 Land Rovers which includes units which can be used as mobile welders and compressors.

COMMUNICATIONS

Fibre data link

AVAILABLE as a standard production item from Roditi International Corporation is duplex synchronous data link designed for users with little or no experience of fibre optics.

The link accepts the 25-pin RS-232C electrical plug as input and converts the electrical digits directly to corresponding light pulses. The output is connected directly to pre-terminated fibre optic duplex cable. Each end of the link consists of receiver, transmitter, power supply and power cable with wall plug.

Benefits offered by the link include that of eliminating a modem at each end of the line, total security on the lines, safety in hazardous environments and immunity from electromagnetic interference. The link can work at up to 20k bits per second over distances up to one kilometre. More from the company at 130, Regent Street, London W1R 6BR (01-437 1997).

CONFERENCES

Discussing waste

A CONFERENCE dealing with new developments taking place which are expected to affect the movement and disposal of hazardous industrial wastes will be held in London on July 11 and 12.

Following a directive from the EEC Commission in Brussels, new regulations are expected to be introduced shortly in the U.K. which will shape the future of waste disposal, and topics covered by the conference include recent developments on waste treatment technology, talks on future legislation, and U.K. facilities regarding waste disposal, etc.

Enquiries to Oyex Industrial Business Communications, Norwich House, 11/13 Norwich Street, London E.C.4 (01-242 2451).

FINISHING

Vitreous enamelling guide

THE DESIGN COUNCIL in association with the Vitreous Enamel Development Council has just published the first in a series of design guides, "Design for vitreous enamelling," which describes the requirements for the satisfactory use of vitreous enamel as a protective and decorative coating for a wide range of products.

Originally used for decorative purposes in the making of jewellery and bronze ornaments Bookshop, 28 Haymarket, London, for something like a thousand years, vitreous enamel is now being applied to products ranging from hollowware to cookers, building panels and grain silos.

The guide provides the essential background to the process of vitreous enamel coating for normal and for more exacting applications, plus chapters on colour matching and decoration. Published by Heinemann at £2.95 the guide is available from bookshops and the Design Centre Bookshop, 28 Haymarket, London, for something like a thousand years, vitreous enamel is now being applied to products ranging from hollowware to cookers, building panels and grain silos.

Thousands of types and sizes in stock for immediate delivery LONDON 01-561818 ABERDEEN (0224) 32355/2 MANCHESTER 1-672-4-15

TRANSFER CALL CHARGES GLADLY ACCEPTED 24Hr. EMERGENCY NUMBER 01 637 3667 Ex.409

AUTOMATION

Czech steel complex

VZKG, one of the largest companies in Czechoslovakia, will shortly take delivery of six R-range systems announced by Redifon a few weeks ago. VZKG is a steel manufacturing and construction company employing over 40,000 people and is based in Ostrava, Northern Moravia, Czechoslovakia.

The six consist of two R300 data entry systems and four R300 distributed data processing systems. They will complement two Seecheck networks currently installed with 22 terminals, three serial printers, and data communication facilities.

The £370,000 of new equipment will be installed throughout the factory complex at Ostrava and will provide data input and local processing facilities with data communications links to the Seecheck units currently installed in the computer centre. Applications include payroll, production control, sales ledger, purchase ledger, stock control and banking statistics.

Each day an average of 2.5m. characters will be transmitted to the central Seecheck system for further processing. The combination of central and distributed data processing with extensive use of remote terminals will provide VZKG with fast information turn-round to control daily operations of steel-making as well as providing statistics for planning.

Redifon Computers, Kelvin Way, Crawley, Sussex. Crawley (0293) 31211.

HANDLING

Makes beer quite clear

BREWERY bulk handling equipment which will be the first of its kind to be built in the U.K. is to be engineered by Simon-Solitec of Gloucester (a Simon Engineering company) for the new giant brewery of Courage (Central) at Wotton Grange, Reading.

The scheme is new in that it applies automated bulk handling techniques to the Kieselguhr bright beer filtration system, a process which up to now in the UK has depended on manual handling of bags of powders. Introduction of bulk handling is expected to improve flexibility, provide the convenience of bulk storage and automatic weighing facilities and result in considerable economies due to reduction in manual labour.

Kieselguhr is the name for diatomaceous earth, a powder which, together with lucifite (a hydrogel), is used as the filtering medium. In plants based on manual handling, bags of powder have to be lifted and opened directly over the slurring tanks. The new installation will use pneumatic conveying to transport the powders from the automatic bag opening machine to the storage tanks, automatic batch weighing being implemented after the bulk powder storage.

The system was designed jointly by Simon-Solitec and the Alfa-Laval Company of Brentford who are main contractors for the new brewery's beer filtration plant. Simon-Solitec is also responsible for the engineering, erection, commissioning and the supply of the

automatic bag opening, pneumatic conveying, bulk storage, bin activating and weighing equipment.

The contract is worth £130,000 to Simon-Solitec and completion is scheduled for September 1978. Simon Engineering, POB 31, Stockport SK3 0RT. 061-428 3600.

A PRODUCT from the Edbro Group will make its German debut at the fifth International Sewage and Refuse Engineering Exhibition in Munich from June 5-10.

The company has formed its own solid waste handling division, Edbro/LMS, at Bamber Bridge, Preston, Lancs, and the Edbro 250 Compactor is one of its newest introductions.

This space-saving compactor is said to be capable of reducing industrial and domestic waste down to at least one-sixth of its original volume. Special features include an hydraulically sealed plate which encloses the loaded container for transit, and ease of access to all working parts. It is controlled by a solid state electronic system.

The compactor is 1714mm long, 1524mm wide and 2066mm high. With a compaction cycle of 16 seconds it is said to cope with up to 380 cubic metres of waste an hour and can be used with containers from 6.9 to 27.5 cubic metres capacity. More from 0572 39642.

COMPUTING

Design for low-cost operation

NEW ENTRANT to the low cost business systems market, Computer Technology, is offering ability to drive four displays, a high speed line printer and a character printer from its S020 machine at an all-up cost for a full system of less than £30,000.

Generally known for the extensive work it has done in universities, major research centres and in specialised operations such as the control of data

traffic to and from large machines, CTL is becoming a significant UK manufacturer, supplying essential equipment to such companies as ICL, for instance.

It has made its new offering completely compatible with other machines in the S000 series and provided it with ability to communicate with them and with IBM or ICL series machines.

Designed as a stand-alone machine for small businesses, the unit can be converted, as a company expands, to an S030 which has approximately twice the processing power.

Transaction processing, management report generating and the business-oriented language Cobol are provided. Computer Technology, Eaton Road, Hemel Hempstead HP2 7LB. 0442 3272.

INSTRUMENTS

Pressure is sent by air

DEVELOPED by the Budenberg Gauge Company of Altrincham is a series of passive pneumatic transmitters that enable liquid pressure readings to be taken at up to 80 metres (260 ft) from the sensing point.

There are four types of transmitter covering general purpose, tank liquid depth, solids-bearing fluids, and cargo-handling pumps in oil tankers.

A sealed system is used. The liquid pressure, applied to a thin and very flexible diaphragm in the transmitter, compresses (or rarifies) a column of air enclosed within transmitter, remote gauge and the fine bore copper pipe between them. The remote gauge measures the changed pressure.

There is a choice of pressure ranges, from 0 to 100 millibar up to 0 to 20 bar (0 to 11h/sq in up to 300 lb/sq in). One model can transmit partial vacuums down to 0.5 bar.

The advantage of the method is that no electrical or compressed air supplies are needed, and that the transmitter can be used where the liquids involved could not be put directly into small bore pipes.

In addition, air has the advantage of not suffering from liquid head effects experienced when liquid is used for transmission. Installation is often simplified as well, because the air-filled capillary (always at atmospheric pressure initially) can be fitted in sections, eliminating the problem of threading liquid-filled pipes through bulkheads.

More from the company at P.O. Box No. 5, Broadheath, Altrincham, Cheshire WA14 4EL (061 625 5411).

TI Metsec
for transport



TI Metsec Ltd, Oldbury, West Midlands B69 4HE
Tel: 021-552 1541

MATERIALS

Abrasion and heat resisted

ENCLOSING FIBROUS insulating and refractory materials in knitted wire mesh made from heat-resisting alloys has been found to extend their applications into areas involving frequent movement or disturbance, repeated abrasion, erosion by high gas velocities, or occasional knocks and blows.

Mesh-enclosed components say a KnitMesh of Croydon, retain the low thermal conductivity, low heat-storage and high resistance to thermal shock of the basic fibre, and are suitable for continuous temperatures up to 1,400 degrees C in applications such as furnace door seals, vulnerable parts of furnace linings, and gaskets.

Steam and gas turbines, marine engine exhausts and high-temperature pipework are lagged with the material, and it is used as hanging curtains to form baffles between zones in furnaces, to control metal temperatures during welding and stress-relieving, and as protection for workers and equipment during hot furnace repairs.

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THE JOBS COLUMN

Highway code for a successful career

BY MICHAEL DIXON

WHAT MAKES for career success? The question is clearly important, not least for youngsters about to enter the unknown territory of the working world. But who can answer it?

There is no lack of purported solutions, of course. They come mainly from personages who write those "simply follow my example" books which, as far as I can see, are read predominantly by salesmen. In view of the such varied personalities who develop satisfying careers in such varied circumstances, however, I feel sure that brash do-this-not-that prescriptions are prone to be hazily misleading.

Here, no doubt, as in so many other matters, the truth is seldom clear and never simple. Yet the busy burrowings of occupational psychologists and sociologists, let alone the medical profession, can hardly have failed to find raw material for sensible sets of answers. And it strikes me that another useful thing this column might do is to try to elicit relevant information and assemble it occasionally for readers.

To do this could be valuable because, lacking any clear guidance on how to succeed, youngsters particularly tend to enter work preoccupied with how to avoid failing or, perhaps more importantly, being exposed as failures. The first thing I really wanted to know—surely typically—on starting my first four jobs 20 years or

so ago was "do they sack people here?"

There is a wealth of difference between seeking success and avoiding the taint of failure as has been pointed out by others. The American psychologist David McClelland in his works on the need for achievement in human beings.

One test which sorts out achievement-needing people from the counterposed fear-of-failure people, he has said, is the broad types of problem they are characteristically inclined to tackle. Take yourself for example: given a range from very easy, through increasingly difficult, to odds-on impossible problems: which measure of difficulty would you feel attracted to attempt?

If the answer is those of the middling to higher difficulty where your own ability and effort would decide between good and bad results, then the likelihood is that you are an achievement type of person.

A taste for very easy problems where success is virtually assured denotes the fear-of-failure breed. So does an inclination for impossible tasks which can be attempted with every sign of bravery, and with the guarantee that nobody will blame the inevitable failure on the attempter's personal deficiencies. As I said earlier, avoiding failure is often less important than avoiding being seen as the cause of it.

Professor McClelland has suggested this division—only roughly outlined here—as part of an explanation why big injections of financial aid have not

promoted economic development in areas such as the Indian subcontinent.

A necessary condition of economic development is a ready supply of achievement-needing entrepreneurs of the entrepreneurial kind. But in places like that the culture heavily encourages the fear-of-failure attitude. The inhabitants are thereby psychologically prepared for the continuing impossibility of scratching an adequate living from the soil so long as they can blame, or patiently accept, an external agency such as Providence as the cause of their penury.

Power

But offer to make the farming viable by providing machines and fertilisers, and they are likely to become afraid. Rather than face what is now clearly a test of their own mettle, they often migrate to cities where, lacking appropriate skills amid overwhelming competition for jobs they can once again fail quite blamelessly.

This is not to say that Professor McClelland would specify high achievement-need as the prime requirement for a successful management career, especially in the senior ranks of large organisations. There he thinks the prime trait is a need for power—an urge to influence the actions of others, not for personal ends especially, but in the interests of the organisation or some particular division if it.

To the extent that the organisation of work tends inevitably

towards bureaucracy, therefore, a need for power may well be a better basic qualification for managerial success than is the entrepreneurial ache for recognisable achievement. But it would surely be wiser, and feasible, to select the heads of bureaucracies people whose power-urge is allied to some need for achievement, rather than to the counterposed fear-of-failure.

Unfortunately, the more negative combination seems to be the general rule in the extending State bureaucracies, and not just in the United Kingdom. Witness the observation of Professor Fred Iklé—until President Carter's election the director of the United States Arms Control and Disarmament Agency—at the annual International Management Symposium which I attended last week at the University of St Gallen in Switzerland.

Increasing State intervention in all Western-type economies, Dr. Iklé said, meant that managers' attention was forced away from innovation towards the typically bureaucratic pursuit of politically manipulating complex rules and regulations. Of necessity, he added, these managers will then have to do what bureaucrats are always best at: promote their own career by avoiding risks and collectively defending their vested interests. These are the habits that create innovations.

But they are habits which, as does ago by Inucon-AIC which, the British bureaucrats' institutional insistence on not being identified with the decisions

which they have recommended therefore, a need for power may well be a better basic qualification for managerial success than is the entrepreneurial ache for recognisable achievement. But it would surely be wiser, and feasible, to select the heads of bureaucracies people whose power-urge is allied to some need for achievement, rather than to the counterposed fear-of-failure.

Worse, however, is that the urge-to-influence part of the negative combination apparently drives such people to impose their preferred working conditions increasingly on others. Gone is the old tit-for-tat whereby people in private-enterprise employment received higher pay in compensation for lower job security. Instead we have "more equal" pay for State employees coupled with legislation intended to provide private-enterprise workers with a more public-service kind of job security. Going also is the rough and ready career race traditional in business, whereby people risked their abilities and efforts against real problems. Instead we have a drift towards pre-planned career paths, allocated to recruits primarily in line with their success according to the academic values of the education system, in the approved Civil Service manner.

Evidence

And what is the effect on the factors associated with career success? Well, if the Government thinks it is in favour of something a person has to do to get on, it must be blind to the available evidence. There is plenty of this—overwhelmingly pointing the opposite way. But the only bit I am quoting here is an unpublished study started a while ago by Inucon-AIC which, the British bureaucrats' institutional insistence on not being identified with the decisions

graduates who went into industry and commerce and followed up their progress. "Above-average advancement" was measured by a salary increase of at least 10 per cent over the first two years of work.

Of those who stated that long in jobs within the scope of the study, above-average advancement was achieved by nine out of every ten youngsters with a parent in a highly paid and esteemed job.

The same was achieved by seven out of 10 who, whether their academic record was weak or strong, had joined companies with well organised training programmes. So the two most influential factors would seem to be external to the youngsters' own abilities. But not hear this.

Six out of 10 who had passed their driving test before graduating achieved above average advancement, whereas nine out of 10 who had either failed or not taken the test received less than average advancement.

I insist on taking that as a sign that the achievement attitude still counts for something in industry and commerce. After all, the driving test is something a person has to do to get on, it must be blind to the available evidence. There is plenty of this—overwhelmingly pointing the opposite way. But the only bit I am quoting here is an unpublished study started a while ago by Inucon-AIC which, the British bureaucrats' institutional insistence on not being identified with the decisions

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APPOINTMENTS

Executive posts on Royal London Mutual Board

Mr. E. G. Skinner has been appointed deputy chairman of the ROYAL LONDON MUTUAL INSURANCE SOCIETY in addition to his position as a director and chief general manager. Mr. W. H. Farley has become deputy chief general manager and continues as a director and general manager in charge of the field division. Mr. F. J. W. Gann and Mr. C. Brill have joined the Board and remain secretary, and investment manager respectively.

BANQUE CANADIENNE NATIONALE has opened its London branch at Portland House, 72/73 Basinghall Street, EC2. Senior manager of the new branch is Mr. Maurice E. Constant, a former general manager of Grindlays Bank.

Mr. Graham Holehouse has been appointed deputy managing director of JAS. BRADLEY, Mr. Holehouse joined Bradley in 1973 as secretary and chief accountant and a year later became finance director.

Mr. Patrick Bailey has been appointed to the new post of exploration manager, CLUFF MINERAL EXPLORATION, a subsidiary of Cluff Oil.

Mr. Roy Lansdown has been appointed to the new post of director, coal mining equipment division, by BART INTER-NATIONAL. He is succeeded as general manager of Diacarb, a Board group company in Ntola, Zambia, by Mr. John Carr, assistant general manager. Mr. Lansdown has moved to Johannesburg to take up his new appointment.

Mr. David Cramb, a director of Rowntree-Mackintosh has been elected chairman of the CARE AND BISCUIT ALLIANCE. He succeeds Mr. Bill Bowman, a director of United Biscuits (UK), whose two-year term of office ended at the Alliance's annual meeting. The new vice-chairman is Mr. William A. Palmer, a director of Associated Biscuits. Mr. Gordon Palmer, chairman of Associated Biscuits, has been elected an honorary vice-chairman. Mr. Harry Larrett, formerly deputy secretary, has been appointed secretary in succession to Mr. Robert Nimmo, who has retired. Mr. H. M. Lawman has been appointed deputy secretary.

Mr. Richard Wilkinson has been appointed finance director of Sandie Brothers, Cranford Distributors (Supplies) Limited and Cranford Distributors (Direct Sales), the constituent companies of the wholesaling and importing divisions of PENTON GROUP. Mr. Wilkinson was previously managing director of Haxland. Mr. David Payne and Mr. Noel Bailey have joined the Board of Sandie Brothers.

Mr. Alan van Cuylenburg, director of personnel and management services has been appointed managing director of RONSON PRODUCTS. He succeeds Mr. Charles Dunfield, who is retiring because of ill health but remains with the company as a consultant. Mr. Colin Cookman has resigned as a director to take up another appointment.

Mr. David Morris has rejoined the ABBEY LIFE ASSURANCE COMPANY as an assistant director and head of the broker division.

Mr. C. A. Keeley and Mr. A. P. Simonson have been appointed directors of the NINETEEN TWENTY EIGHT INVESTMENT TRUST.

Mr. C. F. French, managing director of BREMAR INSURANCE SERVICES, has been appointed chairman. Mr. M. Razon-Witt and Mr. R. E. Deane have become joint managing directors. The company is a member of the Bremer Holdings group.

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The Management Page

EDITED BY CHRISTOPHER LORENZ

Painting a new image in the boardroom

THE current debate in the U.S. about corporate responsibility has focused most sharply on the role of company directors, that privileged but increasingly harrassed breed of men (and in a growing number of instances, women) who are being called on to account not just to shareholders, but to the community at large.

In the words of the chairman of the Securities and Exchange Commission, Mr. Harold Williams, the corporation these days plays a "quasi-public" role, in some cases because of its size, in others because of its functions. And this means it can no longer conduct itself on a purely economic basis. Social considerations play a role too.

Many companies have accepted these broader responsibilities by taking on more outside directors, some out of a sense of social duty, some because they had no choice, and others because they felt it would do the company good.

Among the companies which have undergone a major transformation on this account is Sherwin Williams, the largest manufacturer of paints and wall coverings in the country, which has its headquarters on the banks of Lake Erie in Cleveland, Ohio. In recent months, the company has completely reshaped its board, drawn up new rules for electing directors, and put itself on what it hopes will be a more prosperous path.

Prosperous, because one reason why Sherwin Williams opted for change is that its operations had bogged down with a conservative management, outdated equipment and an unnecessarily broad range of products.

Founded as long ago as 1865, Sherwin Williams was, by the second half of the 20th century, a large but old-fashioned company, where 83 per cent of production came from equipment over 50 years old.

In 1971, a new chairman, Walter Spencer moved in. He gave the company a thorough shake-up, modernising equipment, narrowing product lines and improving management practices. But perhaps the most significant thing he did was arrange for the appointment of a Board Composition Committee, composed solely of outsiders, to look into the way the Board worked, and recommend improvements.

That was in 1973. By 1977 Mr. Spencer's company shake-up had still not borne the expected fruits in terms of smaller debts and bigger profits, thanks partly to the highly challenging nature of the U.S. paints market. Mr. Spencer resigned several weeks

After yesterday's article on non-executive directors, DAVID LASCELLES reports from Ohio on a company's pace-setting decision to have 80 per cent outsiders on its board

ago, claiming that "the job is no longer fun." But another reason could have been that the company's Board was not of the best.

At the beginning of last year, the Board consisted of 14 people. Six of them were insiders, including Mr. Spencer, who was both chairman and chief executive officer, Mr. William Fine, the president and chief operating officer, and four vice-presidents who represented the company's main divisions.

In view of the Board Composition Committee, this set-up did not serve the company's interests on three counts. The balance was too heavily weighted in favour of insider representation, the spectrum of

non-company interests was too narrowly reflected, and the three-year terms of office for which directors were elected was too long.

Although the composition of the Sherwin Williams' Board was comparatively usual by U.S. standards, it nevertheless accepted the Board Composition Committee's recommendations, and put them to last month's annual meeting—where they were approved.

As a result, four of the Sherwin Williams' management directors lost their seats, and Mr. Spencer's resignation brought the size of the Board down to nine. Of this number, only two, William Fine, company president, and Richard Bull, vice-chairman, were

insiders, meaning that in one swift blow the Sherwin Williams' Board had become nearly 80 per cent outsider.

In another big change, shareholders voted to elect directors for one year only—instead of voting on a third of the Board every year—and abolished the post of chairman by not appointing a successor to Mr. Spencer.

The changes attracted a lot of publicity, though none of these measures was essentially new, they had seldom been introduced on such a scale all at once.

recent changes in concepts of corporate governance."

Mr. Fine explained that Sherwin Williams wanted a board with, at most, two inside directors, the rest to be "people with broad experience in business, politics, government and the environment who bring some wisdom which might not otherwise be available to us."

The company also believes that reducing the number of employee directors will ensure that board decisions are not "management-dominated." Company officers will still be called on to give information and reports, but they will not vote.

The idea behind reducing the length of service of directors and of putting them up for re-election each year is to make them more sensitive to shareholders' interests. As for doing away with the post of chairman, the company says that it is neither necessary nor required by law. Sherwin Williams has at times in the past operated without a chairman and would prefer to do so now, but Mr. Fine will effectively take that role when necessary.

Having taken these highly laudable steps, Sherwin Williams now faces the task of

finding a set of suitable outsiders to fill the gaps on its board. The indications are that this will not be easy. Apart from the obvious qualifications of experience and knowledge, directors are also sought for their "availability."

There is no point, he indicated, in having directors who do not or cannot attend board meetings, since this rather reduces the point of having outsiders at all. A frequent criticism of outside directors is their tendency to turn up only to collect an attendance fee, while contributing little or nothing to the discussions.

Mr. Fine would also like to have female representation on his board, but this presents possibly even greater problems, because women tend to be both less experienced and available than men. But while he said directors should also represent community interests, he did not feel that race should be a factor.

It is obviously too early to say whether Sherwin Williams will benefit from this Board room shakeup, but changes of this kind are generally welcome in political and community circles, since they appear in

improve corporate accountability.

On the other hand, there is the view that Sherwin Williams was in such dire straits—having failed after seven years of restructuring to move into steady profits—that the management was forced by the fear of being thrown out en masse to accept a greater outsider weighting on the Board. The management might also have feared that as a field leader with a depressed share price, Sherwin Williams was ripe for takeover, possibly by a large chemical company looking for diversification.

But the view that the management felt threatened runs counter to the conspicuous fact that at last month's annual meeting, when the company announced plans to reform the Board, there was not a single question from the floor, though Mr. Fine had prepared himself for a barrage.

This seems to confirm that shareholders these days tend to be speculative investors who will sell their holdings when a company performs badly, rather than people who will protect their investment by demanding changes in the company.

If this is so, the impetus for Boardroom reform will have to come from either management or the Boardroom itself; in this regard, Sherwin Williams could well be setting a pattern.

Fighting hard to get a grip on diversification

BY RHYD DAVID

IT IS a big stride from electrical consumer goods to jute. But this is the path which Brian Gilbert, chief executive at Low and Bonar, has travelled since an assignment took him to Scotland 14 years ago.

An accountant by training, Mr. Gilbert was despatched by EMI, the Middlesex-based giant, to its Morphy Richards subsidiary at Dundee, where an investment programme had not produced the right results. After its successful completion, he decided against a return South, and stayed on in Scotland with Nairn Williamson, the floorcoverings group at Kirkcaldy. In 1973 he moved back to Dundee and joined Low and Bonar, a sizeable, if little known, name in British business, with interests in packaging, engineering, textiles and floorcoverings, and a turnover last year of £115m.

At EMI Mr. Gilbert had spent part of his time with the group's internal management consultants, and it has been the problem-solving approach which he has again had to bring into play at Low and Bonar.

Before his arrival the company was by no means unsuccessful, but it was facing problems, not least the lack of any obvious management succession. A change of direction was needed, as the board at that time realised, if an essentially conservative Scottish group was to be brought up-to-date.

The problem was partly that the company's growth over the years had happened more or less by accident. Merchandising of Dundee jute products—the

original business in 1903—later developed into manufacturing, spread overseas to Canada and Africa and also into other businesses in the U.K., including electrical engineering. While still making profits, the group had become vulnerable to changes in technology, in particular the replacement of jute, and to over-dependence on markets showing a low rate of growth or in potentially risky parts of the globe.

In Britain, the traditional outlets for jute in packaging and in carpet backing have been largely lost to man-made alternatives. Although Low and Bonar had invested in the newer materials, the process of adaptation still had a long way to go. In its other main U.K. area of activity—electrical engineering—the group, through its Bonar Long subsidiary, had a big share of the U.K. transformer market, but since only 20 per cent of production was exported, it was susceptible to cutbacks in U.K. public expenditure.

Attempts at diversification had met with mixed results. Like a number of other Dundee jute concerns, the group had made a move into polypropylene carpet backing through an extruding and weaving operation, set up jointly with Sidlaw and later taken fully into Low and Bonar control. Efforts to move directly into the floorcoverings market with a new carpeting product had met with less success. The venture, started in 1971, ran into losses years later because of Low and Bonar's own lack of knowledge of the carpet industry, and be-

cause of difficulties with the equipment acquired for the manufacturing process.

The extent of the problem in the U.K. was reflected in the 1974 results. Though the group managed to produce profits of £8.7m, on a turnover of £61.8m, only £44,000 came from U.K. sales, with more than £4m coming from Canada and £3.5m from Africa.

Yet in both these markets there were also signs of problems ahead. In Canada the group has a substantial share of the packaging market. The profits in 1974 were the result of the severe shortages at that time in packaging; the boom conditions were later to disappear.

In Africa, Low and Bonar makes textile goods ranging from tents to jeans. Though market conditions have remained generally good, there is the prospect of further Africanisation of businesses and increasingly strict controls on remittance of profits.

While conditions were clearly going to become more difficult, the group was still being run much as it always had been. For instance, much of the time at board meetings was spent discussing jute buying policy—even though this activity accounted for less than 10 per cent of turnover and even less profit.

Except in Canada, accounts were kept on a six monthly basis and no proper budgeting system was in force. In between, head office relied on experience to judge whether or not the dozens of subsidiaries were making profits or not. The overseas companies were left largely to run themselves and investment decisions were taken on a one-off basis. The management structure at head office in Dundee had also grown in a somewhat haphazard manner, and although it worked on the whole, it was in need of change.

The four senior directors each had responsibilities across the different product groups and geographical locations rather than in defined product areas.

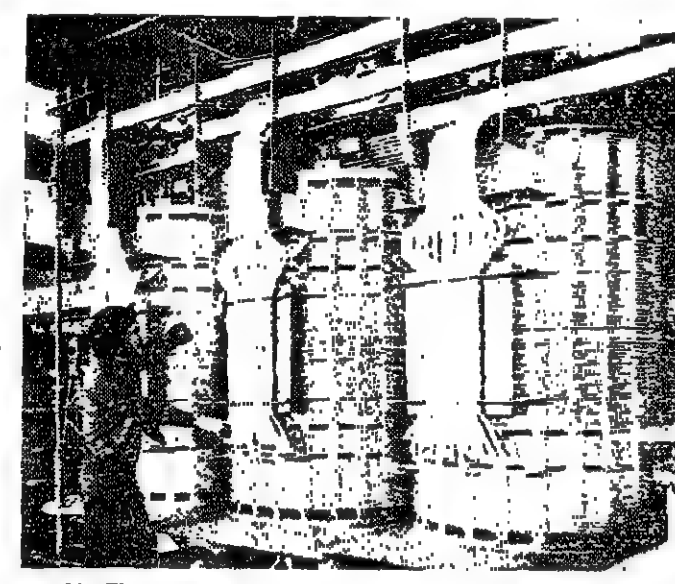
"There was a need to adopt a more logical system of running the company and at the same time to find ways in which it could broaden its product and geographical spread to reduce its dependence on declining businesses and markets," explains Brian Gilbert.

One of the first moves was to introduce monthly accounts for operating companies and a system of budgeting. The group has also been reorganised into four divisions—packaging, engineering, textiles and Plotax (a new carpet textile) each responsible to a divisional director, who with the company secretary, finance director, and chief executive now form the executive management structure. Decisions which could be taken at a lower level within the company have been devolved to managers, enabling the board to concentrate on its main role as policy maker and forward planner for the group as a whole, and as banker to the subsidiaries.

Acquisition

Decision-making structure apart, the main priority was to develop a sound U.K. manufacturing and profits base. This has largely been achieved through the acquisition of businesses complementary to the company's existing operations, though there have also been cutbacks. As Mr. Gilbert points out, the group had after all been making profits, and there was cash in the bank and in investments. A reduction of the unnecessarily high stock levels released further sums for developing the business.

Low and Bonar has, so far,



A 90-KVA transformer being manufactured at the electrical engineering subsidiary of Low and Bonar.

bought up companies in each of its three principal areas of operation: textiles, engineering and packaging. The result of this, says Mr. Gilbert, is a better balance of activities through the group.

One of Gilbert's bolder moves was to bid for his former company, Nairn Williamson, which to his regret was snatched up instead by Unilever. His main interest in Nairn had been its

expanding wallcovering division, but in 1976 he was able to buy a somewhat smaller company which specialises in hessian wall coverings—one of the few growth areas left for jute and fax.

The traditional jute activities — mainly making sacking — have been phased out; the company is also running down the production of woven fax, which is used for tarpaulins.

Throughout the business, Mr. Gilbert argues, the trend in future will be away from bulk products, where price competition is strongest, and towards increased specialisation, enabling the group to sell primarily the technological expertise it has in a variety of areas.

With the process of change and adaptation from its traditional base still only partially complete, the effect on the company's results has yet to be fully felt. Pre-tax profits for the year to the end of November 1977 reached £7.1m, on a turnover of £113m, compared with £6.6m, on a turnover of £83.4m, in 1976. The spread of profits is now better balanced between engineering, largely based in the U.K., textiles largely based in Africa and the Canadian packaging operation, and there are hopes that the remaining loss-makers can soon be eliminated.

Although the link with Dundee's traditional product has been all but severed by its diversification drive, the connection with the city will remain. With its newer product range and international spread of activities, the company hopes, as good a base as any for what is still basically a Scottish company.

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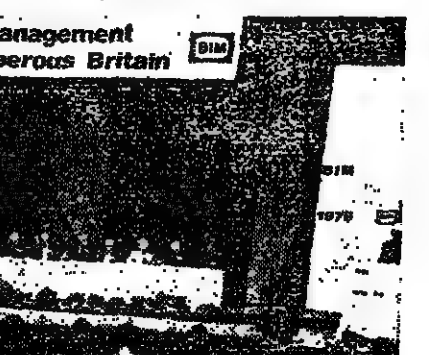


goes much further, too with a continuing programme that has featured such names and diverse attractions as Monty Python, the Royal Philharmonic Orchestra, David Essex, the Ypsanti Ukrainian Dance Company, The Spinners, Mary O'Hara, and the Syd Lawrence Orchestra.

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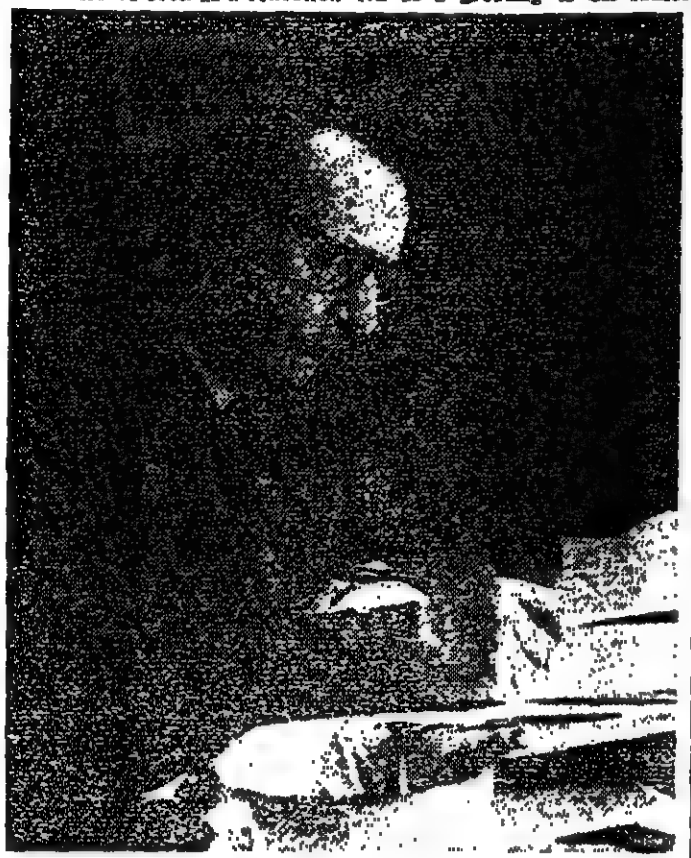
Berkeley

by RONALD CRICHTON

Sir Lennox Berkeley's 75th birthday on Friday was marked by a concert of his works organised at the Elizabeth Hall by the Park Lane Group. A distinguished audience headed by Princess Alexandra gathered to greet a composer whose appearance, manner and, it may be added, recent music, all belie his age. Nicholas Braithwaite conducted the Park Lane Music Players and a number of soloists. The programme included two works written in the past decade, the Dialogue for cello and chamber orchestra (King's Lynn Festival, 1971) and the Antiphon for Strings (Cheltenham Festival, 1973), with an important revival of the much earlier Sibat Mater.

Berkeley's French affiliations, of blood as well as of musical education, were represented by the Introduction and Allegro of Ravel, a composer who he knew and greatly admired. There was a time when practically every account of Berkeley's music included some reference to France — after the war, when his works were becoming known to the general public, the elegance of line, sparseness of texture and fastidious refusal to be prolix, untidy, pretentious, or vague (all of them no doubt qualities brought out by his teacher, Nadia Boulanger) seemed more exclusively Gallic than they do now.

The French label was not really much more than a convenient generalisation: the same qualities could also be seen as a reflection



Sir Lennox Berkeley

of a kind of modesty, a dislike of strong emotions, publicly exhibited, and a like for understatement that are part of an equally conventional (and now possibly outmoded) view of the English character. Indeed on Friday the two strains appeared to be closely amalgamated. To take one example, the frequent tang to Berkeley's harmony is both Rousellian (Roussel) emerged in this programme as a more obvious influence than, say, Ravel or Poulenc and English in the tradition of the madrigalists and Purcell.

The two-movement Antiphon is a satisfying example of this stylistic mix. The finale of the Dialogue, on the other hand, was a case where, as sometimes happens, one rather wishes Berkeley would be a little less discreetly self-effacing, less inclined to stop the moment he over-modestly thinks he has nothing more to say. Note-spinning can sometimes bring forth while discoveries. Partly this impression may have been due to the performance. Christopher van Kampen, the soloist, is a technically assured player of considerable experience. In the slow movement the lyricism of the writing drew him out. The outer movements on the other hand needed, not necessarily louder tone, but keener projection.

The revelation of the evening was the Sibat Mater, written in 1947 for the English Opera Group and first performed by them under the dedicated Benjamin Britten. The original scoring, designed to suit the

Fine Art

The artistic pleasures of Paris

By DAVID PIPER, Director of the Ashmolean Museum, Oxford

The museums and galleries of Paris are alive and well — mostly bright white, as they tend to be, anyway. Except of course on Tuesdays, the great French fast day for culture, when almost all museums are shut. The great special thematic exhibitions — the Louvre itself, the Musée d'Orsay, the Centre Pompidou — are staggeringly still as over the eyes. The display is throughout sensible and sensitive, and the French instinct for sheer style, and no less for metropolitan decorum, is a pleasure in itself. In common with other museums everywhere, parts of it are closed — for months or for years — for new installations, or just over lunchtime. In common too with great tourist attractions the world over, it has saturation periods when it is closed, remote within her protective glass, and the serious squads of world-pipers that a reproduction would serve just as well provided that no one let on that it was a reproduction. An acolyte nearby hires out her tape, and the tape, also in Japanese, through the main stream ways slowly with that rhythmic loiter of the window-shopper, irresistible so that you may have to make a conscious decision to actually stop to look.

On the other hand, certain parts of the Louvre are open till 8 p.m., and between 6 and 8 is the time, if you wish to contemplate in tranquillity the power of art to stop time live in its tracks. And even at dusk the Louvre is so vast that you will find (having succeeded in the entrance queue) that whole sections will be but thinly populated — European sculpture, the applied arts, for example, the little slings lurks unmolested by prying eyes and frankly, not at its best (might we not swap some Turners, for say, a Georges de la Tour?).

The maintenance is admirable (apart from the Italian Renaissance masterpieces of which the Louvre seems steadily reluctant to clean); the lavish internal architectural decor is respected, as are those parquets that creak so humanely to rebuke the spread in English museums of wall-to-wall carpeting that speaks in genteel hush of departmental stores, and inevitably goes scruffy. Carpeting may well prove ubiquitous in the end, for reasons of economy of maintenance, but may it not be for long yet.

Impressionism still fills the Jeu de Paume, at the extremity of the Tuilleries, with the vivid pleasure the marvel of simply not being blind. If as we recede from these painters in time, the disparities in their work become more apparent (the fact that Renoir could paint appalling pictures as well as the most magical of visions — that Monet even, can be relatively torpid), the masterpieces likewise become more arresting.

Some old Louvre favourites — especially if you are a seicento addict — you may have missed, only to find them re-installed in the Trocadero end of the Champs Elysees/Louvre axis, in what was the Museum of Modern Art but is now, oddly, the Palais des Beaux-Arts (in the irony of literal translation) the Ancient Museum of Modern Art. The creation of the Centre Georges Pompidou, better known as Beaubourg, has brought with it new problems. Beaubourg has claimed the main permanent exhibition of modern art from 1906 on, creating a void in the marble expanses of the former Museum of Modern Art. Part of this is now annexed for Louvre objects: here you will find representation in depth of the Italian sixteenth century (including world-famous paintings like Titian's *Madonna with the Rabbit*), but displayed didactically, using large explanatory panels of text, X-rays, photographs. The latter

is flourishing, as the two issues whosch of the rubber-tyred of Apollo magazine devoted to it, and winding down the corridors of the Châtelet and other junctions, the echoes of flute and guitar, or cello and oboe. *Dieu, que l'aine le son du cor au fond du Metro*, alone the visitors, but do not forget the outliers. Versailles is all British bosoms with pride, obvious as ever, stunning the senses, but open on Tuesdays; and if sturdy enough to reach the Trianons you will find the

calm, pale and cool, but amongst it is the spookiest display in Paris, the spottit petrified forest of Khmer heads, uncompromisingly frontal, ineffable smiles, eyes closed and inward. On the Left Bank, Cluny is also refurbishing, much already complete, and to leave Paris without visiting the bowery-bowery rabbit-startled glades where the white unicorn consorts so agreeably with his ambivalent ladies, in the most magical tapestries in the world, is scarcely permissible. Over in the Marais, the Carnavalet, the Museum of the History of Paris but of so much more than that, including the radiantly benign ghost of Mme de Sevigné, as well as the shadow of the guillotine,



The Mona Lisa 'now so withdrawn'

is flourishing, as the two issues whosch of the rubber-tyred of Apollo magazine devoted to it, and winding down the corridors of the Châtelet and other junctions, the echoes of flute and guitar, or cello and oboe. *Dieu, que l'aine le son du cor au fond du Metro*, alone the visitors, but do not forget the outliers. Versailles is all British bosoms with pride, obvious as ever, stunning the senses, but open on Tuesdays; and if sturdy enough to reach the Trianons you will find the

Festival Hall

Mass in B minor

Voices have been heard during the 1978 English Bach Festival suggesting that it was perhaps a mistake not to have performed all the pre-classical music on display on contemporary instruments. For myself, I am glad that Lina Lalandi follows a non-doctrinaire path, and that her festival still embraces, for instance, more than one way of performing the music of its household deity, Bach.

The Mass in B minor on Friday, which brought to a close the London activities of this inestimably valuable enterprise, was given what one might term a "median" performance. It was sung by a choir of about 40, very well prepared (by Stephen Cleobury) and sturdy of voice in each section, able to do justice to both the elating brilliance and the solemn grandeur of the choruses; and it was played by a small orchestra of modern instruments in the modern manner, with no attempt to pursue styles of phrasing or adjustment of degrees of vibrato that on other EBF evenings we have been taught to regard as authentic. But it was also a rewarding occasion for reasons more important than all the above: because the great work was rendered with a regard for its many layers of meaning and feeling that gave it new life. The conductor was Helmuth Rilling, a Bachian with a considerable reputation in his native Germany. He was particularly

Russian theatre at Edinburgh Festival

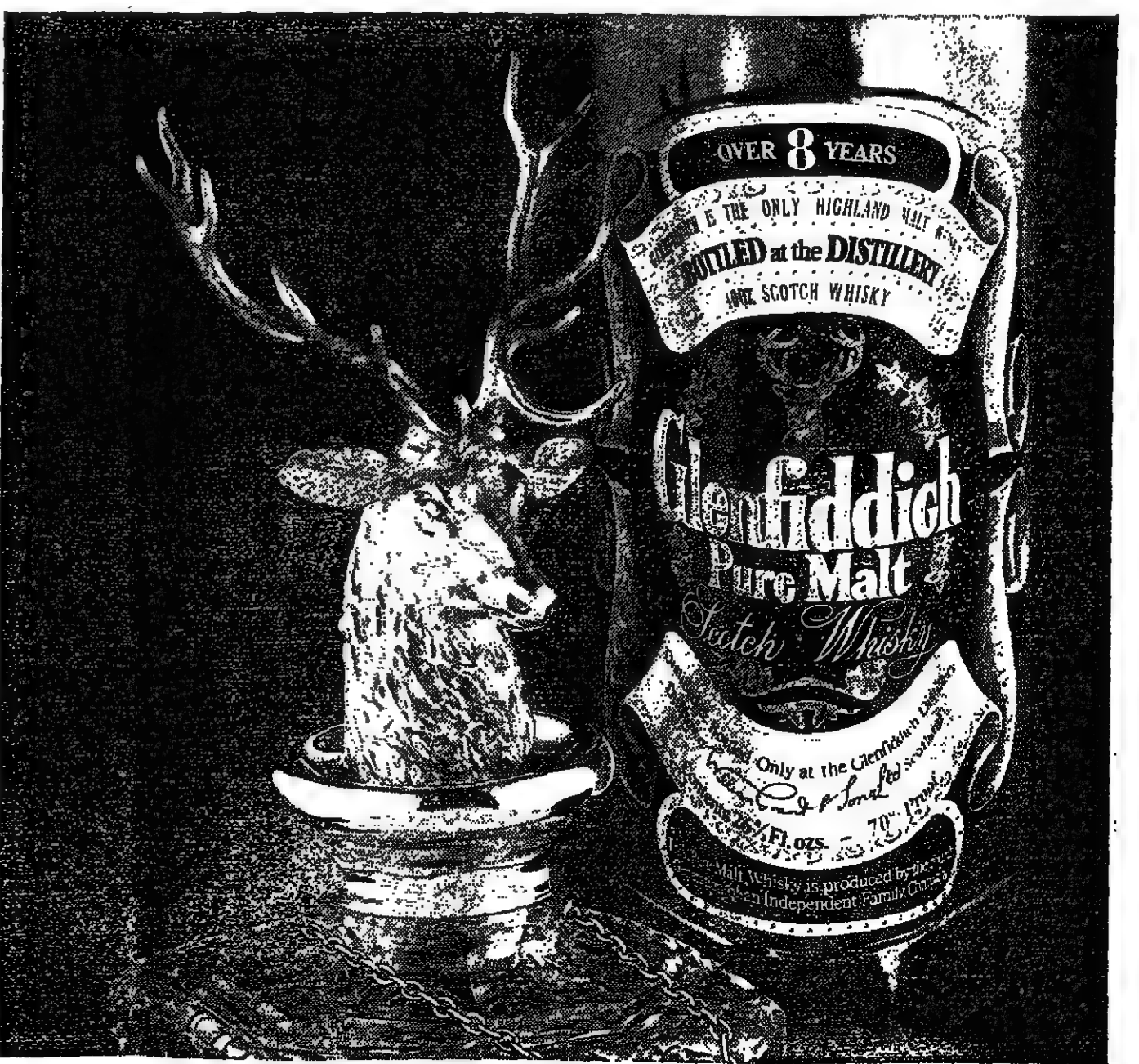
A principal theme of the Edinburgh Festival (August 20-September 9) will be Russian theatre. The festival will be conducted by Nikolai Harnoncourt and Scottish Opera will give three performances of Debussy's *Pelléas et Mélisande*. There will be two performances of Janacek's *Katja Kabanova* by Frankfurt Opera. Three operas will be given in concert form. There will be the production of Chekhov's *The Three Sisters* for the Royal Shakespeare Company and by the BBC Symphony Orchestra conducted by Pierre Boulez, and Peter Maxwell Davies will conduct *The Fires of London* in the premiere of his own opera *Jongleur de Notre Dame*.

The 150th anniversary of Schubert's death, and the 50th anniversary of Janacek's will be recognised, as will the 75th birthday of Sir Lennox Berkeley and the 70th birthday of Messiaen. Visiting orchestras include the Dresden Staatskapelle and the Chicago Symphony. The London Symphony Orchestra will give two concerts under the baton of Claudio Abbado and two under the Russian conductor Yevgeny Svetlanov. The London Philharmonic will be conducted by Abbado conducting the London Gullin and Barenboim.

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May 23-25 1978

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audio visual '78

Soho Poly

Girl Talk

by MICHAEL COVENEY

Punk theatre, the testimony of the disaffected young, has been, on the whole, the onstage preserve of bored factory workers or bored football fans. Stephen Bill's lunchtime monologue gives the floor to an aggressive Liverpoolian girl. Mary, whose rage owes as much to a claustrophobic, almost incestuous home environment as to her clear-eyed rejection of tattered ethical standards as evinced by pop stars and TV interviewers.

In Sue Wallace's riveting performance, Mary comes across as an all too recognisable street urchin of the 70s in her blue wind-cheater, calf-length dowdy skirt and black-heeled shoes. She speaks to us from a rusty bed-frame, surrounded by white walls. The writing itself is

springy enough, but there is no clinching dramatic context for the monologue; where, for instance, exactly are we? Perhaps on a bomb site, perhaps in an institution. The content, in fact, supplies the form, with Mary recounting her adventures in crowded thoroughfares with a Stanley knife to slice through handbags and trouser pockets, interspersed with a confession of her affair with a school teacher and a less salubrious encounter with a sex maniac.

Nicol Williamson at the Royal Court

From September 12 Nicol Williamson will appear at the Royal Court Theatre in *Inadmissible Evidence* by John Osborne. This production, to be directed by the author, will be the first revival of the play in London since it was originally produced at the Court in 1964, and its subsequent transfer to Wyndham's Theatre.

Two playwrights join Thames TV scheme

Thames Television has announced that two more playwrights have been nominated to join its Playwright Scheme. They are Leigh Jackson (27), author of *Eclipse*, and Roy Hutcheon (31), author of *Soyez He*. Jackson is sponsored by the Royal Court Theatre and Hutcheon by the Royal Shakespeare Theatre, Aldwych.

The Thames Scheme — run through the company's committee for grants to live arts and sciences — offers £2,000 to the sponsoring theatre to encourage the development of promising dramatic talent, by selecting a playwright for a twelve-month attachment to the theatre.

FINANCIAL TIMES

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Tuesday May 16 1978

Trade on the switchback

THE April trade figures are at least as good as the markets had come to expect towards the end of last week, with a visible deficit of £270m suddenly transformed into a surplus of £236m. The Department of Trade describes the deficit as "erratic" and the subsequent surplus as "exceptional." This is partly because the greater part of the latest improvement can be put down to a more favourable balance in oil and in the items which tend to fluctuate most sharply from one month to another. It is also because the shifts from surplus to deficit and back again over the past few months have been exceptionally frequent and violent. Even the usual device of comparing the past three months as a whole with the previous three gives little useful information about the underlying trend on this occasion, since the latest period happens to include two good months, and the preceding period two bad months out of three.

In its commentary on the latest figures, indeed, the Department itself shows a healthy scepticism. The volume of exports shot up in April, but this performance is said to exaggerate the underlying trend which "at present is perhaps only slightly upwards." The volume of imports fell sharply, but the Department stresses that the trend is "almost certainly upwards." Outside would do well to be as cautious as the official statisticians.

Erratic

Because of the way in which the figures for any particular month can be distorted by trade in large items which are exceptionally "lumpy," the official return now includes tables which exclude the most important of these—ships and aircraft. North Sea oil installations, and precious stones. These are the tables on which analysis of the recent figures, so far as this is possible, should be concentrated. So far as the volume of exports is concerned, these tables show a slight recovery in April over March to a level below that of February but well above the average for any quarter of last year. So far as the volume of imports

Gilt-edged

By themselves, too, the latest figures are not enough to dispel the fears often expressed about the likely trend of imports. Apart from the fact that imports of raw materials are bound to rise with business activity—the fluctuations over the past few months may have been due to stockpiling at a favourable exchange rate as much as to changing views about the business outlook—the UK propensity to import has been rising steadily, especially in the case of finished manufactures. Although the latest (and provisional) figures for retail sales published yesterday show little significant change between March and April, real consumer spending power is due to rise quite sharply over the next few months and it will be a welcome surprise if imports do not rise too. The latest trade figures are good, in short: they will relieve the financial markets of one major and immediate anxiety and help the authorities to sell more gilt-edged stock. Until these sharp month-to-month fluctuations cease and a trend becomes apparent, however, the same anxiety is still apt to recur.

Kaunda warns the West

THIS WEEK, two of the four African Presidents whose countries straddle the frontier between black and white ruled Africa are on official visits to Britain. The countries which President Kenneth Kaunda of Zambia and President Sir Seretse Khama of Botswana govern differ greatly in size, natural resources and geographical position. Yet despite this, the Zambian and Botswana leaders have an overriding preoccupation. They want to see, and are deeply afraid that they will not get, a stable and relatively orderly transfer of power to the black majority in Rhodesia as happened, over a decade ago, in both of their countries.

Dr. Kaunda and Sir Seretse now recognise only too clearly that times have changed since they themselves came to power. The escalating guerrilla war in Rhodesia has meant that Botswana's careful policy of neutrality is fraying at the edges. Zambia finds itself, at ever increasing cost to its own economy, drawn into the Rhodesian struggle.

The dangers

For more than a decade now, Dr. Kaunda and his colleagues African Presidents have warned of the dangers of an escalating conflict in southern Africa. They have rebuked western governments, in particular, for failing to appreciate black Africans' depth of commitment to majority rule and for failing, therefore, to put full western weight behind peaceful efforts to remove white minority governments. They have consistently warned the West that the black nationalists, thwarted in their attempts to win power peacefully, would seek it militarily, and would be bound, in the absence of help from the West, to seek support from the communist bloc. These key African leaders are not communists and neither, at least at the beginning, were any of the nationalist leaders.

Much of these leaders' early prophecy has already come true. Angola, in the wake of the Portuguese coup, sought help from Russia and Cuba who put and now keep the present government in power. The Namibian nationalist movement is armed and trained by the Russians, while the Russo-

Cuban alliance is now deeply involved in the affairs of the Horn. And while no overt Russian or Cuban influence is proved in the present British. The countries which President Kenneth Kaunda of Zambia and President Sir Seretse Khama of Botswana govern differ greatly in size, natural resources and geographical position. Yet despite this, the Zambian and Botswana leaders have an overriding preoccupation. They want to see, and are deeply afraid that they will not get, a stable and relatively orderly transfer of power to the black majority in Rhodesia as happened, over a decade ago, in both of their countries.

Dr. Kaunda and Sir Seretse, with the clear backing of their colleague Dr. Nyerere of Tanzania, are now warning western governments that unless they act quickly southern Africa is likely to be next, and that this time the results will be worse—for them, and for the West. None of these Presidents sees the internal settlement in Rhodesia as a viable solution to that country's problems. The settlement, they argue, does not provide for a real transfer of power, it divides the African nationalists further, and becomes a recipe for civil war. It is neither politically possible—nor, they would argue, morally right—to negotiate the Patriotic Front, one wing of which is already being armed and trained by the Russians, to accept the settlement. And Dr. Kaunda has now made it clear that his government faces a crucial decision as to whether it will seek military aid from Moscow and Havana both to quicken the nationalist military effort and to defend Zambia itself from increasing attack by Rhodesia—whose army is already relying on the use of foreign mercenaries, thus already implying a degree of internationalisation of the conflict.

Dr. Kaunda believes that the West can help. He believes that it can force the still white-run Rhodesian government to its knees, and thus to the conference table by use of the oil weapon, among others. He and his colleagues still believe that the Anglo-American settlement proposals, with their British resident Commissioner and their UN force, provide the best basis for a settlement. The problem with that position is that while there is widespread agreement with his objective—and his analysis of the dangers—there is no such agreement on his chosen method of achieving it.

Why time is running out for Tyneside shipbuilders

By IAN HARGREAVES, Shipping Correspondent

TODAY THE 26,000 dead-weight ton bulk carrier *Desdemona* will slide from its building berth at Hebburn Dock, Tyneside, and one of Britain's most modern shipyards will be without a ship to build. When *Desdemona* completes trials and is delivered two months later, the dock—which at least from the point of view of technology is the jewel of the Swan Hunter group—will be without work of any kind.

Across the River Tyne at Swan Hunter's Wallsend yard, the massive, automated steel plate panel line designed for production of supertankers is also virtually idle, with nearly all the yard workers concentrating on building a highly sophisticated cruiser for the Navy. This task will take another three or four years, but it will not use the main facility the yard has been designed to offer.

These are among the symptoms shown by Swan Hunter, Britain's biggest shipbuilder, as the world shipbuilding crisis begins to take hold. The group's five yards do not have a merchant ship for delivery beyond next January. The other symptom of the crisis emerged a few days ago, when the first men started to leave Swan Hunter's five yards in a wave of 1,152 redundancies announced in February after it became clear that the company had lost for good its share of the £115m Polish ships deal.

Since that debacle, in which the men gained a reputation as Britain's leading industrial lemmings and which has done serious harm to the reputation of the British industry abroad, much has changed at Swan Hunter. Most significantly, the group's trade unions have negotiated together for the first time and agreed a common pay structure. This gives outfitting trades, such as plumbers and electricians, the same basic £53 a week as the boilermakers, against whom the outfitters have traditionally vied in one of industry's most vigorous leap-frogging pay exercises. Under the new scheme, labourers will be paid an agreed proportion of the £53 and there will be a common starting date for all new agreements.

It sounds simple, but for an engineering concern with over 11,000 men—before the redundancies—and 150 years of inter-trades rivalry behind it, the scope of the agreement is remarkable. Already, management is speaking of "a completely changed atmosphere" and "a morale better than we have ever known it." The men agree that relations ships are much better although they bitterly reject the idea that the changes could not have

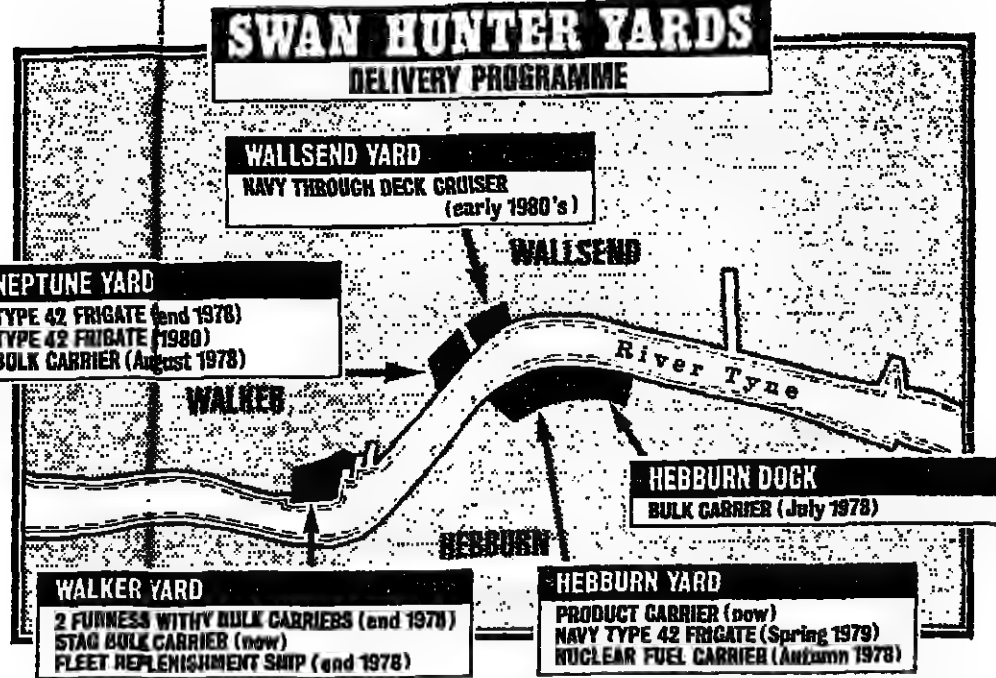
been achieved without the shock treatment of the Polish deal. But what really hurts is the fact that having put this industrial relations milestone behind them, work is still remorselessly running out. Shop stewards believe there is time to get back some of the Polish ships, but this will not happen. There is the chance of a small American oil tanker contract, but this has still to be finalised. The yard is virtually certain to get the Navy's next cruiser although on present plans this will not require the cutting of steel—of which the group is most critically short—before 1979.

So the future of Swan Hunter is in the balance. With Tyneside unemployment already at the 10 per cent mark and other heavy industry in the area not without its problems, any question mark over shipbuilding is a threat to the Newcastle district's economic heart. "No matter how much money the Government offers in redundancy, we know that to leave is to sell the jobs of our children," said one shop steward. But can Swan Hunter survive in its present form and with its present capacity? Indeed, judging by its record, does it deserve to?

This record is difficult to illustrate statistically because the group has gone through so many changes that even comparative output figures do not exist over any long period of time. Broadly, however, the position is that Swan Hunter, like British industry in a bigger naval programme than

Hebburn Shipyard last week—productivity has fallen. Not surprisingly, where work is petering out it has become an increasing problem. Absenteeism at the yard is running at 12.3 per cent—worse than the industrial average for all industry, but better than the average for shipbuilding. Mr. Norman Gilchrist, the group's head of industrial relations, believes that with the labour agreements recently secured and a reasonable order book, the yards would now be a good match for any in Western Europe. There is still plenty of room for small improvements in working practices, he agrees, but he says the fundamentals have now been sorted out. In addition to the common pay deal, Swan Hunter has for some years had an agreement for mobility between yards and jobs. This was well in advance of some other groups in British Shipbuilding.

One criticism which the group strongly resists is the suggestion that it cannot deliver ships on time. It says that it has not had to pay on penalty clause in the last five years, although this does not mean that in that period ships have not been late because of delays in equipment deliveries. As for technical ability, there is not much doubt that Swan Hunter is the most versatile of British Shipbuilders' companies and has a reputation for building extremely sophisticated vessels with the minimum of fuss. Although not formally designated a naval yard, it has a bigger naval programme than



£8.5m in its Wallsend yard for years. No one even talks any more of being able to compete with the Japanese and Koreans on the construction of relatively uncomplicated vessels such as tankers and large bulk carriers. With demand for ships in its state of collapse and most industry forecasters expecting orders to run at less than

the capacity for another three to four years, the outlook is bleak. For Swan Hunter four possibilities suggest themselves: a breakthrough into highly specialised markets where competition is less fierce; massive subsidies from the Government; some sort of scrap-and-build scheme to encourage British owners to keep the yards busy; and an acceleration of the naval building programme.

All of these, with the possible exception of scrap-and-build, which British Shipbuilders is currently considering in detail, seem likely to play a part. There is a limit to the effectiveness of heavy competition even in the construction of very complex vessels, but no one is in a position to doubt that without a shipbuilding intervention fund even larger than last year's £85m to offset lack of price competitiveness, the industry cannot survive.

As for naval work, there is intense competition between British Shipbuilders' yards for these orders, but it seems the fair bet that political fears of aggravating already serious unemployment in key areas of Labour support such as Tyneside will be enough to encourage the Government to bring forward the warship building programme.

British owners, although they would not doubt respond to a generous scrap-and-build policy, are unlikely to order many ships this year. An exception might be European Ferries, which could be in the market for up

to six roll-on roll-off vessels. This company has never bought British in the past and it will be interesting to see whether it feels that the poor image of British yards—particularly their reputation for not delivering on time—has improved to the point of encouraging a change in buying policy.

It might be argued that the crisis will simply force on Swan Hunter a long overdue rationalisation, obliging it to close one or more of the older yards and to concentrate on increasing output at the modern ones. Against this is the loss of the ability to build many different types of vessel simultaneously which a reduction of production centres would cause and the fact that—viewed from the worst of the Swan Hunter yards is less of a financial headache than several others within the corporation.

These are the strategic considerations. Meanwhile, Swan Hunter's management is trying to alter the composition of the workforce, which was specially geared up to build Swan Maritime tankers, when 45 per cent of the workforce were steelworkers. This figure was down to 40 per cent at the end of March and will be further reduced because the bulk of the present redundancies are among boilermakers.

The problem in planning for change is that, if the industry forecasts are correct and Swan Hunter bears an average share of the contraction, it will suffer heavily: reduced to perhaps a couple of yards and to about half its workforce. Mr. Gilchrist says: "If you look clearly at the figures for world demand, you would simply go home and shoot yourself. But we know from past experience of the industry's cycles that shipbuilding isn't like that and our aim is simply to hang on, by hook or by crook, until we come through to better times."

MEN AND MATTERS

New crusade for angry islanders

The Foreign and Commonwealth Office is far from amused at being belaboured about two contributions of £500 each sent to the war victims of Portsmouth and Plymouth 31 years ago by a group of Pacific islanders. The FCO has long wanted to hear the tale of the islanders, who are the displaced Banabans of Ocean Island; but the campaign in this country to help them is now acquiring renewed force. Sir Bernard Braine, Tory member for Essex, South East, and a dozen more MPs of all parties, intend to make Britain think a great deal about the Banabans. As a first step, Braine and five other MPs will put questions next week in the House to Foreign Secretary David Owen. In essence they want the Government to say how it now interprets its moral duty to the islanders, whose homeland has been mined—and totally ravaged—for 75 years to extract phosphates. "This has been, in my view, a very shabby episode in our colonial history," says Braine, a leading Conservative authority on Commonwealth affairs.

Among the patrons of the "Justice for the Banabans" campaign are Leon Brittan, on the Tory front bench, Lord Pitt, Colonel J. R. P. Montgomery, and Joan Lester, chairman of the Labour Party; she is down to ask one of the questions next week.

The value of the phosphates taken out of Ocean Island in 75 years is £78m. During the war, the Japanese shot some of the Banabans and put the rest in labour camps. Some 700 survivors sent £1,000 to Plymouth and Portsmouth. The six MPs making up the campaign trustees contrast this with the £9,000 awarded in compensation 18 months ago after a High Court

action lasting five years. Later the British Phosphates Commission (BPC)—owned by the British, Australian and New Zealand Governments—offered £20,000; then last year Britain offered to create a trust fund of £5.5m drawn from BPC reserves, but with severe restrictions.

Braine went on a fact-finding tour to the Pacific two years ago with John Lee, Labour MP and lawyer—and also a leader of the campaign. "Callaghan was very badly advised by the FCO on the matter when he was Foreign Secretary," Braine told me yesterday. "He wanted to save money." One factor inhibiting an FCO change of attitude is that the islanders were forced from their homeland by Sir Arthur Grimble, an admired administrator who wrote a best seller, *A Pattern of Islands*, about his time in the Pacific.

What angers the Banabans—there are now 3,000 of them—is that Britain wants to keep control of the £5.5m fund and merely dole out the interest on it. Their leader is a Methodist preacher, the Rev. Tebuke Rotan. His motto is "Atuara Buokira"—God Help Us.

How long can we go on whispering "Wolf"?

All figured out

With commendable attention to detail, the German Chamber of Commerce in the UK has worked out how much to put up its subscriptions. Members are told that "inflationary tendencies" in Britain since 1975 have put up the retail price index by 41.4 per cent, "and by the beginning of 1979 this accumulative inflation may well stand at 48 per cent." So it recommends a rise in the subscription for British members to £75 plus VAT, an increase of 38 per cent in three years. The German-based members are let off more lightly: the Chamber notes that they have not had to face an increase since 1971, since when the German cost of living index has risen by 40 per cent, "and the beginning of 1979 may well stand at 43 per cent." So the German members will have to pay DM 500—a rise of 25 per cent, in seven years.

Zia's remedy

A month ago, General Zia-ul-Haq, Pakistan's military ruler, was maintaining that the Pakistan press was among the most free in the world. A strongly self-righteous man, he is unlikely to think that the flogging of three journalists at the weekend for going on a hunger strike contradicts this view. The journalists were protesting at the curbs Zia has imposed on reporting in Pakistan, particularly on news stories favourable to ex-Prime Minister Zulfikar Ali Bhutto.

Zia took over last July, declaring his belief in democracy. Privately he now says that he decided against killing Bhutto at the time of the coup to avoid bloodshed. He also admits that he has no intention of being deterred from hanging Bhutto, who will appear before the Supreme Court on Saturday to appeal against the death sentence passed by the

Lahore High Court

Seventy journalists and newspaper workers have been arrested and some 700 more have volunteered to go on hunger strike. By flogging three the army hopes to deter the others. The policemen delivering the lashes has a run up of about 10 yards. Most people lose consciousness after seven lashes. The journalists got between three and five.

Punic puff

At the risk of giving publicity to a somewhat contentious topic, I have to report evidence of pot-smoking during the First Punic War (264-241 BC). The information comes from the Science Museum in South Kensington, describing the excavations by a British team of a warship which sank off Sicily during an engagement between the Roman and Carthaginian fleets. An exhibition opening next week at the museum will include photographs of the contents of the vessel: the experts say that because of anaerobic (oxygenless) conditions of the seabed, two baskets of plant material have been "identified as probably being cannabis sativa." You can take your pick as to whether this is evidence that all the sailors went into battle smoking pot, or merely that the crew in question were sunk through being more fuddled than their foes.

French flattery

Those export credit cognoscenti, who believe that Britain's Export Credits Guarantee Department (ECGD) has the edge on foreign competitors, claim that its French counterpart COFACE is now answering the telephone with "ICI-GD."

Observer

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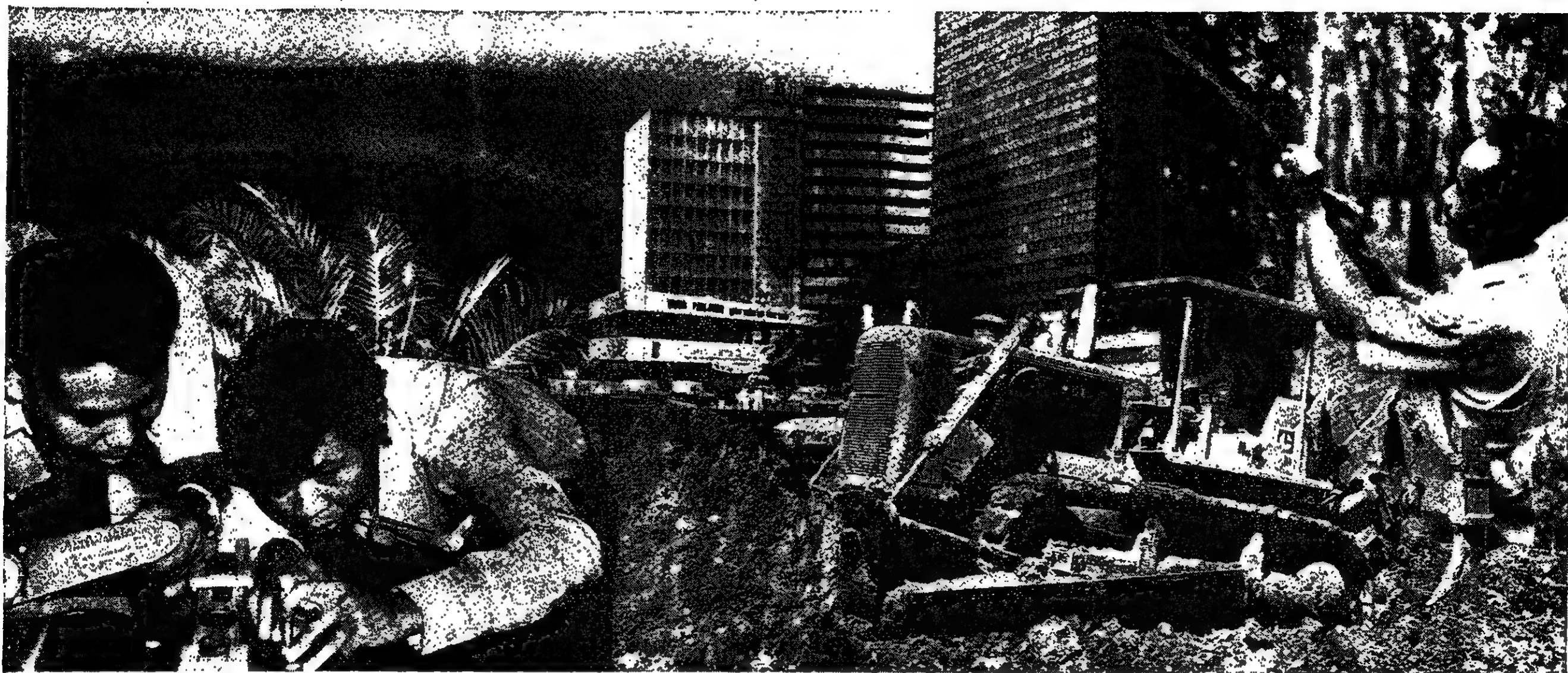
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FINANCIAL TIMES SURVEY

Tuesday May 16 1978

MALAYSIA

The Malaysian leadership has shown strength and resilience in dealing both with its political opponents and the problems which have dogged the country since independence. But, although investment is still hesitant, in spite of moves to relax the Bumiputra policy, the outlook for the economy suggests the bottom may have been reached.



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sified into new countries and into new activities. This growth has been exciting and demanding, but it has not been at the expense of profitability or long-term stability. The parent company has for many years been registered in England and administered from Singapore, although its obvious base has always been Malaysia. There has been a consolidation of the Group following the rapid expansion in recent years. The ASEAN region has emerged as an important international organisation. There has been continued

growth and development of the Malaysian economy under the New Economic Policy. Given these factors, the Directors of Sime Darby Holdings Limited, in sympathy with national and regional aspirations and realities, have decided that the time is propitious for Sime Darby to "come home".

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That's why our Head Office is right now moving from Singapore to Kuala Lumpur and work has begun on the major corporate reconstruction necessary to reincorporate our parent company in Malaysia.

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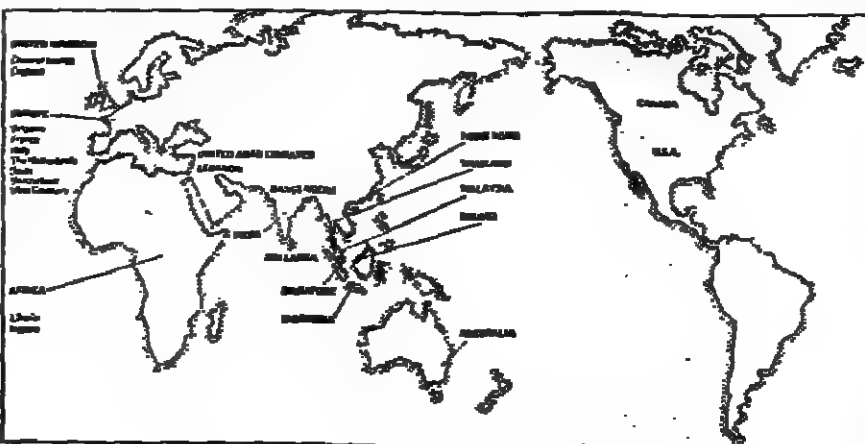
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Sime Darby's "homecoming" will be a cornerstone of our strategy to keep us "going places" — in plantations, in commodity marketing, in all the forms of trading we handle, in engineering, in manufacturing, in heavy equipment and the automotive business, in insurance and money broking.

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If you want to know more about us and where we're going — talk to Sime Darby, now. If you want to be part of this exciting growth, we're waiting to hear from you — if you haven't already heard from us.

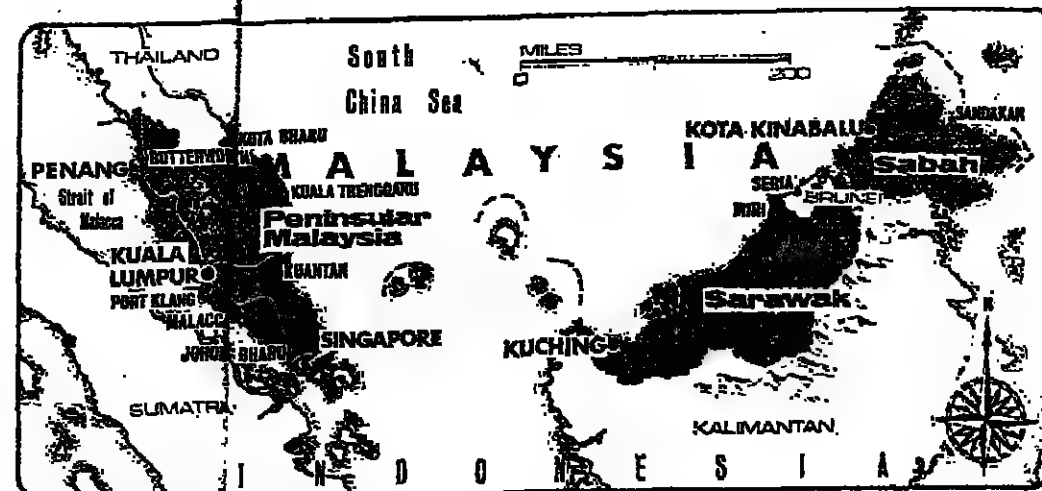
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Problems in steering a complex society



MALAYSIAN LEADERS have always faced a difficult task managing the country's three intractable problems of communalism, communism and corruption. The achievement of Datuk Hussein Onn over this past year has been that by acting firmly on all three he has dispelled the doubts about the quality of his leadership which were voiced when he became prime minister in January 1975.

It has not been easy. Only a few months ago his coalition government led by his own United Malays National Organisation (UMNO) looked in danger of falling apart. The main challenge came from the extremist Party Islam, a powerful Malay nationalist and pro-Moslem group which dismissed its own chief minister in the state of Kelantan and withdrew from the central coalition government.

The move threatened to divide the Malays against themselves and in turn ignite old communal feelings against the Chinese. Datuk Hussein declared an emergency in the state and two months ago called an election which he won handsomely. In doing so he both strengthened his own position and lowered the temperature of communal tension by delivering a blow to the extreme Malay right wing.

Challenge

He was equally tough when faced with another powerful challenge in March from Datuk Harun Idris, the former UMNO youth leader and Chief Minister of Selangor who had been convicted on charges of fraud, forgery and corruption. In spite of the potentially explosive pressures on him to pardon Datuk Harun, the Prime Minister stood by the letter of the law and Datuk Harun went to prison.

The growing impression is therefore of a leader steadily asserting his authority over his colleagues and party in a manner that was not foreseen when he took over the premiership from Tun Abdul Razak.

He is quiet, and slow to make decisions, but determined to carry through policies on which he is convinced.

He is also well placed to face the UMNO Congress in June, and is confidently expected to be confirmed as party president.

A problem ahead is to choose a date for a general election, even though it is only due by August next year. He could go to the polls before the UMNO conference, in an attempt to head off a likely storm from Harun's supporters, or he could hope that the Congress itself will further consolidate his position, which would make July the most probable date.

With victory for the ten-party National Front coalition in very little doubt, the main interest in an election will focus on the inevitable haggling ahead of the poll over the allocation of seats by UMNO among its coalition partners, and the performance of opposition parties like Party Islam and the predominantly Chinese Democratic Action Party (DAP).

Though neither of these two is expected greatly to improve its position, the DAP has managed to capitalise on the objections of many Chinese parents and students to the so-called "quotas over merit" policy which favours Malay applicants for cherished university places. Complaints about this are ruled out as it is seditious in Malaysia to question special Malay rights and privileges. But the DAP's proposal for a "merit-based" (independent) Chinese-language university has embarrassed the main Chinese party in the National Front, the Malaysian Chinese Association (MCA), on whose participation in government UMNO depends for continued communal peace.

The MCA has been unable to reject the idea and unable to accept it, and the Government as a whole has done little to tackle the roots of the problem. The Deputy Prime Minister, Dato Seri Dr. Mahathir Mohamed, says the education issue always builds up at election time, but he recognises that the present position is more serious now because countries which took overseas Chinese students in the past are limiting the numbers they will accept.

The issue is an example of how the Government's policy of favouring Bumiputras (indigenous Malays) has not worked as intended under the new economic policy of 1970. Introduced after the post-election riots in Kuala Lumpur in 1969, the policy is an attempt to redress the economic disadvantages of the Malays, who com-

plained of Chinese ascendancy in commerce and industry.

Its success depends on minimising the backlash on the Chinese (37 per cent of the population) and the Indians (9 per cent), and in education the Chinese obviously feel aggrieved. With the economy not growing fast enough to generate the 743,000 additional jobs planned between 1976 and 1980, it seems likely that young Chinese job seekers will be penalised on this count as well. The Government is aware of the anxieties. The rate of economic growth has been falling from 11 per cent in 1976 to 7 per cent last year and a projected 6 to 7 per cent this year. It is unlikely to fall much further because of the sound base provided by export earnings from Malaysia's dependable and diverse range of commodities, which now includes oil as well as rubber, tin, timber and palm oil.

Slowdown

Nonetheless the Government has tried to counter the slowdown in private investment which is the main factor behind the falling growth rate by increasing public expenditure. Fearful of exacerbating inflation further, however, it believes this has now reached a peak beyond which it would be dangerous to go.

The government has therefore followed another tack over the past year as well. Recognising that local and foreign businessmen are worried about the Bumiputra policy because it lays down requirements over taking Malay partners and employing Malays, the Government has taken steps to show that it wants to be more flexible.

Apart from amending the industrial co-ordination act which businessmen saw as a means of implementing the policy by licensing manufacturing activity, the government has offered reassurances that in particular instances compliance with the strict requirements of the policy will be temporarily waived if that will ensure the project concerned goes ahead. These reassurances have come from Dr. Mahathir, whose growing authority as Deputy Prime Minister and past pro-Malay image are two useful political assets in such a delicate task. So far there is no sign that investment has begun to pick up in response.

BASIC STATISTICS			
Area:	127,316 square miles	Trade	
Population (1976)	12.3m.	Imports (1976)	MS10bn.
GNP (1976)	MS27bn.	Exports (1976)	MS14.5bn.
Per capita	MS2,195	Imports from U.K.	£147.5bn.*
Currency=Ringgit		Exports to U.K.	£223.6bn.*
£1=MS4.3465		(* 12 months to Dec. 1977)	

Local Chinese businessmen, who want to see the Industrial Co-ordination Act scrapped, have a particular grievance beyond their anxieties about the inroads the policy is making into their traditional areas of activity. They say that foreign interests are the dominant economic force in the country, and that the policy foreshadows a halving of foreign ownership of share capital in Malaysia by 1990 to 30 per cent. Yet they feel they are being penalised under the policy—for while foreigners are being encouraged to invest, they say that their own entitlement to 40 per cent is insufficiently recognised.

Under the policy, Malay individuals and Malay interests should receive the remaining 30 per cent share of the corporate sector's equity capital. This phased transfer of ownership is already slipping behind schedule because of a shortage of Malay buyers, and as a result a phalanx of government backed institutions is taking up the slack.

These include banks and state development corporations, the giant national corporation PERNAS, MARA (the Majlis Amanah Rakyat), or council of trust for indigenous people and most recently the MS200m. Bumiputra investment foundation, which will hold in trust shares reserved for Malays. All the institutions are strictly speaking Malaysian rather than Malay.

The policy has inevitably produced abuses over shares, jobs and contracts. Malays buy reserved shares and sell them at a higher price. They jump between jobs, and give their names to Chinese-run companies to win Malay-reserved contracts. On the overall objective, a knowledgeable former official said: "It wasn't really thought out clearly. Thirty per cent was selected as a kind of reasonable compromise, being less than the 53 per cent

Malay proportion of the population. It has become an obsession."

The Chinese are also having to face up to the fact that the retreat from the principles of merit and free enterprise in order to help Malays has not been matched by "compensatory" improvement in the numbers of Chinese in senior administrative, military, police and judicial posts. Moreover, as the Chinese have lost their old grip on the important cabinet posts of finance and trade and industry, and the number of Chinese parties in the National Front has grown, their political influence has waned.

Stable outlook on the political front

MALAYSIA HAS to go to the polls before August next year, but beyond the fact that the outcome of the election is easily predictable—the ruling National Front should be returned to power with a large majority—bringing popular confirmation for Datuk Hussein Onn as Prime Minister—little is certain.

Election fever has already begun to grip the country. Datuk Hussein took over the premiership on the death of his predecessor Tun Abdul Razak and has been in office for 23 months without going to the country. The general view is that he will call an early election to capitalise on developments over the past few months which have vindicated his political judgment, boosted his image and transformed his fortunes.

At one point late last year, Datuk Hussein looked as though he needed something to bolster his sagging position, for the National Front appeared to be coming apart at the seams. Its members had captured 135 of the 154 seats in the Dewan Rakyat (house of representatives) in the August 1974 election, and 210 of the 238 seats in the 13 State Assemblies. But since Datuk Hussein had come to power, the Selangor and Perak Chief Ministers had had to resign, the Sabah Chief Minister had been dismissed and the Chief Ministers of Sarawak and Malacca were under serious challenge.

Embarrassed further by "confessions" of communist sympathies from two federal deputy ministers earlier in the year, the mood spelled trouble for the United Malays National Organisation (UMNO), the Malay party which has completely dominated the government coalition since independence in 1957.

The difficulties suggested an unusual lack of control and with worse to come, threatened to undermine Datuk Hussein's credibility.

Domination

The dismissal of the anti-corruption Chief Minister of Kelantan, Datuk Mohamed Nasir, marked the nadir. Datuk Nasir was a member of the strident Malay Party Islam (PAS) which had dominated Kelantan politics since 1959 and which Tun Razak had brought into the National Front in 1972.

He had been appointed Chief Minister by Razak against the wishes of the PAS national leader, Datuk Mohamed Asri Muda, and was a close associate of UMNO's Kelantan Chief, Tengku Razaleigh Hamzah, the Federal Finance Minister, a connection which discomfited PAS.

When Datuk Nasir moved to recover land leases as part of a campaign against the corruption that he believed had retarded the State's development, fearful PAS members of the Kelantan Assembly voted to dismiss him. This provoked demonstrations and riots in support of Nasir of such vehemence that a drastic decision to impose emergency rule was taken in Kuala Lumpur in November. Against UMNO orders PAS Federal MPs voted against the move and the party left the National Front. The spectre of Malay disunity was raised.

Three months later and largely at the behest of Tengku Razaleigh, Datuk Hussein suddenly lifted the emergency and called a surprise election for March 11. After a carefully planned campaign that mixed carrots (development projects for the backward state) and sticks (directed exclusively at PAS), UMNO and Datuk Nasir's newly-formed Party Berjasa completely routed PAS, taking 34 of the 36 State Assembly seats between them.

The spin-off was considerable. The crushing victory destroyed the myth of PAS ascendancy, undermined the political career of Datuk Asri, reformed Malay unity where the opposite had seemed likely, and restored the fortunes of Tengku Razaleigh.

He had suffered by the "confessions" of the Federal Deputy Ministers with whom he had been associated and had not exactly covered himself with glory while heading the two national corporations, PERNAS and Petronas.) Datuk Nasir was rewarded with a cabinet post last month.

The surprise and welcome boost for Datuk Hussein, the most important outcome, came just after he had caused the final act in the protracted Harun affair to be played out, winning still more hearts though alienating a few others. Convicted of fraud, forgery and corruption, Datuk Harun Idris, a former Chief Minister of Selangor and UMNO youth leader, had failed in his appeal to the Privy Council. In the hope of a pardon from the King, he refused to go to jail claiming he was already a prisoner in his own home.

As Kuala Lumpur prepared for trouble, Datuk Hussein—who had earlier had to back down over re-admission of Harun to UMNO—stood firm by his commitment to stamp out corruption and adhere to the rule of law.

Harun went to jail, ending his flamboyant career. Datuk Hussein's courage on this issue and this man—Harun's business dealings had come into question as early as 1969—earned him more admiration and support than any election victory could have done.

As a consequence, although Datuk Hussein had managed in December to reshuffle his virtually inherited Cabinet more to his satisfaction, the need for an "election Cabinet" as it is called, seemed even less likely, and a quick poll to capitalise on his achievements and confirm his position looked unnecessary.

All the same this meticulous man with the reputation for taking one decision at a time had moved so quickly and with such tactical know-how over Kelantan that the odds shortened considerably on an election in the four-week "window" before the month of Moslem fasting in August. The thinking is straightforward. Though there is no longer any real hurry and an election next year (the next "window") would come when the fruits of the Third Malaysia Plan appear, its very predictability so far in advance would make for an arduous and potentially troubled campaign. At the other end of the calendar, the appearance of the voters' rolls of some 880,000 newly-registered electors next month registers a pre-June date, and the UMNO annual congress from June 22 to 25 is said to count

The Malays are, meanwhile, facing their own traumas of urbanisation. An anti-materialist Islamic grouping known as the Dakwah movement has caught the imagination of many young Malays unable to tolerate the pace of urban life, and there is a growing incidence of drug abuse and heroin addiction. Datuk Hussein has said that "religious extremism" and drugs are problems as important as communism—an addition of how nervously the trend is regarded.

The worries about communism have not prevented him following up the 1975 establishment of diplomatic relations with Vietnam, however, by a trade and technical agreement. This was signed when the Vietnamese Foreign Minister visited Kuala Lumpur earlier this year. At the same time, the Prime Minister has moved

to forge closer links among his Asean partners, though there have been difficulties over the continuing exodus of refugees from the Philippines' southern island of Mindanao, where a Moslem movement is in revolt against the regime of President Marcos.

Dealings with Britain, the former colonial power, have been even more vexed. Malaysian sensibilities have been hurt by what officials consider an attitude of "taking Malaysia for granted" in the past.

The trigger point came last year after changes to the air services agreement negotiated between the two countries had left the Malaysians unhappy. When the Concorde service to Singapore was announced last October and Britain sought permission for the aircraft to over-

fly Malaysian airspace, Malaysia refused on what was called environmental grounds. Britain is offering renegotiation of a new pact without preconditions but expects a trial period first. Both sides maintain the two issues cannot be linked.

As a major commodity producer, Malaysia has been closely involved in discussions over a common fund which would help stabilise commodity prices. Malaysia's chief worry about the type of fund now under discussion is that it could find itself putting in an unacceptably high contribution without receiving a commensurate benefit. It stands to gain most from a fund financed largely by Western governments, but is realistic enough to recognise this will probably not materialise.

Chris Sherwell

of seats and the selection of candidates is therefore crucial, and the choice effectively rests with UMNO, and specifically Datuk Hussein. UMNO democratically makes its own decisions for itself, and then after consultation imposes its decisions for other parties because, it is said, they cannot settle the matter among themselves.

In the 1960s this system apparently worked to the satisfaction of the Malaysian Chinese Association (MCA), partly because with UMNO they were the only components of the alliance and partly because their leaders held influential positions in the Federal Cabinet—the MCA leaders, for example, customarily held the two financial posts (Finance, Trade and Industry), an acknowledgement of their dominant role in the country's business affairs.

That has changed as the Chinese position has eroded. The MCA's influence has been diluted by the broadening of the alliance in the 1970s into the National Front with its ten component parties. The broadening allowed the participation in government of five representative parties from East Malaysia, but at the same time and by a sophisticated (or obvious) move from Razak) also brought in parties like the non-Malay People's Progressive Party from Perak and the predominantly Chinese Gerakan Rakyat (People's Movement).

On top of this the MCA has allowed its entitlement to important Cabinet posts (the MCA leader is now Minister of Labour, albeit a senior Government member). And his loss of bargaining strength has been exacerbated by less effective leadership. At a time when the powerful position of the Chinese business community has been under siege, this dilution of what was never enormous political strength is regarded by many Chinese as costly, though it is also admitted that they have so far watched the trend largely from the sidelines.

The result is that the Chinese parties have failed to exploit evident political weaknesses in the Malay leadership, and have become pre-occupied in competing with each other for the attentions of UMNO.

Impression

Dr. Mahathir has consolidated his position by giving the impression that he has moderated his strong pro-Malay image (he left UMNO in the 1960s and spoke on PAS platforms, and his provocative book, *The Malay Dilemma*, remains banned). He has also added to his authority by acquiring the trade and industry portfolio, and knitting these achievements together, he has sought to mollify Chinese businessmen anxious about the new economic policy. His seat in parliament is meanwhile under strong challenge in Kelantan from those factions seeking to re-establish their position.

Greater interest attaches to the three elected vice-presidents (another two are ex-officio posts) for which there are four main contenders: Tengku Razaleigh, the young and ambitious Razak protégé whose star rises high after Kelantan, promising retention of the vice-presidential position he now holds.

Tan Sri Ghazali Shafie, the Home Affairs Minister who got his chance through the National Operations Council which ruled in the aftermath of the May 13 riots and who now commands a good deal of power as head of the police and internal security network.

Ghafar Baba, UMNO's Secretary General, and a former Agriculture Minister whose behind-the-scenes work for the party, notably in the Kelantan election, has earned him good odds to retain the vice-presidential position he already holds.

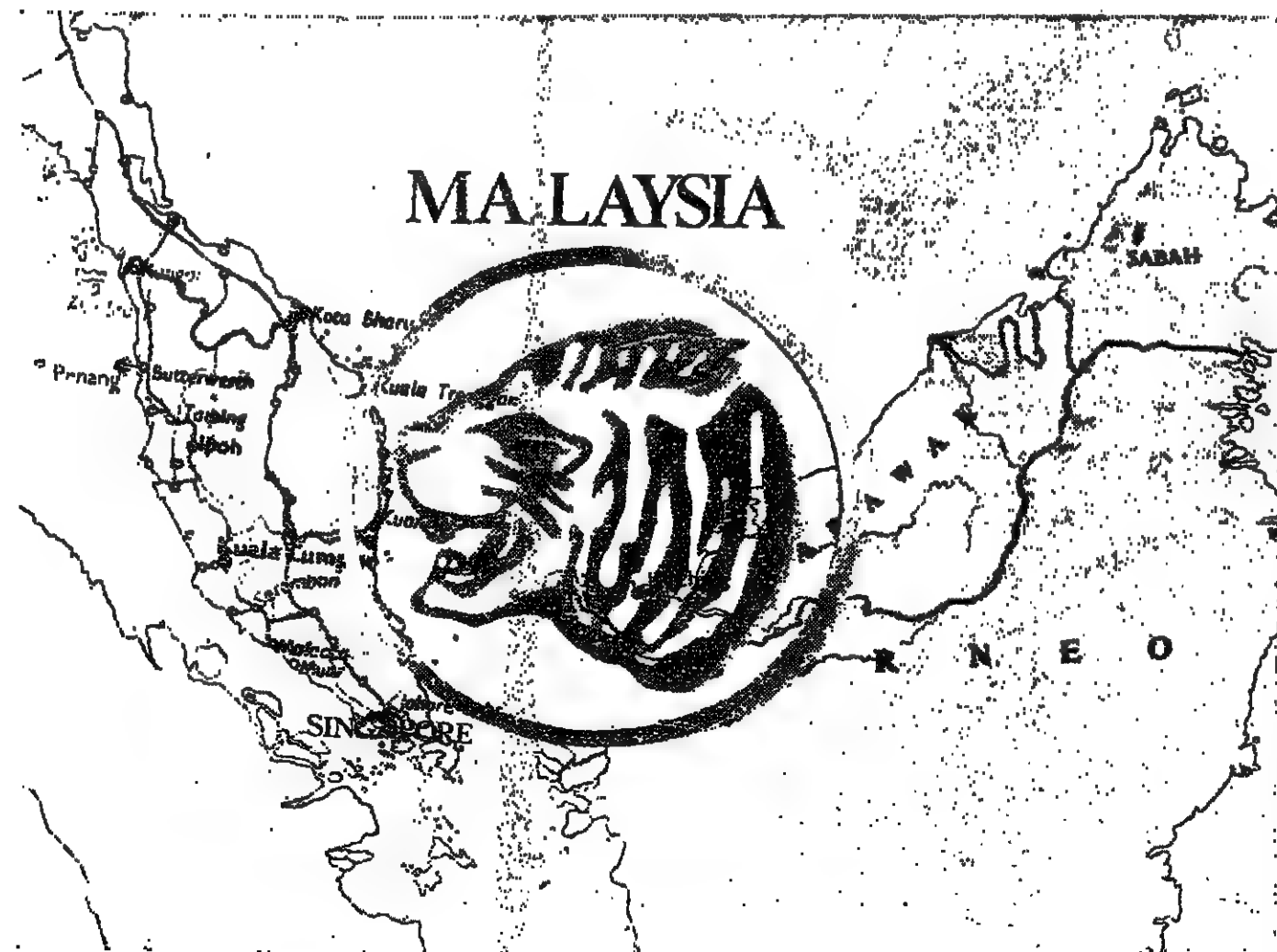
Just as the UMNO politicians jostle for position ahead of the Congress, so the anticipated election has invigorated the other parties in the National Front. The parties will campaign for votes under a single banner, and will not compete with each other in spite of their strenuous efforts to maintain their separate identities outside election time. The allocation

Strength

If all this suggests that UMNO's position looks unassailable, it does not mean no political forces are trying to hack away its base. Datuk Hussein puts communism at the top of the list of problems the government and country face, and apparently with some reason. There are no liberated zones in the country, nor any "no go" areas, but the threat posed by some 3,000 guerrillas in three areas across the Thai border and some 500 inside Peninsular Malaysia as far south as Bentong, just 50 miles north of Kuala Lumpur, prompted some well-publicised action last year.

The Malaysians launched three combined operations with the Thais during 1977 under new agreements as well as a number of minor operations by their own security forces in Pahang, Perak and Kelantan. The army said the ground and

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MALAYSIA III

Economy in need of investment

HIGHER PUBLIC spending has helped offset the recent slowdown in private investment in Malaysia. But it has failed to arrest the fall in the growth rate from a handsome 11 per cent in 1976 to 7 per cent last year and a projected 6 1/2 per cent this year. This may still seem high by international standards but few other countries can look to a combination of rubber, oil, timber and tin to boost their export earnings.

The official explanation for the slowdown in private investment is the impact of the longer than expected world recession. A more important factor is that businessmen are holding off from new commitments because of their dislike of the requirements under the New Economic Policy to guarantee jobs and an equity stake for Malays.

As a result private investment has been well below the target of an annual ten per cent, increase in real terms over the 1976-80 period set under the New Economic Policy. A four per cent increase in 1978 was followed by a six per cent increase last year, excluding the oil sector. If the M\$400m. of petroleum-related investment last year is included, private fixed capital outlays rose by a more impressive 11 per cent.

But the Bank Negara (the central bank) is worried by the trend. Its recent annual report says: the nation's stock of fixed capital has expanded far too slowly in recent times. The volume of business fixed investment per person added to the labour force was appreciably smaller than it had been during the late 1960s and early 1970s. This development would undeniably affect medium term growth of productivity.

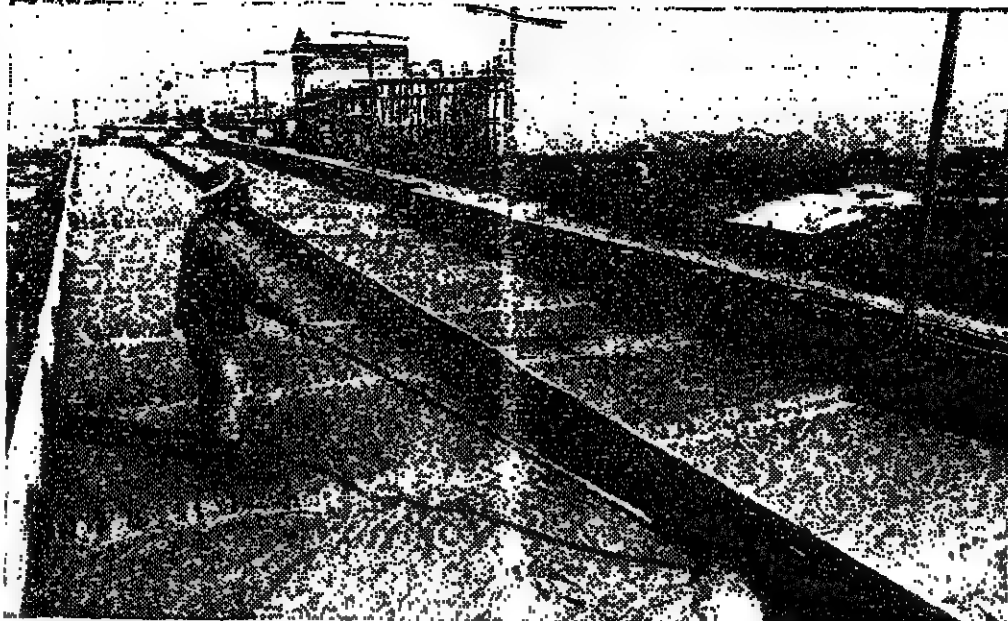
Spending

To counter the trend the government pushed up public expenditure by 33.4 per cent last year (against 14.7 per cent in 1976) through civil service pay rises, spending on development projects and loans to public agencies and state governments. This year government expenditure is to rise again, though at about half the rate of last year, partly because officials are hoping for a recovery in private investment.

But fears of exacerbating inflation also limit the amount of infrastructure spending considered prudent at a time when there is not the manpower available to carry out all the projects in hand. The Government is also not willing to make a major move into public sector industrial investment because of the belief that this might signal a weakening of its commitment in the private sector.

It equally believes that there is no point in further lowering interest rates. Investors have not taken advantage of easy money terms, with the result that liquidity ratios have soared over the 40 per cent mark, some 15 points above the minimum requirement. Money supply (including fixed and savings deposits of the private sector) rose 37.7 per cent in 1976 and 16.4 per cent last year.

This has ruled Government fears of pressure on domestic prices. Inflation last year was 4.7 per cent (2.8 per cent in 1976), but would have been larger had the national oil corporation, Petronas, in a move designed to avoid boosting the



Raking ore at a gravel pump tin mine.

money supply still further, not been allowed to accumulate its large foreign exchange earnings abroad. The Government views the present 5 per cent inflation rate with considerable concern, and fears that investors will accept it as the norm for the future.

In an attempt to restore business confidence the Government has amended the Industrial Coordination Act, a major source of unease when it came into effect in May 1976. Businessmen saw the requirement of a licence for manufacturing activity as not only impairing their flexibility but also as a device to make them take Malay partners and employ Malay workers under the Bumiputra policy. The Government insisted the Act was intended to ensure orderly growth.

The amendment excludes small concerns from the licence requirement and also relieves them of the need to reserve 30 per cent of equity for Malays, which threatened to delay investment still further because of insufficient Malay purchasers. Though the amendment is specifically directed at the many small Chinese enterprises in the country, the Chinese business community still wants the Act scrapped. The government refuses, saying the number of licence applications proves the Act is not hampering investment.

Further signs of government accommodation have come in speeches this year from the Deputy Prime Minister, Datu Seri Dr. Mahathir Mohammed. He has said that the government is prepared to consider "variation of and deferment from complying with specific conditions" of the industrial coordination act "depending on the merits of each case." He also says that "no projects have been or will be prevented from being implemented" simply because a company cannot fulfil the Bumiputra reservation condition.

Coming from an ardent advocate of special Malay privileges in the late 1960s who now commands sufficient authority from the Deputy Prime Minister's chair to make people believe him, these indications of a new flexibility are being welcomed as significant. Dr. Mahathir's long experience on the foreign investment committee, oversee-

ing implementation of the Bumiputra policy, has added to this feeling.

All the same, the worries seem to persist. Businessmen say ministerial assurances are not enough, from however high a level, unless civil servants implement the policy flexibly with ministerial instructions in mind. Dr. Mahathir speaks of a "changed style" of government now, and says this will be done, but businessmen also wonder whether deferment of compliance is enough, anticipating that the Government might step in on behalf of Malays if their ventures are profitable, but probably not the reverse.

The Bank's projections about business confidence and private investment reflect this uncertainty. It says its latest survey of industrial trends and expectations (November 1977) indicates that 60 per cent of companies surveyed (50 per cent in the June survey) expected business to improve in 1978 and 1979, with only 2 to 4 per cent foreseeing a deterioration. The bank also says outlays on fixed capital investment by the surveyed companies could be expected to increase 20 per cent in 1978 mainly in the second half, and 10 per cent on average in 1979 and 1980.

At the same time, though, the Bank forecasts a rate of non-oil fixed capital formation "not significantly higher" than the estimated 6 per cent reached in 1977. It is on the basis of this—together with projections about public spending, private consumption and exports and imports—that the Bank foresees a slightly lower growth rate of 8 1/2 to 7 per cent this year.

Emphasis

In making this forecast, the Bank emphasises the importance of the world outlook and of private sector confidence. It anticipates little help from exports, which it says will face weaker demand and prices. But the pattern of those exports highlights how Malaysia counts on the primary sector to bolster its external economic performance and how it manages to outweigh some of the problems of a continuing dependence on fluctuating world markets by diversifying into palm oil in the past, for example, or oil as now or cocoa in the future.

Thus, while manufactures accounted for only 19 per cent of Malaysia's 1977 export receipts of US\$6.27bn, tin and oil took 25 per cent and the rest came from agricultural exports like rubber (taking 22.5 per cent), timber (16 per cent), palm oil (12 per cent) and other commodities.

Oil is now the third largest export item after rubber and timber, with receipts growing 15.5 per cent in 1977 to reach US\$840m (the rise in 1978 was 10.4 per cent). The volume of crude and partly refined petroleum exported last year amounted to 7.8m tonnes, with some 83 per cent of it going to Japan and the United States. As a producer of low sulphur petroleum Malaysia also needs to import crude petroleum, and last year purchased US\$360m-worth, a 34.5 per cent increase.

Favourable

Overall, the external picture is healthy. In 1977 gross exports rose 12 per cent (46 per cent in 1976), though volume rose just 11 per cent (20 per cent in 1976). Gross imports rose 14.4 per cent (13.4 per cent in 1976) to US\$4.75bn, with volume growing 11.1 per cent. With the customary deficit on services and transfers, Malaysia's current balance showed a US\$500m surplus. On capital account the influence of oil is marked. Net inflows of corporate investment, notably for oil production facilities, helped to produce the basic balance surplus of some US\$892.5m. A deficit in private financial flows, the most important component of which was Petronas' accumulation of foreign reserves abroad (estimated to amount to over US\$800m), reduced this to some US\$315m. After deduction for an IMF repayment, this produced an addition to the reserves of US\$204m.

The 1978 projection is that imports will continue to rise, and do so faster than exports, contributing to a current account deficit. But with a further rise in corporate inflows as oil investment booms, the basic balance is expected to remain strong and a further accumulation of reserves is anticipated.

All this means that the ringgit has remained a strong currency. It is adjusted against a basket of currencies of Malaysia's major trading partners, but broadly speaking is kept deliberately low to help exports. Foreign reserves stood at the equivalent of US\$2.8bn at the end of 1976—more than twice as high as the country's external debt, which rose some US\$200m to US\$1.375bn in 1977 to reach about 10.7 per cent of GNP at current prices. Servicing of external debt, including principal repayments, rose from 3.5 per cent in 1976 to 5.1 per cent of total gross exports in 1977—historically high for Malaysia, but low by international standards.

The country has therefore continued to have no trouble borrowing on the international money markets, using its favourable position to get good terms, improve its credit rating, and re-negotiate previous loans. Last year it negotiated a US\$400m loan at a spread of 3 per cent over LIBOR with a maturity of eight years, and this year has gone to the market for a US\$140m loan and a Y15bn loan.

This international seal of approval provides Malaysia with yet another string to its development bow, and a good reason why, in spite of the worrying sluggishness of private investment, Ministers remain confident about future prospects. As any government would, they would prefer growth to be higher still. In the circumstances they have cause to remain broadly satisfied.

Chris Sherwell

C.S.

Financial Highlights*

1977-A YEAR OF FUNDAMENTAL GROWTH

The financial highlights for the year 1977, in brief can be summarised as follows:-

	1977 In Million M\$	1976 (9 mths) In Million M\$
Total value of Management & Co-management debt and equity issues, underwriting and syndicated term loans	600.0	163.0
Total Assets	255.0	64.0
Shareholders' Funds	11.5	5.3
After Tax Profit	1.2	0.3
Loans, Deposits, Lease and Bills receivable	235.0	63.0
Bank and Client Deposits	224.0	59.0

These figures reflect the trust which clients, associates and friends place in Arab-Malaysian Development Bank. They indicate the confidence in Malaysia—our home base—a country characterised by pragmatic political leadership, healthy economic growth with low inflation rate, and bright outlook for future prosperity. As the first Arab-associated financial institution in Asia, we will endeavour to multiply our efforts to link Malaysia and other countries of the region with the dynamic economic and financial markets of the Arab Middle East.



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*1977 figures are consolidated.

Politics

CONTINUED FROM PREVIOUS PAGE

air operations—Big Star 1 and 11 in the Sadar region in January and April and Sacred Ray 1 and 11 in the Betong region in July—had set the guerrillas back on their heels by disrupting their network—but the real importance of the action was symbolic.

Though the infiltration routes appear to be more difficult with the continuing construction of the East-West highway as a "fire-break" straddling the north, and the new obstacle of a large dam, there are regular reports of clashes with small guerrilla groups and the capture of arms and supplies. But the movement appears to lack popular support. The communist presence may be a convenient alarm bell for the Chinese community to point to when its vital interests are under attack, and may also be a worry for parents of frustrated youngsters without jobs, but as one prominent businessman says, pointing to Malaysia's standard of living, "Communism is not a real alternative for this country."

The effectiveness of the powerful security forces tends to keep things this way with regular curfews, house-to-house searches, questioning and road

blocks. The police says 15 "terrorists" and nine communist agents were killed last year, and the special branch captured six "terrorists" and 896 underground agents. There is also a self-help civil defence mobilisation known as Rukun Tetangga.

The guerrilla war, which is the Communists' second war of liberation (they lost the first in the 1948-60 emergency), means the only potential challenge to the UMNO-dominated Malaysian Government comes from the military itself. But in receiving lavish attention and a lot of money its traditional loyalty looks assured. For Datuk Hussein and his colleagues, the main problem they have faced has been convincing people they mean what they say. On combating Communism, their determination emerged quickly enough. On cleaning up Government and stamping out corruption, the lesson has taken longer to sink in but the Harun affair provided a strong boost.

Part of the difficulty is Datuk Hussein's different style. Tengku Abdul Rahman had a relatively open and apparently happy post-independence. Razak surrounded himself with advisers who together sought to distin-

guish a new development-oriented new order from the old. But Datuk Hussein has stayed above the fray, allowed ministers a fairly free rein in their own paddocks, and as a lawyer arrived at conclusions after careful consideration. The Prime Minister's slowness is really meticulousness, but his unwillingness to juggle several balls simultaneously has meant delays or else decisions taken by others on his behalf—a frustration for ministers and officials.

The decision on an election date remains with him, and he will probably arrive at it in consultation with his "inner cabinet" of Mahathir, Ghazali Razaleigh and Musa Hitam, an increasingly successful team. These men are continuing a course vigorously pursued by Tun Razak which finally seeks to dissolve the coincidence between race and economic status by means of a system which, "because of practical realities" (as it is put), recognises racial distinctions in the membership of its political parties. It is no small achievement that it has gone this far without dangerous friction.

Chris Sherwell

C.S.



Malaysia's youngest industry is growing up fast

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Asean dominates the foreign view

MALAYSIA IS a small country in South East Asia with a large Chinese minority, Islam as its official religion, and is a big commodity producer. These facts determine its foreign policy.

In the past year, Malaysian leaders have had cause to be satisfied with events in South East Asia. The Association of South East Asian Nations, comprising Indonesia, Malaysia, Singapore, Thailand and the Philippines, is a going concern. Reunited Vietnam has shown its readiness to talk to its non-communist neighbours.

Malaysia played host to the second Asean heads of government meeting last August. The Asean summit in Kuala Lumpur was followed by a meeting between the Asean heads and the prime ministers of Japan, Australia and New Zealand.

The Kuala Lumpur summit produced no dramatic results, but a significant course was charted: Asean is to remain an economic organisation, with no military aims. However, this does not mean that Asean is not security conscious. In fact, the organisation is a forum where members frequently discuss common defence problems, and security has been the main pre-occupation of Asean leaders during the past three years.

The Asean leaders agreed that after 10 years, it was time for the organisation to take off, but their discussions showed how difficult this was. The members disagreed on the important issue of accelerating intra-Asean economic co-operation and trade, through a tariff preferential system.

Tariffs

Indonesia, fearing a loss in revenue and damage to its infant industries, resisted moves for a wider tariff preferential system. In the end, Singapore had to concede to this demand. What emerged was a preferential scheme covering only 71 items.

Asean leaders were on more common ground when they met Japan, Australia and New Zealand for aid. Japan was the obvious target, and the Japanese Prime Minister, Mr. Fukuda promised to extend financial assistance to the five Asean in-

dustrial projects to the tune of \$1bn.

But again, getting the five projects off the ground is proving to be no easy proposition, given the economic conflict of interests among some members. Only the Indonesian urea project has proved to be viable. Singapore's diesel engine project was allowed to go ahead only after it agreed not to make engines below 500 horse power for the Indonesian market. The Philippines is thinking of replacing its super-phosphates project for a newsprint venture, while Thailand and Malaysia are not sure there is a market for their soda ash and urea.

Asean has problems reconciling the interests of its members, but it has shown sufficient resilience to be accepted by most countries as a viable South-East Asian grouping. Vietnam, for its own reasons, opposes it. How to handle the emergence of a reunified, and assertive Vietnam has been the preoccupation of Asean leaders in recent years.

In this respect, Malaysia has succeeded better than other Asean members. Since diplomatic relations were established with Hanoi in 1975, the lines of communication between the two countries have broadened. A trade and technical agreement was signed during the visit of the Vietnamese foreign minister to Kuala Lumpur early this year. This was followed by an exchange of visits by rubber experts which led to the signing of an agreement under which Malaysia would assist Vietnam in the rehabilitation of its rubber plantations.

Some observers interpret Vietnam's close relations with Malaysia as an attempt to split Asean solidarity. This is always a possibility. Asean members can only be vigilant. Vietnam is beginning to play its role in South-East Asian affairs, and its long term views, especially regarding its territorial ambitions, are still unclear.

So far, Malaysia finds it comforting that no arms from Indo-China have found their way into the hands of the local guerrillas. "The Vietnamese have shown that they want to be friends. We have to assume they are sincere," says a senior

Malaysian foreign ministry official. But even friendship has not prevented the Vietnamese from delivering a stinging blow to Malaysia's cherished idea of a zone of peace, freedom and neutrality in South East Asia. Malaysia's proposal was shot down at the non-align conference in Colombo in 1976.

Relationship

Malaysian leaders say they are still committed to the idea, though for practical reasons, they are not pushing it these days until Vietnam is in a better position, psychologically, to discuss the idea. Malaysia's relations with Thailand, which were strained under the civilian rule of Kukrit and Seni Pramot, have improved. But Thailand remains an area of utmost concern for Malaysia (and Singapore). This is natural. Six governments had emerged in Bangkok in the past five tumultuous years. The Malaysians are happy to see General Kriangsak at the helm, and it is even more reassuring to find he had gained a large measure of support at home, while externally, he had managed to heal wounds with Vietnam and reinforce contacts with China.

General Kriangsak is no stranger to Kuala Lumpur, having made many friends during his visits as co-chairman of the joint general border committee. Even so, border problems remain unsolved.

Despite the signing of a new border agreement and the launching of two major joint operations against the 3,000 Malaysian communist guerrillas last year, the Thais are beginning to show that they are not prepared to carry on what they consider to be a one-sided affair, unless the Malaysians are prepared to help them fight Thai Moslem secessionists.

In a country where Islam is so important in politics, the Malaysian Government cannot afford to be drawn into this situation—more so when the Thai Moslems are of Malay stock and have close relatives in the northern Malaysian states. But, says the Malaysian Prime Minister, Datuk Hussein Onn, Malaysia will do nothing that would threaten Thai territorial integrity. Datuk Hussein

described Thailand and East as a rather mysterious land mass. They are quite happy with doing business with their traditional markets in the West, Japan and Australia.

In March, a conference was held in Kuala Lumpur to explore the idea of promoting a "triangle of growth" combining the financial resources of the oil rich Arab states, with the technological and managerial expertise of the Western nations and exploit the vast natural resources in Malaysia and other Southeast Asian countries. The conference was useful in so far that it made the Malaysian businessmen aware that they have to do the hard work getting out and woo the Arabs.

The conference was followed by the first meeting of governors of Islamic Central banks, which set up committees to explore areas of co-operation. After that, Malaysia played host to the annual meeting of the Islamic Development Bank.

Being a big producer of primary commodities, Malaysia has been taking a much more active role in international commodity issues in recent years. The Malaysian International commodity policy is aimed at countering any adverse price instability which might trigger off domestic tensions, like the fall in the rubber price sparked by farmers and students in 1974.

Malaysia takes a moderate stand in pursuing this objective and feels this is best served through international commodity price stabilisation agreements. It welcomes consumer participation in such agreements, and does not

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Being a Moslem country, Malaysia is placed at an advantageous position to attract Arab investments and business, but this is not so, because Malaysians are not aggressive enough to venture into the Middle East.

Trade is being hindered by the lack of shipping contracts, and unlike the South Koreans and Taiwanese, who have carved out a hefty slice of the Middle East business, Malaysian businessmen (who are mainly Chinese) still find the Middle

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The need to improve the infrastructure

ANYONE WHO has travelled across Asia will testify to the fine network of roads, airports and telecommunication facilities in Malaysia. In Peninsula Malaysia, there are few populated areas which cannot be reached by road, and in East Malaysia, journeys which used to take days by river, are now reduced to a matter of hours with the expansion of roads and rural air services.

But the traffic jams in Kuala Lumpur; the congestion at Port Klang; the massive backlog of telephone and telefax applications and the frequent power cuts present another view of the situation. Malaysia's infrastructure development has been impressive, but demand has outstripped supply, leading to severe strains being felt in certain sectors.

Under the Third Malaysia Plan, a bold attempt is being made to ease these bottlenecks, and to provide infrastructure to areas that are currently poorly served.

The total allocation under the Plan for roads, railways, ports, airports, telecommunications, postal services, electricity and water supplies amounts to over \$6.3bn., compared with \$3.3bn. under the Second Plan.

Increase

Even taking into account inflation, this is a hefty increase. But finding money to finance infrastructure does not present a problem to the Malaysian Government. It is estimated that 40 per cent of the cost of these projects will be financed by external loans from the World Bank, Asian, and Islamic Development Banks, and bilateral aid and credit.

"The loans we float in the domestic market for development projects are always oversubscribed, and our credit standing overseas is excellent," says a Treasury official. "Our main constraint really is the lack of skilled manpower. This is what is preventing us from pushing ahead faster."

The Government estimates that it is 20 per cent short of professional people, like engineers, architects, surveyors, and technicians, and in the Minister of Works and Utilities alone, there is an urgent need to fill 500 posts for engineers, architects and surveyors.

In Peninsula Malaysia, roadways have doubled to some 22,000 miles since independence, but the number of vehicles has increased by 15 times, putting great strain on existing roads, especially on the west coast and in the cities.

A sum of \$31.77bn. will be spent on road construction and improvement, including \$350m. for Sabah and Sarawak. Among the major projects currently undertaken is the East-West highway linking the northern Malaysian states; the Kuantan-Segamat road, which will open up the jungle areas of central Pahang state, and the Kuala Lumpur-Karak highway, which will shorten the distance and improve safety for traffic to the East coast.

Two other major roads being planned are the conversion of the West coast trunk road into a dual carriage highway, and the building of the link between Kuala Lipis in Pahang and Kuala Krai in Kelantan, passing through Gua Musang.

The Kuala Lipis-Kuala Krai road is of strategic importance. Like the East-West highway, it is three years behind schedule because of communist harassment. It will add mobility to the security forces, who are

currently hampered by the absence of a road. Because of the shortage of manpower, the Government recently announced it would invite the private sector to undertake road building. For a start, six highways, costing \$31bn., will be offered for construction to private firms, who will be able to recover their costs and profits through tolls.

A sum of \$3200m. has been allocated for the improvement of the railways. In the past year, the Malaysian railways has managed to turn in a small profit, compared to the severe losses it suffered in previous years. This is largely due to the efforts of its energetic general manager, Datuk Ishak Tadin.

Before he took over four years ago, the railways was a public scandal. It had no policy; morale was low, absenteeism was high and its stock was heavily underutilised. Even today, there is opposition to efforts to clean up the mess, some coming from the railway staff, who find their lucrative sidelines being cut by Datuk Ishak's reorganisation. There is evidence that some of the recent derailments were due to sabotage.

As part of its modernisation programme, the railways will spend \$54m. on new coaches, \$21m. on diesel locomotives, and signalling systems, and \$25m. on track renewal.

As an indication of its confidence in the future of the railways, the Government is studying the possibility of extending the network from Kuala Lumpur to Kuantan and the East Coast as well as laying a new line between Ipoh and Port Lumut.

While significant improvement is being noted in the railways, the situation at Port Klang, Malaysia's premier port, is deplorable. It was hit by a container crisis last year when thousands of containers clogged it up and ships had to leave without loading.

Long delays, pilfering and gangsterism are common, and despite efforts to check these

activities, shippers say the situation has not improved much. Shippers say that a complete overhaul of the Port's administration and workforce is needed, but the problem is complicated by the fact that the Minister of Communications (responsible for ports) is the Member of Parliament for the area, and he is averse to any action which might anger the port workers, who are his voters.

A sum of \$930m. is being spent on the expansion of Malaysian ports and the building of new ones. It is estimated that handling capacity of West Malaysian ports will double from 6.8m. tons in 1975 to 11.4m. tons in 1980.

Outlet

The new port at Pasir Gudang in Johore was commissioned last year and will be an important outlet for the increasing volume of palm oil and rubber from Johore and Pahang. The \$200m. port at Kuantan is expected to be operational by the end of this year.

During the second Malaysia Plan, airports in West Malaysia recorded an annual 21 per cent increase in passenger traffic and an annual 37 per cent increase in freight, while smaller, but significant increases were recorded by East Malaysian airports.

Improvements are being made to the Kuala Lumpur and Penang airports to allow them to handle a peak hour traffic of 2,600 and 1,000 passengers respectively. The Penang runway has been lengthened to accept jumbos. A new airport at Senai in Johore was opened two years ago, although traffic is slow in picking up.

In East Malaysia, where politicians, administrators, businessmen, and ordinary citizens rely heavily on air transport to get around, \$547m. is being spent on new rural airfields. Kota Kinabalu airport has been converted into an international airport while the Kuching air-

port runway is being extended and a new terminal built.

More than \$1bn. is being spent under the Third Plan on improving telecommunications, including \$540m. for switching, \$3325m. for subscribers network and \$2540m. for trunk and junction network. To cut the backlog, an additional 400,000 telephone lines are being installed. Overseas communications will be expanded by a second earth satellite station at Kuantan, and the participation in the Asean telecommunication network. Recently, the Government announced an additional \$1.3bn. on telecommunication facilities under the Plan.

Demand for electricity is expected to grow by 12 per cent between 1976 and 1980. The Government has allocated \$1.6bn. for power development. The total generating capacity in West Malaysia is expected to double from 800 megawatts to 2,000 megawatts by 1980.

Owing to the rise in fuel costs, the authorities are now giving emphasis to hydro-electric power, rather than thermal. Great potential for hydro power exists in Pahang and Trengganu. The long and rapid flowing rivers in Sarawak are virtually untapped, and a study is being conducted to tap the hydro power resources of Sarawak's rivers and supply electricity to West Malaysia.

Major power projects currently being undertaken include the extension of the Prai thermal station with three 120 MW units, the installation of two 120 MW units at Pasir Gudang thermal station, and the development of the 400 MW hydro project in Trengganu.

The 350 MW Temenggor hydro project was completed last year, but its commissioning is being delayed owing to the lack of water at the dam. There was also a plan to build a power station in Pahang with Russian aid, but owing to security reasons, the project has been dropped.

Wong Sulong

The outlook for tin production

MALAYSIAN TIN production is still falling. Last year's 7.4 per cent drop in production of tin concentrates took output to the lowest level in 16 years at 58,700 tonnes. With a further drop expected this year, perhaps below 57,000 tonnes (output in February hit an all-time low), the Third Malaysia Plan's 1976 projection of a bottoming out at some 65,000 tonnes in the autumn from the 76,800-tonne level of 1972 now looks decidedly optimistic.

Malaysia nevertheless remains the world's largest tin producer, accounting for some 35 per cent of global production in 1976. And buoyant international prices last year certainly cushioned the impact of the fall in output. The price burst through the ceiling of the International Tin Council's newest range in the first week of January, drained the buffer stock of metal a week later, soared past a new \$2200 to \$2150 a picul (133.3 lbs) range established in July, and touched a record \$21,895 in October. The price has since eased and was hovering above the \$21,500 mark in April.

Thus, in spite of the lower 1977 output and a fall in the import of tin concentrates for smelting and re-export—together making for an 18.5 per cent export decline to 68,516 tonnes—Malaysian tin export receipts actually climbed 11.3 per cent, to a record level of \$1.7bn. in 1977. This surpassed the 1976 record of \$1.5bn. and made tin the country's fourth largest export earner in 1977, contributing 11.3 per cent of foreign exchange earnings.

Influence

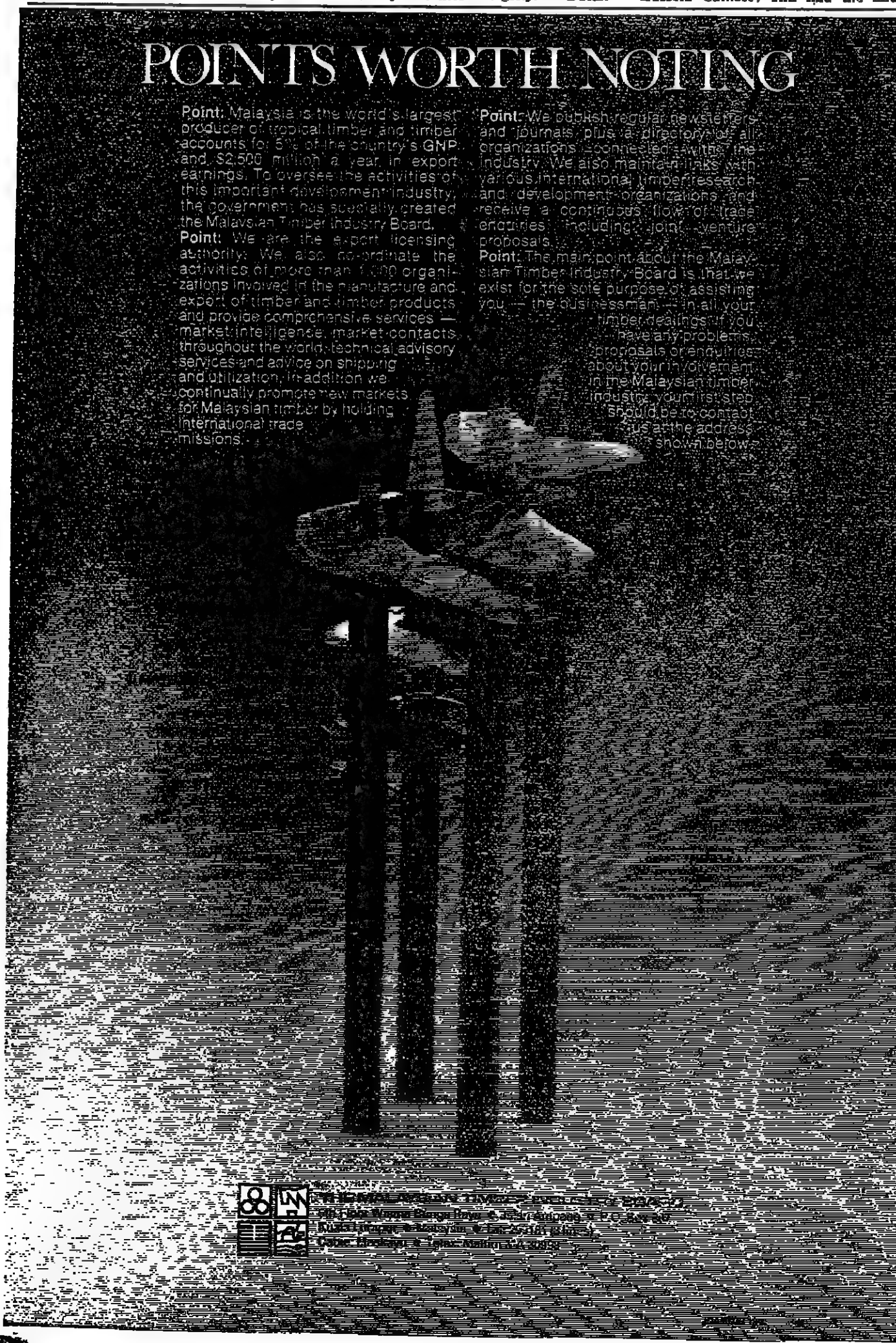
"Strong demand and tight supply" was the dominant influence on prices in 1977, according to Bank Negara (Central Bank), and the world shortage of 20,000 tonnes (since revised to 15,000 tonnes) was undoubtedly an underlying factor. Equally the easier price in the first few months of this year has reflected a narrowing of the world tin gap thanks to better supplies (with higher output from Thailand and Indonesia) and dampened demand (with continuing slack in the steel

industry). The 1978 shortfall is being put at well below 10,000 tonnes, an improvement on last year's 18,500-tonne projection.

Uncertainty over U.S. policy on disposal of its large tin stockpile has also influenced the price. The U.S. is a tin consumer, taking 33 per cent of Malaysian exports last year, but it is also a potential "producer" with tin stocks put at some 170,000 tonnes above its 35,000-tonne strategic stockpile requirement. Developments over the passage through Congress of various bills authorising disposal of up to 45,000 tonnes have had an unsettling effect because this could upset the market as well as cover the shortfall.

Malaysia took the risk of alienating fellow producers by urging the Americans to release their tin in a systematic and orderly way. But neither this aim, nor the producers' united demand for a \$2500 rise in the floor of the ITC range, was achieved at ITC meetings in London in January and April this year. Some formula seems likely once the U.S. legislative position is clarified, however,

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Oil and gas in the pipeline

THE CONCLUSION of an agreement two months ago between Malaysia's National oil company, Petronas, Shell and Mitsubishi, to build a \$US1bn. liquid natural gas plant in Sarawak marks another landmark in the development of Malaysia's oil and natural gas resources.

If there are no further delays (the project has been delayed by four years because of protracted negotiations), Malaysia will begin to export LNG to Japan by January 1983—at the rate of 6m. tonnes a year for 20 years.

Yet, it was not long ago that many people were questioning the future of Malaysia's oil industry. Negotiations on production sharing during 1975-76 were tough and tense. At one stage, Esso stopped exploration and threatened to pull out completely, and the Prime Minister had to step in.

The sweeping amendments to the Petroleum Development Act providing for management shares to Petronas, were quietly scrapped, and production sharing agreements were concluded by the end of 1976.

Since then, the oil companies are bringing back their men. The oil bonanza is now on in Malaysia. With investments in most industries still sluggish, the oil industry is being looked upon as a new growth leader. Bank Negara, the Central Bank, has singled out the oil industry as the fastest growing industry in terms of investment and output for last year.

The value of new investments by the industry last year amounted to nearly M\$400m., or nearly 10 per cent. of total private investment. This trend is almost certain to continue this year, as the industry has already made large commitments in the years ahead.

According to Petronas, the foreign oil companies collectively will be spending some-thing like \$M1.44bn. this year mainly on exploration, development, production and other expenses.

Conservation

It has been estimated that without conservation Malaysia's 1bn. barrel reserves will not last more than 12 years. Given the diversity of her sources of revenue, Malaysia can easily afford lower petroleum revenue. Lessons derived from the exploitation of other depleting resources, tin in particular, have prompted the Malaysian Government to be more cautious in oil exploration, developing oil and gas resources.

It is the Government's philosophy to maximise participation by local interest in the new industry. This, however, is possible only if the industry's rate of expansion is slowed down so that local entrepreneurs can catch up in terms of technology and capital.

When the Petroleum Development Act was introduced in 1974 making it necessary for downstream oil companies to concede part of their equity to the national oil company, many thought this would happen almost immediately. But they were proved wrong. Until today, no "serious" discussions have yet taken place on the matter although the chief executive of Shell in Malaysia, Mr. Jan de Ruiter, said this would perhaps be the next area of settlement between Petronas and the oil companies.

Petronas officials have always confessed that they are not about to do things outside their capacity to do well. And this means that they have to move pretty slowly given their limited expertise. To rectify its lack of expertise and knowledge of the industry, Petronas has contracted a host of foreign institutions among them C. Itoh and the Industrial Bank of Japan, and Morgan Guaranty of the U.S. as its technical and financial advisers.

Without thinking of direct participation in the existing oil refining and marketing operations, Petronas already has more than enough to concern itself with in the next few years. The implementation of the LNG project, the first direct participation by the State oil corporation in production, will constitute a challenge in terms of finance and management.

Given the estimated development cost of \$1bn. and the national oil company's obligation to fulfil 85 per cent. of this, it would place a major strain on its existing financial resources. While it is in the

position to make use of its own resources to pay for its participation in the joint venture company to run the LNG project, it will be compelled to look at external sources to finance the capital cost of the project.

Investment

The importance being attached to oil today is more for its investment and leadership of the country's industrial development rather than the immediate need for foreign exchange.

Nevertheless income from oil has been on the increase since the 1973/74 oil crisis. Exports of crude and partly refined petroleum last year rose by 15.5 per cent. over 1976 to M\$2bn. as a result of an increase in export volume and prices.

Minerals have always been an important component in Malaysia's exports. But the decline in the production of tin since the beginning of the decade has threatened to reduce the importance of the sector until a big way. Since 1976, petroleum has emerged as the third most important foreign exchange earner after rubber and timber.

Malaysia's oil and gas operation today is exclusively offshore although the first field ever to be developed was onshore in Miri, Sarawak. Attention shifted to offshore areas in the early 1960s. Until the commencement of production-sharing contracts in late 1976, these areas were explored and developed based on the concession concept where the Government's takes were limited to royalty and income tax.

Eight international companies—two from the Royal Dutch/Shell Group, Mobil, Conoco, Esso, Oceanic, Aquitaine and Sabah Telesid—were

given exploration licences covering 160,000 square miles of offshore area. Shell, Esso and Conoco struck oil of commercial quantity. At the end of 1976, Shell and Esso entered into production-sharing agreements with Petronas.

Conoco, which struck oil and gas in two locations off the East Coast of Peninsular Malaysia, also joined the production-sharing negotiations but nothing has so far materialised. Petronas has made a firm proposal for a joint venture to develop the field, but according to an official of the company, Conoco is yet to reply to the proposal.

With conservation forming part of its major policy, Petronas has been rather conservative in estimating the country's oil and gas reserves. Oil reserves have been placed at about 1bn. barrels and gas at 17 trillion cubic feet. Of the oil reserves, Esso accounts for about half, Shell around 400m. barrels and Conoco 50m. barrels.

Eleven trillion cubic feet of recoverable gas so far determined are non-associated. Shell accounts for nine trillion cubic feet and the remainder belongs to Conoco. Shell's reserves will be developed under production-sharing contract with Petronas to supply the Bintulu LNG plant.

The next few years should see Malaysia entering a more exciting era of oil exploration and development. Petronas will open up new areas for exploration in the near future. Downstream, Petronas is expected to increase its activities to supplement its existing aviation fuel dispensing and bunkering. There is also the likelihood that it will go abroad through the proposed tripartite venture to set up a refinery on the Indonesian island of Batam, south of Singapore. Talks have started between Malaysia, Indonesia and Kuwait for the project.

A. Kadir Jasir

Tin

CONTINUED FROM PREVIOUS PAGE

and the price range is widely expected to be revised upwards at the next meeting in July.

Producers want the rise because, even though the market price has stayed beyond the ITC range, the floor provides a benchmark for future investment. Costs have risen so markedly that the floor price is providing insufficient security. Bank Negara says the average cost of production of tin metal in Malaysia in 1977 rose 26.4 per cent. (to M\$1.274 a picul) for gravel pump mines and 42.5 per cent. (to M\$1.002 a picul) for dredges. (The figures include export duties and surcharge paid by companies under a tin price-based formula.) Producing countries are saying the price must top M\$1,600 for any new mine to show an acceptable return.

Higher prices alone would not stem the decline in production, however. Paul Leong, Deputy Minister for Primary Industries, recognises the need for improved processes for land leasing, fiscal incentives, better surveys and higher technology to halt the decline in the number of mines (from over 1,000 to about 840 since 1970, with nearly all the 780 gravel pump mines re-working old ground) and the fall in employment (23 per cent. in the past decade).

The companies want action on land and taxation in particular. In spite of government efforts in both areas, they are still unhappy about the deal they are getting.

Revitalisation

With the depletion of existing ore deposits, revitalisation of the industry ultimately hinges on the land issue. The government began to move last year to counter some of the difficulties and delays in obtaining approval of new land for mining, renewed mining leases and prospecting licences. Last August the National Land Council approved the establishment of a National Mining Code to standardise procedures on prospecting, land alienation and the issue and renewal of leases.

But the problem goes further than time-consuming bureaucratic hold-ups. Land is a state matter, so the federal government is virtually powerless in this area. The New Economic Policy demands that 70 per cent of new developments be potentially explosive issue there Malaysian-owned, and some fore continues to burn.

states will open up new land only when Bumiputras (indigenous Malays) can venture into the industry. This can often only be effected through state companies (like Kumpulan Perangsang Selangor in the state of Selangor)—though "Ali Baba" cases are known, in which the policy is frustrated through Malaysian Chinese putting up the cash for Malays.

Some states have also been unwilling to open up new land because they believe, with some justification, that they have not benefited from the exploitation of a valuable non-renewable resource to the degree they have deserved. This feeling may have been assuaged to some extent through the larger cut of the tin take proffered in the 1978 budget. But Selangor, for one, is still obviously dissatisfied, and its latest intentions have set industry and federal government hearts fluttering.

The Chief Minister said in January that renewal of expired mining leases would, like new applications, be "subject to Kumpulan Perangsang Selangor being involved either as a partner or through the issue of subleases." In March he repeated that the state government would in future take over mining leases once they expired, and all future projects would be given to joint ventures involving 70 per cent. participation by the state government, that is, Perangsang. No more leases would be issued to the private sector for tin mining in Selangor.

In the words of one industry source, the companies are saying "to hell with this," though it is stressed the issue will not blow up properly until the federal government view is made known. If it does come to a head, the industry will probably seek compensation, even though legally the concept of an expiry date implies the possible loss of a lease. The industry says companies simply will not invest in the period before expiry.

Meanwhile, Paul Leong has written to the Perak chief minister to propose a joint mining committee consisting of government officials and industry representatives so that some of these kinds of difficulty can be resolved. By the middle of April he had received no reply. The long fuse of this potentially explosive issue there Malaysian-owned, and some fore continues to burn.

The tax issue may also be a continuing bone of contention. Some 70 per cent. of net revenue of the more profitable tin mines can go to the Government, and as a concession in the 1978 budget last October the Government changed the tin profits tax from a flat 10 per cent. rate to scaled rates. The industry is now suggesting this will only help companies with profits of less than M\$600,000, adding that the way things work in practice, with small companies deliberately not posting profits, the tax looks misconceived.

The Government also incorporated its two most important revenue earners, the export duty and the export surcharge, which the high tin prices have been making still more important. The change envisaged a reduction in the overall duty which companies paid as long as prices were below M\$1,800, but the industry feels that the move mainly benefits the State governments, which had previously received a 10 per cent. share of the export duty only and nothing of the surcharge.

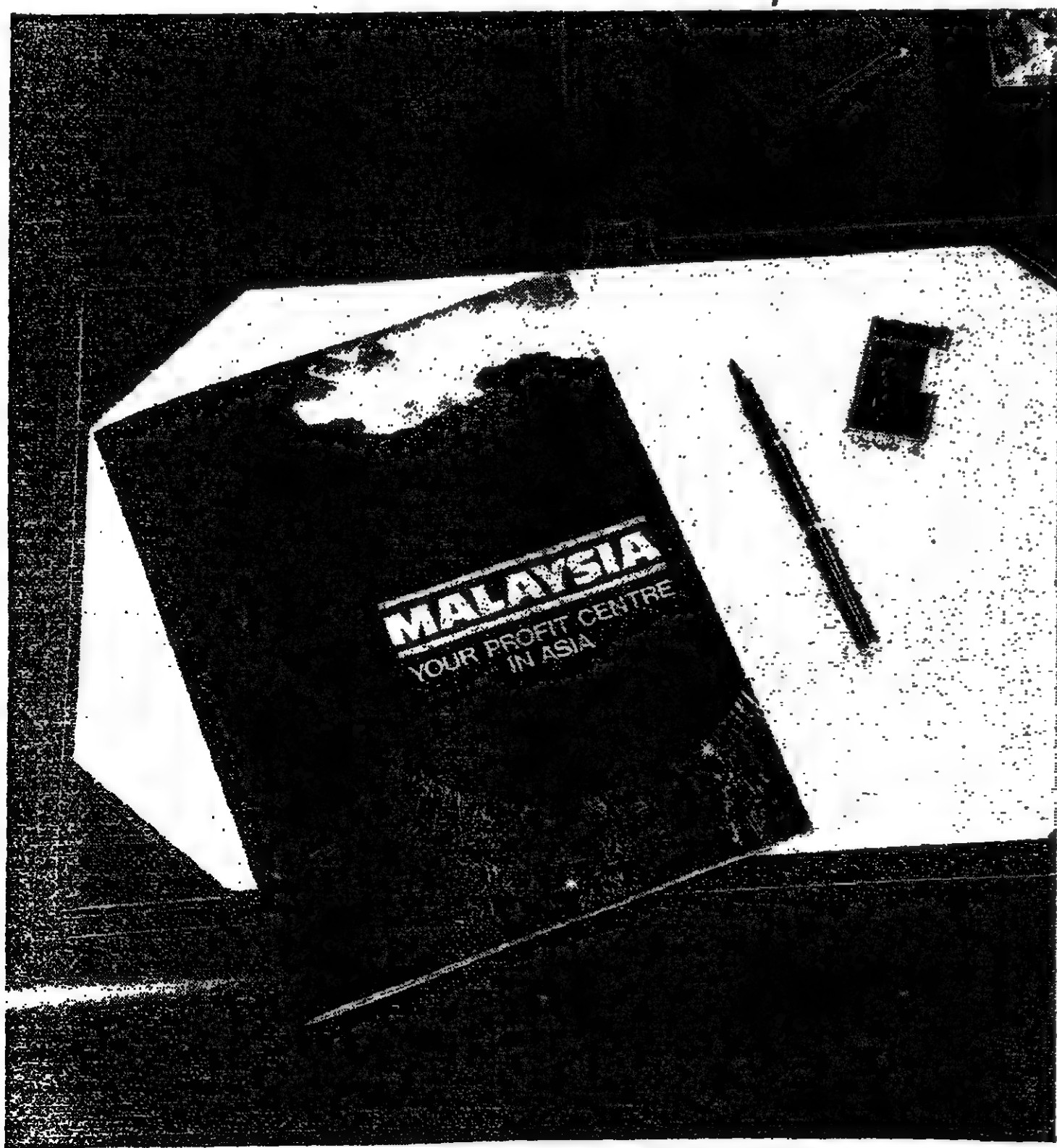
Decline

Whatever the arithmetic demonstrates, the companies are now talking of continued ill-will in the industry. But they still think tin has an assured future in Malaysia, even if its star is in relative decline. A Bumiputra company is producing 2,000 piculs a month with a single dredge on a new mine in Kuala Langat. A joint venture between Perangsang and Rio Tinto in the same area is expected to produce 2,500-3,000 piculs with its new M\$1.5m. dredge, the biggest in the world.

Preparations are also slowly going ahead to exploit what is potentially the world's largest tin mine, the Kuala Langat deep-level deposit estimated at 300,000 tons, after tortuous negotiations between Charter Consolidated and government-backed Pemas. Land is still a big problem, and this enterprise, as much as any other, has demonstrated an emerging truth about the Malaysian tin industry—that the problems it faces are political as well as technical. But it is apparently worth it. As Paul Leong points out, the list of tin's uses keeps growing, vast markets still remain untapped, and overall consumption can only increase.

C.S.

LET'S TALK INVESTMENT. LET'S TALK MALAYSIA.



Malaysia is a land of many assets. A stable government. Abundant, educated, easily trained labour. One of the highest standards of living in South East Asia. An average annual growth rate of 8% in real terms. Described by the World Bank as one of the richest nations in Asia.

To these assets add one of the strongest currencies in the world — used by the International Monetary Fund as loan currency. A world leader in the production of tin, rubber, palm oil, timber and pepper.

Investment incentives are available for labour intensive, agro and resource-based, high precision technology and export-oriented industries. These include tax holidays of up to 10 years, free repatriation of profits, excellent infrastructure and speedy processing of proposals.

Perhaps that's why more than 600 international manufacturing companies are in Malaysia today.

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MALAYSIA VI

Easy money rates fail to quicken demand

MALAYSIAN BANKS are becoming increasingly concerned about their high liquidity. Despite an easy money policy adopted by Bank Negara, the Central Bank, during the past two years, which included a one per cent cut in interest rates last June, bank liquidity has been rising.

To compound the concern, there are few signs that a strong demand for credit is round the corner. Bank Negara shares this concern, but feels its present monetary policy is liberal enough. It has also to worry about the effects of an easy money policy on inflation, which is showing signs of edging up.

For reasons discussed in other articles of this survey, Malaysian businessmen are uneasy about local and international conditions, and this hesitancy in investing is likely to prevail for a while yet. Faced with a weak demand for credit, and an influx of funds from good export prices, Malaysian banks found that their liquidity is now at a 15-year high.

Although they are required to maintain a statutory minimum liquidity ratio of 25 per cent, this ratio has risen from 36.2 per cent at the end of 1975 to 38.6 per cent in 1976 to 41.8 per cent last year.

Commercial banking activity last year was less buoyant than in 1976, reflecting the slowdown in the economy. Deposits rose by 16 per cent to M\$1.733bn, compared to 30 per cent the previous year. Loans and advances increased by 18.6 per cent to M\$1.5bn, compared to a rise of 24.8 per cent in 1976.

Malaysian banks underwent a fairly critical period during 1973-75, when many began to compromise sound banking practices in their search for growth and profits, and some began to find themselves in a tight spot over their loans when the international recession began to hit the local economy.

The local banks allowed their equity base to be eroded, so

that by 1975, the equity ratio to total assets was down to 6 per cent, compared to 10 per cent in 1965. The Central Bank stepped in and due to strong pressure, the domestic banks took corrective action, including injecting new capital and adopted a more discriminative approach to lending. The ratio has been stabilised at around 6 per cent, and Bank Negara feels that the worst is now over; and the banks had emerged in a stronger position than before.

The great weakness of Malaysian banks is still the lack of professionalism among its directors and management. This may be because many local banks are small, but many directors tend to regard the banks as their personal property, forgetting their responsibilities as trustees of public money. A common malpractice is for bank directors to give themselves or companies in which they or their relatives have an interest, large loans, without the usual evaluation and security.

Relies

Bank scandals do not often come before the public eye as Bank Negara does not want to upset public confidence in the banking system and relies on "moral suasion" and arm-twisting measures in private, to make banks fall in line.

And over the years, the Central Bank had been effective in weeding out corrupt directors and maintain a healthy banking industry. Recently, Parliament gave more powers to the Central Bank in overseeing the dispensation of loans, and several directors of a large local bank were stripped of their powers to approve loans.

The exposure of the Bank Rakyat last year is a reminder of how dangerous it can be when politicians manipulate a bank for their own ends and abandon sound banking practices. Under the chairmanship of Datuk Harun Idris (the former Selangor chief minister, the end of the year, or face

now serving a six-year prison term for corruption and forgery) the bank incurred massive losses. The Government had to make an immediate loan of M\$47m. to prevent it from going under, and it had to take over its management.

Foreign bankers often characterise Bank Negara's policies as conservative, but the Governor, Tan Sri Ismail Ali, denies this. He points out that local banks are even more conservative and that many new and profitable areas of business, such as foreign exchange operations, were introduced only after Bank Negara's insistence. Tan Sri Ismail sees Bank Negara as the guardian of a strong Malaysian economy and ringgit. High reserves is part of this policy. The external reserves currently are capable of sustaining seven months of imports, but there was a time when they could sustain nine months, and Tan Sri Ismail would like to see such a record again.

Malaysian authorities are not interested in competing with Singapore and Hong Kong for providing a fine network of banking services for the region. Malaysian banks have to grow in tandem with the economy and now monetary instruments are introduced when there is a need for such innovations.

Banks are required to reflect the new economic policy in their recruitment and lending. A central bank directive requires them to channel at least 20 per cent of their net income in loans to the Malays; another 25 per cent for manufacturing; ten per cent for agricultural food production and ten per cent for residential housing.

These targets are difficult to meet, particularly for foreign banks with few branches, and which have little dealings with some of these "priority" sectors. Bankers want more time and flexibility in meeting these targets but Bank Negara wants them to meet them by the end of the year, or face

some form of penalty. "Agriculture forms 30 per cent of our GNP, yet this sector receives only eight per cent of total loans. This is very unsettling," says Tan Sri Ismail.

He concedes some banks face difficulties in meeting these targets. As a result, he has directed them to deposit M\$37m, with the Agriculture Bank to be given out as loans to farmers.

Another institution created for this purpose is the Credit Guarantee Corporation, formed in 1975. In return for a fee of a half per cent, per annum, it provides banks with guarantee cover for 60 per cent of the non-recoverable loans. By last year, loans issued under this scheme amounted to M\$485m, of which 42 per cent went to the Malays.

Framework

There are only 12 merchant banks in Malaysia, most of them formed only a couple of years ago. Because of their small numbers, they have been operating under a set of guidelines issued by Bank Negara. The Central Bank feels they should now come under a proper legal framework, and negotiations on this are underway. This will provide a legal basis in case of disputes, but merchant banks are expected to operate as before. They will continue to be barred from dealing in foreign exchange (to give commercial banks a head start), and their domestic borrowings must not exceed 15 times their shareholders' funds.

In its 1977 annual report, Bank Negara sounded a word of concern and dissatisfaction over the performance of merchant banks. Over the years, they had tended to borrow short and lent long. The deposits with maturity of six months and less had risen from 56 per cent in 1972 to 85 per cent last year, while their loans of one year and

above had increased from 9 per cent to 54 per cent during the same period.

Due to excess liquidity, merchant banks had been able to take advantage of this cheap source of funds, but they could face problems once this liquidity is absorbed.

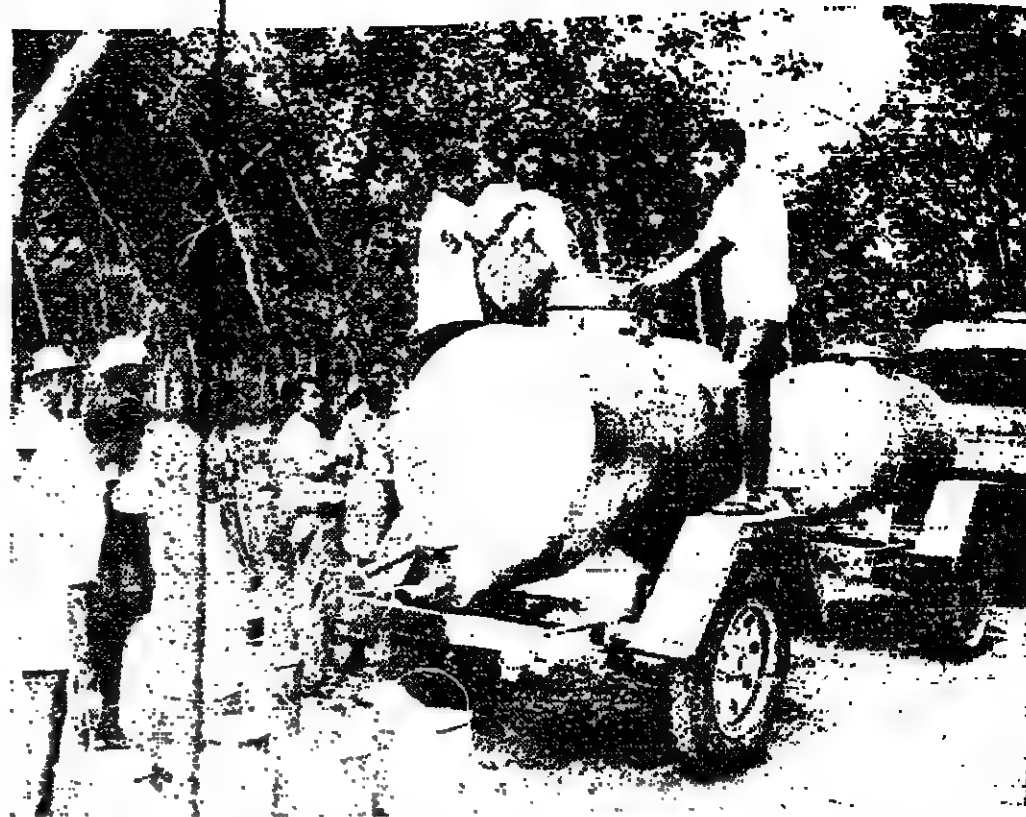
While merchant banks have been concentrating on the more elementary but lucrative money market and other fund-based operations, the Central Bank feels it is time for them to get more involved in functions expected of them, such as loan syndication, corporate finance and management and financial investment services.

The Malaysian stock exchange, which has been listless since the collapse of the boom in 1973, received a fresh bout of attention during the first four months of this year. The New Straits Times Industrial index moved past the 300 point mark not reached since January 1976, and hit a high of 337 on April 20. A total of M\$262m. in stocks were traded during the four months, compared to M\$82m. during the same period last year.

The more stable domestic political situation, resulting in the Government's victory in the Kelantan state elections in March and the jailing of Datuk Harun, encouraged buying interest. The market also received a psychological boost by the relisting of two active counters—Faber, Merin and Pahang Consolidated—after an 18-month suspension.

Unlike last year, when interest was focused on tin and rubber stocks (reflecting high commodity prices) as well as the lower priced, speculative counters, the interest so far this year has been on mid-level industrial shares, although plantations still enjoy good attention. It is still too early to judge whether this strong support will be sustained to lift the market out of its doldrums.

W.S.



The beginning and the end of the rubber production process. Above, plantation workers loading latex into transport tankers and below, packing cured latex.



Manufacturing growth slowing down

THE MALAYSIAN manufacturing sector, after a decade of impressive growth, is running into difficult times. Although manufacturing still leads as the country's fastest growth area, its expansion rate has slowed down. Exports of manufactured goods are also facing weak overseas demand, and with growing protectionism, Malaysian manufacturers will find this year a difficult one. Foreign and local investments are not coming in at the rate the Government had expected, and this could spell trouble for the economy.

Output in the manufacturing sector for Peninsular Malaysia (the East Malaysian states have few industries to talk of) rose by 12 per cent in 1977, compared to 19 per cent in 1976. Manufacturing now accounts for 16 per cent of gross domestic product.

The Central Bank reported that although output and sales generally increased, there appeared to be no significant change in the level of capacity utilisation. A survey at the end of 1977 showed 52 per cent of the companies surveyed were operating at 51 to 80 per cent capacity, while another 43 per cent were operating at 31 to 100 per cent. This compared to 50 and 45 per cent, respectively in 1976.

The rate of expansion for exports of manufactured goods was also down. Net exports rose by 9 per cent to M\$2.5bn, compared to 27 per cent growth in 1976.

Textiles

Malaysian textiles and footwear were particularly affected by stiff international competition. Textile output fell by 3 per cent last year, compared to a 41 per cent rise in 1976. Exports rose by only 7 per cent to M\$323m, compared to a 43 per cent rise in 1976.

The textile industry is facing a difficult period. Most Malaysian mills are small and fragmented, and are in no position to compete with the vastly more efficient mills in South Korea and Taiwan. It is therefore not surprising that the Malaysian mills are happy with the bilateral agreement with the EEC, which allows for a reasonable rate of expansion of Malaysian textile exports to the EEC.

The most worrying aspect of the economy is the lack of private investments, especially in the manufacturing sector. Under the Third Malaysia Plan, this sector is expected to create 34,000 new jobs a year — or 23 per cent of the total jobs under the plan. But present indications show that the manufacturing sector will not be able to meet this target unless there is a sharp upturn in investments during the next 30 months, which is unlikely.

The disappointing situation is reflected in the number of applications to set up projects. In 1976, the Government approved 425 manufacturing projects, involving a total proposed investment of M\$1.2bn, and with a job potential of 32,300. But last year, only 400 projects were approved, involving a proposed investment of M\$830m, and a job potential of 29,800. Not only are the numbers of approvals down, but the investment and job potential of such projects are also smaller. The situation is quite alarming if one were to compare it with the early 1970s when applications to set up factories were much higher than in 1976.

To boost investment, the Government cut the prime rate by one per cent to 7.5 per cent last June, and this was followed by the Budget announcement extending the accelerated depreciation allowance of 80 per cent for capital expenditure on plant and machinery to all industries.

This incentive is only for two years, ending in 1979, and the Government hopes that industrialists will take advantage of it to replace outmoded machinery and expand production capacity. However, officials admit that these monetary and fiscal measures can only help to a certain extent, but the real barrier to private investment is psychological.

The reasons why investors are not putting their money in the country is becoming quite a sensitive issue, with some racial undertones thrown in. The Government's explanation is quite simple: investors are not coming because of the general sluggishness of the international economy. As such, investments are expected to pick up once the world economy is in better shape.

However, it admits that to some extent, government legis-

lation during 1974-75 had created some misgivings among investors. These laws, it contends, are not bad, or anti-ICA, he said, were proof that the authorities had always been pragmatic and reasonable in dealing with the private sector.

"The Government has answered by word and deed that new industrial investments are a matter of priority, and investors can be assured that we are certainly not going to kill the goose that lays the golden eggs. The best way to test the Government's intentions and assurances is to come forward and apply (for an ICA licence) and see if we are keeping our word."

Dr. Mahathir went on to elaborate that although the Government requires manufacturing firms to reserve 30 per cent of their equity for Malays, this need not be done immediately. If a firm cannot find a suitable Malay partner, this requirement could be deferred for a couple of years, and such shares may be issued at market price later.

Another frequent and legitimate complaint among investors is the red tape involved in setting a project through. There is also a lot of talk of money being passed under the counter to speed up approvals.

To cut red tape, Dr. Mahathir is the red tape involved in setting a project through. There is also a lot of talk of money being passed under the counter to speed up approvals. To cut red tape, Dr. Mahathir is the red tape involved in setting a project through. There is also a lot of talk of money being passed under the counter to speed up approvals.

The Government's high-power investment promotion activities of the past two years is being maintained, Dr. Mahathir himself is now in Europe, leading an investment mission. Other ministerial missions will go to the United States and Canada in September, another to Eastern Europe in October and another to Japan in November.

One frustrated British salesman told me last year how he was about to clinch a deal for the sale of two M\$500,000 colour printing machines to two Chinese firms, when they cancelled the orders to avoid coming under the ICA.

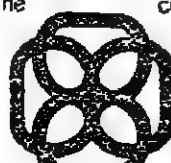
In a major policy speech in Penang in March, the deputy

W.S.

Bank Bumiputra Gaining Momentum Worldwide

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هكذا مت الأمل

MALAYSIA VII

Prospects of a cartel to protect rubber

OF LATE, it is quite common to hear talk, even among high Malaysian circles, about the declining role of rubber.

In a few years, oil and natural gas will be Malaysia's biggest export earner. Rubber will be second, after 70 years at the top, and it may even suffer the indignity of being elbowed further down to third place by palm oil. This is a welcome development because it shows how much Malaysia has diversified away from rubber.

However, rubber is still Malaysia's most important commodity, and its biggest employer.

Oil is new to Malaysia. It means big money, but its duration will be comparatively short

and its social impact limited. The rubber tree, on the other hand, pervades all levels of Malaysian society.

Most important, the 750,000 rubber smallholders and tappers on the plantations are voters. They and their dependants control 1.5m. votes. These are rural votes, and under Malaysia's constituency demarcations, one rural vote often carries the same weight as two urban votes. No political party can afford to antagonise the rubber tappers.

Most Malaysian estates are now so well advanced in their switch from rubber to higher earning palm oil that increasingly, rubber is becoming a smallholder's crop. Last year, Malaysia's rubber production

was 1.6m. tonnes—2 per cent. lower than in 1976 because of a drought. Export revenue from rubber was M\$3.38bn, or 22.5 per cent. of total exports. The smallholders' sector account for 59 per cent. of this output. In the 1950s, their share was only 40 per cent.

A glance at the annual reports of plantations listed as "rubber companies" on the Kuala Lumpur stock exchange clearly reveals this trend. Consolidated Plantations had 53,600 acres under rubber and 31,900 acres under oil palm in 1973. Last year, its acreage consisted of 49,800 acres rubber and 71,300 acres oil palm. Kuala Lumpur Kepong had 93 per cent. rubber and 7 per cent. oil palm in 1972. To-day, only 43 per cent. of its 87,000 acres is rubber and 57 per cent. is under oil palm.

Last year, the smallholders' acreage under rubber increased by another 40,000 acres to 3,520,000 acres. Rubber in the estates declined by 18,000 acres to 1,460,000 acres.

Although they form the backbone of the economy, rubber smallholders (apart from those on Government land schemes) and estate tappers are among the poorest Malaysians.

There are serious-thinking people who contend that the poverty of smallholders can never be conquered by present means, because most holdings are uneconomic plots. The obvious answer is to consolidate them into larger plots, but this would mean that perhaps half the smallholder population will have to move out to other occupations.

Functions

When this was put to Dr. Nor Abdullah, the chairman of the Rubber Industry Smallholders' Development Authority (RISDA), he fought back with a spirited reply. "We know this is the quickest solution. But is it possible? You tell me how?" RISDA was created five years ago to take up all the functions of the three govern-

ment agencies helping the such centres. RISDA also operates a plantation programme for smallholders whose factor that had enabled the lots are too small and so far

Malaysian rubber industry to 87,000 acres have been developed. The smallholders survive the threat from synthetic was the introduction of replanting in the 1950s. This gave Malaysia a generation of new trees, capable of producing three or four times more, and this keeps the natural rubber price down.

Among the plantations, replanting posed few problems, once the initial debate on its merits was thrashed out. However, only about half the smallholders' acreage has been replanted, and replanting is still RISDA's major responsibility. Under the Third Malaysia Plan, a sum of M\$670m. has been set aside for replanting and RISDA plans to replant 600,000 acres during the period.

RISDA also runs community development centres which buy and process rubber from smallholders, as well as disseminate information about new technology. There are now 1,450

Attitude

"Smallholders are now more receptive to government programmes, and are beginning to change their fatalist attitude towards life. Every smallholder knows the daily price on the Kuala Lumpur rubber exchange (broadcast on the radio) and he is not easily short-changed by the private dealer for his rubber sheets," says Dr. Nor.

The success of the Federal Land Development Authority has been well documented. Suffice to say, it has so far opened up more than 750,000 acres of jungle for rubber and oil palm, for more than 22,000 families. These settlers, each

owning 8 to 10 acre plots, earn anything between M\$300 and M\$1,500 a month.

Another Government agency which helps smallholders is the Malaysian rubber development Corporation, Mardec. It buys latex and rubber from smallholders and processes it into premium Standard Malaysian Rubber (SMR). Mardec has 18 SMR and latex concentrate factories, and turned out 62,300 tons of SMR and 12,900 tons of latex concentrate last year.

The SMR scheme is another technological breakthrough in rubber, pioneered by Malaysia, which had proved to be a tremendous success. It was introduced in 1965 and to-day a third of Malaysia's rubber is in SMR form.

Further improvements to the SMR scheme would be made later in the year. Certain grades would be reclassified, others abolished because of low demand, while a new grade (SMR GP) would be promoted for use in the tyre industry.

Malaysia hopes rubber will one day be regarded as a semi-industrial product rather than a raw material.

High freight rates are a matter of growing concern. Last August the rubber industry secured a separate shipping agreement from the Far Eastern freight conference, the main line between Europe and the Far East, which allows for a 2.5 per cent. discount for rubber in return for 75 per cent. of the rubber to be carried by conference lines. The agreement is for three years.

The future of natural rubber looks good. Synthetic rubber should not pose a serious threat

as oil prices rise, and environmental controls become more stringent. Malaysian planners expect a shortage of 1m. tons of natural rubber by 1985, and prices should remain high at around M\$2 to M\$3 a kilo. It is possible to grow trees giving 6,000 lbs per acre per year—three times the current yield. Tapping can be revolutionised so that a tapper can tap three times more, although the merits of such an innovation are questionable, considering the amount of unemployment it would create.

Crusade

On the international front, Malaysia's crusade for an international rubber agreement is beginning to bear fruit. Under the auspices of the UNCTAD integrated programme for commodities, the rubber producing countries have drafted an agreement for a price stabilisation scheme. It will be submitted to consumer nations for discussion in Geneva in September. If accepted, the agreement will provide for a mechanism, similar to the operations of the international tin buffers, to stabilise prices persuading rubber consumer nations to discard their suspicion about a rubber producers' cartel, and getting them to participate in the price stabilisation scheme has not been easy.

It is hoped that the scheme will be implemented by the end of the year, although time will tell whether it will work to the satisfaction of both producers and consumers.

W.S.

The timber industry

SEVERAL RECENT developments in the timber industry promise to bring more orderly exploitation of forests, put an end to unscrupulous marketing tactics and possibly bridge the divergent views of federal and state administrators on management of what has become a highly politicised industry.

For years, the industry has been steered by the various state governments which, realising that timber was a major bankroller for development and other programmes, jealously guarded their constitutional right to administer it.

The result was poor co-ordination. If any co-ordination was possible at all, between federal and state governments on management of an industry which last year netted some M\$2.4bn. in export revenue. Exploitation of forests was allowed to proceed at a pace which threatened to wipe out the remaining 8.1m. acres of productive forests left in Peninsular Malaysia within the next 12 years.

Although federal warnings that logging to satisfy short-term gains could only be allowed to continue at the expense of long-term ecological and economic interests had gone unheeded for years, fears that reserves would soon be totally exhausted began to sink in last year when a national forestry policy was adopted in August. The overall objective was to cycle timber resources to ensure reasonable economic returns in perpetuity.

Under the policy, the state governments were to set aside permanent forest estates to ensure a continuing supply of forest products. The policy included a programme for forest development through approved silvicultural practices and a plan to foster the further development of wood-based industries.

A drawback, however, is the exclusion of the East Malaysian states of Sabah and Sarawak. Officials readily admit that a much tougher battle will be necessary for the policy's acceptance in the two states where historically timber has supplied the necessary funds for political coffers while concessions were until recently a means for rewarding the party faithful.

Progress

A good measure of progress was also made in marketing. Greater attention is being given to the non-traditional markets such as West Asia which is fast emerging as a major buyer due to intensive promotional work. The Malaysian Timber Industry board has been quick to seize the high level of building and construction activities in countries in that region. Improved shipping services between Malaysia and ports in West Asia, a problem in the past, is expected to further stimulate sales to the United Arab Emirates, Yemen and Bahrain. The inroads into new markets did not, however, mitigate the revenue lost from generally weakening market.

The combined export earnings from both saw logs and sawn timber rose by only 1.7 per cent. to M\$24bn. last year compared with an increase of 11.2 per cent. in 1976. Exporters have blamed the much slower growth to the low level of construction activity in major industrial nations and no high stocks held. The slow growth in volume was also accompanied by a softening in rice levels.

Gross exports of saw logs at M\$1.56bn. rose only 6 per cent. compared to the steep 119 per cent. rise in 1976 when price levels were at a high. While saw log exports from Peninsular Malaysia declined by more than 28 per cent. to 271,600 cubic metres, largely due to increased domestic consumption, the drop was more than offset by an increase in Sabah's exports which reached some M\$1.28bn. Overall, about 13m. cubic metres of logs were exported, well exceeding an earlier Treasury forecast of only 10.7m. cubic metres.

Supply

Japan, by far the largest importer, increased its offtake by only 4.8 per cent. to 8.8m. cubic metres largely due to high inventory. One factor which has kept the growth in saw log exports from Peninsular Malaysia in check has been the export ban on certain popular species to ensure that domestic processing industries secure adequate supplies.

Sawn timber did not fare as well with export earnings dropping some 5 per cent. to M\$941m. last year although volume exported rose 1.3 per cent. to 3.1m. cubic metres. The export unit value slipped by 6 per cent. to M\$272 per cubic metre. An encouraging development has been the increasing emphasis in East Malaysia to process more wood locally. Sabah, for example, increased its sawn timber exports by almost 90 per cent. to 30,800 cubic metres although this figure is small compared to the state's total exports. Increased domestic processing is expected with the Government's promise of promotional incentives.

Stiff competition from Indonesia and the Philippines, long a thorn in the back of Malaysian exporters, received some attention. Sabah's exporters have initiated a dialogue on common pricing policies and marketing strategies with their counterparts in Indonesia on the special problems of softwood logs and a common stand appears likely.

At the governmental level, representations have been made to Japan, Canada, Australia and New Zealand on the high tariff and non-tariff barriers such as quantitative restrictions and strict health regulations which have cut into exports.

Increasingly, however, the realisation that greater domestic processing and use of timber for construction will provide an effective hedge is beginning to take hold. The processing of timber into products such as plywood, veneer, mouldings, dowels and chipwood still accounts for only about 20 per cent. of the export value of timber from Peninsular Malaysia where the industry is more developed.

But if the vicissitudes of the market have been a major problem to contend with, some loggers and exporters have not helped much by their adoption of what can only be described as unethical trading practices. Supplies have often failed to comply with contractual obligations and a major public relations exercise has been necessary to repair the industry's rather tarnished image abroad. On the home front, the introduction of standard contracts by the timber board has helped bring order to dealings between sawmillers and exporters.

Mervin Nambiar

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MALAYSIA VIII

Setting new targets for tourism

THE TOURISM industry in 1975 figure or a yearly increase of about 12.4 per cent.

Most of the Western European travellers will go to Thailand, Singapore, Hongkong, India, Australia and Sri Lanka.

Malaysia will have to share the remaining 42 per cent (1.2m. Western European arrivals) with the other 27 PATA countries.

Qantas projections indicate that by 1985-86, about 3.6m. Australians are expected to travel abroad, three times the existing number.

Mr. Baharuddin said if the present number of Australian tourists visiting Malaysia is reflected in this projected increase by simply multiplying the figure by three, some 373,000 Australians will be visiting Malaysia in 1985-86, or about 1,023 persons a day.

Using the same simplistic projection, Malaysia can expect some 300,000 Japanese arrivals by the mid-1980s when the number of people from that country travelling overseas is expected to increase two-fold from the 1977 figure of 3.1m.

Volume

American tourists still prefer Europe but the number of travellers from the U.S. to PATA countries has increased from 822,000 in 1967 to 1.8m. in 1977.

The number of American tourists to PATA can still be induced to increase.

Rosy as these projections are, Malaysia's biggest markets will still be in the Asian countries, with Singapore and Thailand accounting for most of the Asian travellers.

Using statistics covering the period January to June 1978, the TDC has computed that 78 per cent of the tourists visiting Malaysia in 1978 (1.2m.) came from the Asian countries. Out of this, 87.7 per cent (1.04m.) were from Singapore.

If Singapore visitors were to be considered separately, the total tourist arrivals for Malaysia in 1978 would only be around 567,000.

It literally means that Malaysia will have to redouble its efforts and, assuming that there will be a steady growth of 10 per cent. per annum, Malaysia can only be admitted to the million-visitor club in 1982.

Does Malaysia have the resources and the ingenuity to attract these potential travellers to the extent it can receive its fair share of the tourist market? This is the crucial question the industry is asking itself.

Malaysia, with its 137,316 square miles and 13m. people, is a rich land well-endowed by nature.

There are over 1,000 square miles of beautiful sandy beaches, island playgrounds dotting both sides of the Peninsula and in Sabah and Sarawak; there are cool mountains, rich flora and fauna in tropical jungles said to be the oldest in the world and the cultural heritage of three great civilisations (Islamic, Hindu and Chinese) to attract travellers.

Tourist infrastructure like first-class hotels, restaurants, public transport by road, rail and air are generally adequate.

Although promotional efforts in the past by the TDC, tour and travel agents, hotels and the national carrier, Malaysian Airlines Systems (MAS) had capitalised on these attractions, Malaysia appears to be losing out to Thailand and Singapore as well as Hong Kong and Taiwan in the scramble for the tourist dollar.

As a tourist destination, Malaysia offers a pretty tame package compared to the hedonistic delights of Thailand; and where shopping is concerned it is far behind Singapore and Hong Kong. A Thai-style approach to attract tourists is out of the question for this conservative country, but a move has been made in the setting up of duty-free shopping areas for tourists.

Unless there is a drastic change in approach, promotional efforts (though likely to be intensified), will continue to harp on such attractions as beaches and hill resorts, cul-

tural shows and festivals, watching Malay adults spinning tops, flying kites or performing the silat (Malay art of self-defence), visiting ruins of Portuguese and Dutch buildings in Malacca, or seeing Balau or native horsemen in Sabah and Dayak warriors performing ritual dances in Sarawak.

That such campaigns have not been too effective can be seen from the balance sheets of first class hotels in Kuala Lumpur which reported losses ranging from M\$1.1m. to M\$3.5m. in the financial year January-June 1976/77.

Since 1977, direct advertising campaigns constitute 80 per cent of its total advertising budget appropriated. In this, the TDC has been hampered by financial constraints and thus gives priority only to campaigns most likely to give the best results.

There is also a need for tour operators to be more aggressive in covering foreign markets rather than just acting as handling agents.

There are 828 known tourist agencies in Malaysia, most of them small operations. There is much competition leading to undercutting and irregularities among the agencies and there have been several attempts to regulate their activities.

Mr. Baharuddin believes that

The TDC, which has been attempting for years to draw up a master plan for tourism development, feels there is a need for greater impetus and co-ordination and liaison between policy and decision makers of the State Government and the various government authorities associated in one way or another with the industry.

This would ensure that the industry would grow at a more rapid and yet orderly pace, with the development of tourist infrastructure and facilities carried out according to master plan studies.

Lack of such co-ordination had resulted in the current situation characterised by a

room-boom in Penang and a slump in Kuala Lumpur. Tourism promotion will have to be carried out continuously and effectively. This is not an easy job as the TDC has found out.

After working at it for five years, co-operating with tour operators, associations, clubs and even schools, sponsoring "sell Malaysia" missions to such markets like Japan, Australia and Europe, the TDC is forced to admit that "very many people in tourist generating countries still do not know such a country named Malaysia."

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airlines operating in Malaysia have an important role to play in promoting the country as a destination rather than a stopping point or as a tourist-generating country. More in-bound tour packages should be programmed in important tourist generating markets, a role which MAS has been urged to assume.

MAS advertises Malaysia's tourist attractions widely in the countries to which it flies but in its package tour programme, it appears to be more concerned with flying Malaysians out of the country than bringing in foreigners.

Intra-regional travel among the peoples of the Asian countries is an important factor to the growth of the tourist industry.

Asian efforts in this direction have been to drop visa requirements for travellers from the member countries comprising Malaysia, Singapore, Thailand, the Philippines and Indonesia, as well as devising a fare package sufficiently attractive enough to appeal to travellers.

An Asian circle trip fare introduced by the national airlines of the five countries was a flop because it was not competitive. This has been replaced by an Asian promotional fare offering travellers a 35 per cent discount for any two Asian destinations but this is still not as attractive as fares offered by the Orient Airlines Association.

Whether Malaysia will be able to achieve the targets set out for its tourism industry will, in the final analysis, depend on how all parties gear themselves for the future. It will require a lot of hard work from all concerned.

C. Chan



Weighing newly-picked oil-palm fruit.

Growing influence of oil palm

AS A latecomer to the commodity scene in resource-rich Malaysia, palm oil has made an impressive impact. Through careful planning and planting, this commodity has become an important foreign exchange earner in little over a decade.

Palm oil's success is no fluke and its emergence is due to a high return on investment and the prevailing price on international markets. In recent years, the authorities have been giving the oil palm industry all the attention they used to devote to rubber, which has been the mainstay of the Malaysian economy for over 70 years.

The switch to palm oil makes economic sense since it brings in a higher return than rubber. For example, the net profit from an acre of rubber is only M\$250-M\$300 while that for palm oil is between M\$600 and M\$700. Looking at these figures, it is no wonder that palm oil has become a strong contender for new investment.

In opening the seminar on market development of palm oil products organised by the International Trade Centre of UNCTAD/GATT in Kuala Lumpur in March, Mr. Paul Leong, the Deputy Primary Industries Minister, said the commodity was expected to account for M\$4.75bn. in export earnings by 1985, compared to the estimated M\$4.46bn. for rubber.

Confidence

He pointed out that by that date, Malaysia would be exporting an estimated 4m. tons of palm oil, 550,000 tons of palm kernel oil and 400,000 tons of meal. Last year, Malaysia exported 1.5m. tons of palm oil and 130,500 tons of palm kernel oil with estimated earnings of M\$1.65bn.

The surprisingly good demand for the commodity has fully justified the confidence which the government and the private sector have placed on it. It was a gamble of sorts when the authorities decided to diversify its economy so that it will not be too dependent on rubber.

The decision was taken in the 1960s, at a time when the rubber price was under strong pressure and coupled with the threat from synthetic rubber.

Palm oil appeared to have a distinctly brighter future. Those who took the plunge early are now reaping handsome harvests.

The industry has made great strides in the past 10 years and Malaysia is now the world's largest producer of palm oil. While this is a remarkable achievement, it was only made possible through conscientious planning and the proper use of resources.

A concerted effort to plant and re-plant palm oil has increased the acreage impressively. Last year both mature and immature acreage totalled 1.8m. By 1981, this should be in the region of 2m. acres.

The projected production is expected to increase from 1.7m. in palm oil last year to

3m. tonnes in 1981; from 400,000 tonnes to 700,000 tonnes for palm kernel; 176,000 tonnes to 308,000 tonnes for palm kernel oil; and from 208,000 tonnes to 385,000 tonnes for palm kernel meal during the same period.

In the past 10 years between 1965 and 1975, the production of palm oil could increase from 4.3m. tonnes to 6.8m. tonnes; 988,000 tonnes to 1.6m. tonnes for palm kernel; 455,000 tonnes to 730,000 tonnes for palm kernel oil; and 514,000 tonnes to 841,000 tonnes for palm kernel meal.

The industry is the only one in which there is an even distribution between the public and private sectors. The main government agency is the Federal Land Development Authority (FELDA) which is responsible for starting new schemes either planted with rubber or oil palm. This year alone, it will develop about 50,000 acres in oil palm.

Together with the other agencies such as the Sabah and Sarawak Land Development Boards and the various State Economic Development Corporations, the share of these public corporations in the industry is about 45 per cent. Last year, FELDA produced about 282,000 tons of crude palm oil and 53,000 tons of palm kernel.

One significant development is that in the past, palm oil used to be a large estate crop in that the smallholders just could not afford the resources to mill their crops. But the government participation has changed the picture somewhat and through FELDA, there are now 17 such mills.

By investing hundreds of millions in such oil palm schemes, the government has an interest, therefore, to ensure the proper development of the industry. Unlike the rubber industry, oil palm is not organised at all on a central basis and the private sector is left to fend for itself.

With the setting up of PORLA (the Palm Oil Registration and Licensing Authority) last year, things are beginning to look up and the future development of this growing industry will be planned on a sounder footing.

PORLA is an all-embracing body. It will look after the different facets of the industry, ranging from research, re-planting and marketing to transport. It will be like the Malaysian Rubber Research and Development Board and the largest producer of palm oil, Malaysian Rubber Export.

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Inspectors

PORLA will also be authorised to enter into negotiations to promote the industry. In addition, inspectors will be appointed to police the activities of licensed operators.

With more processing mills being set up, the government has also drawn up stringent regulations in order to reduce pollution. There are about 150 processing mills and 24 refineries which will have until July this year to come into line.

The new legislation will cost the industry millions of dollars in installing the anti-pollution machinery. The industry has said it could well absorb the extra expenditure and there should be no problem in implementing the scheme since the machinery is available locally.

Of particular concern is the attitude of the United States, which is the biggest buyer of Malaysian palm oil with purchases of about 330,000 tons annually. Malaysia is extremely worried by a move to impose a three cent duty (U.S.) on palm oil entering the U.S.

This concern was conveyed to Mr. Bob Bergland, the U.S. Agriculture Secretary, during a visit last year. Mr. Bergland gave a personal guarantee that he would do everything within his power to block such a move. But the uncertainty remains since the U.S. has a powerful soybean lobby and the fact that being a farmer, President Carter might want to protect his own kind.

Such problems notwithstanding, both the government and private sector are optimistic that there is a bright future for palm oil, which is slowly but surely capturing a larger slice of the edible oils market. So far, the M\$3bn. which the investors have put into the industry has been well spent but more will have to be invested to make it Malaysia's premier agricultural crop in the coming years.

V. K. Chin

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هكذا منة الامم

Humbug, common sense and morality

THE PROSPECT of an October election, with the summer of humbug that must precede it, is almost too dreadful to contemplate—but there is one ray of hope. Some politicians may do us the service of giving at least passing mention to the most important question facing our society today. The question is of course, "What values do we hold most dear?"—and among the politicians, naturally, are Mrs. Margaret Thatcher, Sir Keith Joseph, Mr. Anthony Wedgwood Benn and Mr. Eric Hoffer.

Whatever their defects, these political leaders do have one merit in common. They understand the importance of social and political morality, and they are prepared to discuss it. Mrs. Thatcher will not hesitate to tell us the values of the self-made man—or woman; Sir Keith will speak at times of the length about his view of the "common ground"; Mr. Wedgwood Benn's place in society is of a distinct and lower order than that of men who were the basis of our law until less than ten years ago. In the U.S. it has become impossible to practise overt discrimination on grounds of age; when this one has been digested we shall still be feeling the effects of the proposition that it is wrong to discriminate on grounds of competence.

Granted, it is confusing to mix the several values listed in the above paragraph. One may favour the abandonment of policies based on theories of racial or sexual superiority or "holier than thou." You do not get much thinking about values in the centre of politics; this is the fundamental flaw of the "practical, common-sense approach."

Yet the need to get our values straight is probably more pressing today than it has been at any time since the great clash of values that ended in the defeat of fascism. This is not so much because there is any immediate threat of victory by people whose values are totalitarian (although that threat is not so remote that it can be ignored)—but rather because the rapid disintegration of formerly binding principles has left so much of our society floundering.

Competence

For example, the principle of absolute egalitarianism is now marching triumphantly through all the old notions. The idea that at least in the colonies some races were inherently inferior to others was officially respectable in this country until Mr. Macmillan's "Wind of Change" policy in Africa. The notion that women's place in society is of a distinct and lower order than that of men was the basis of our law until less than ten years ago. In the U.S. it has become impossible to practise overt discrimination on grounds of age; when this one has been digested we shall still be feeling the effects of the proposition that it is wrong to discriminate on grounds of competence.

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once the new morality laid down that all forms of discrimination are evil we were bound to travel the road to absurdity. We were right to turn away from the principle of hierarchy, but we failed to foresee all the consequences.

A second principle that once seemed to hold society together—the principle of order, or structure—has been abandoned in favour of a new *laissez faire* that has nothing to do with economics. It is found in the realm of personal behaviour ("permissiveness"); the arts ("never mind the spelling or the grammar"); attitudes to crime ("if it isn't murder it hardly matters"); and in the restricted yet formless daily lives of many people in our large cities.

Here again there is confusion. One may favour new freedoms while yet being coiling from the increase in thuggery, or the consequences of sloppiness in education and the arts. Here, too, the confusion is unavoidable—once all kinds of order became anathema, we had no alternative but a kind of chaos.

It will be noted that both these major changes in social values—the abolition of hierarchy and the banishment of order—are usually associated with the Left. So is another, equally powerful, change: the apparent weakening of the sense of personal responsibility that once motivated so many teachers, doctors, A.C.s, and others, are now in danger of serving union "solidarity" rather than the proper subjects of their professional attention. Sad to say, it would be possible



Mr. Anthony Wedgwood Benn and Sir Keith Joseph—two politicians who understand the importance of social and political morality.

to give many instances where this has happened and where patients, perhaps, or children, have been neglected.

It would be wrong to deduce that the Left is to blame for all our troubles. For one thing, the injustices perpetrated by the rigid adherence to the old values—on hierarchy, or the discipline of order, or the use of non-union labour—were always associated with the Right, and it is in protest against them that the Left have done so well. For another, there are still, values associated with the Conservatives that would best be shaken out of the system. For instance, it still beats me how people who can buy anything that costs money preach

blithely to those who have no money with which to buy that the marketplace, and only the marketplace, is the true depository of democracy and freedom.

Yet it is the Left that is the focus of attention in a compendium of articles in the latest issue of *New Universities Quarterly*. In the first, Mr. Colin Crouch, a lecturer in sociology at the LSE notes the share of the Left in our general crisis. "The long-term decline and questioning of a set of standards inherited in the main from the 19th-century has become a rapid collapse," he writes. Permissiveness could lead people to a "feeling of helplessness," so that they "yearn for the restoration of apparently discredited guar-

antors of stable order: the hangman, the censor, the eleven-plus."

Not only Mr. Crouch has noticed this: the early-warning signs suggest that many Conservative speeches will be peppered with precisely such references over the next few months.

Labour's values

For a funny thing has happened over the past few years. There was a time when reference to values, or morality, was more or less a monopoly of the Labour party. Socialists believed in values; they preached them. The Tories, on the other hand, were the pragmatists: the evil they feared

most was doctrine, or ideology. If they had values, they were unspoken, taken as read. Today we face an election in which a Labour Prime Minister is likely to concentrate on down-to-earth everyday policies while the Leader of the Opposition and the ideologues around her air their newly-defined beliefs.

The first of these, stated often, loudly and publicly, is that no greater harm could befall this country than the return of another Labour Government. That may ring true to some people if what is really meant is a Government led by the Stalinist minority within the party, but it sounds odd when applied to the party led by one of the most conservative Prime Ministers since, shall we say, Harold Macmillan.

The muddle arises from the failure to think through the proper values for modern Britain. It is perhaps a bit hard to blame our Ruritanian politicians for this, since few of them have the necessary breadth of vision. Mr. Benn and Mr. Hoffer state the values of a policy based on the hegemony of a declining class (and if it is manual workers they favour a minority class); Mrs. Thatcher and Sir Keith put forward the values of a bygone age in such a manner that their precepts appear to many people to be mere "weapons of status."

I borrow the phrase from Colin Crouch's essay since it states the defect of current Tory philosophy so very clearly. When the ability to speak in a certain way was a test of competence to broadcast, that was a weapon of status at the BBC. Now, when freedom is so often defined as the freedom to spend money, the absence of reference

Ideological

Now that the Right is on the ideological attack, its own ability to cause human casualties should not be forgotten. Those who maintain that most of the unemployed are "idle layabouts"; or that a means test, however sensible in accounting terms, can be applied without someone getting hurt; or that employers are invariably humane while employees are led by the nose by unions; or that some of the poor are "undeserving" are more likely by far to be espousing Tory values than Labour ones. We all have our personal, secret, thoughts about which form of unpleasant political morality we dislike least—that of the Left or the Right. But that is of no real consequence at the moment. There has been such a change in everyone's perception of right and wrong that we all need to think afresh. In a Britain more favoured by good fortune this would be the stuff of debate.

Joe Rogaly

New Universities Quarterly Volume 22, No. 2, Spring 1977, Basil Blackwell, Oxford.

Letters to the Editor

Something to shout about

From Mr. Terence Higgins, MP

Sir,—Today's article, (May 12) "The Tories Find Something to Shout About" makes a number of valid points about the situation which has been created by the Government's Finance Bill. But it would be a mistake to accept the view that it is up to the Government to decide what off-setting action, if any, should be taken.

The article states it is the prerogative of the Government to raise revenue. That is true, the Opposition cannot move amendments to increase taxes. But it does not follow in the present situation that this enables the Government to choose how any revenue is to be raised.

Indeed, if it attempts to do so in the ways Mr. Hesley has suggested, increasing employers' insurance contributions, corporation tax, or stamp duties, it is to be hoped the combined Opposition will vote down such proposals and go on doing so until the Government puts down sensible amendments or goes to the country.

Personally, I strongly support the criticisms made by our first leader, "Right to the Balance" of Mr. Hesley's suggestions, and your view that there should be a shift from direct to indirect taxation. Restoration of a standard 10 per cent rate of VAT would have all the advantages I stressed in steering the original legislation through the Commons and raise sufficient revenue to make charges of Opposition irresponsibility even more implausible than they are at present.

Such a combination of changes would certainly greatly improve the Budget. The Opposition parties have the power to bring this about and should use it. Terence L. Higgins, House of Commons, SW1.

Health service breakdown

From Mrs. Rowena Mills

Sir,—Until faced with a personal crisis few of us realise the degree to which the traditional caring conscience of the medical profession in this country is being slowly, but inexorably, eroded in the face of the constraints arising from the present method of financing the NHS.

This week my 81-year-old mother, a victim of arteriosclerosis and able to walk with only the greatest difficulty with a walking aid (and quite unable to move without), fractured her right arm. She was admitted to the large comprehensive and very modern hospital unit serving her area of South West Surrey and her arm duly set.

The doctor then brightly announced she could be immediately discharged. We pointed out that since she could no longer use her walking aid (the use of which is entirely dependent on the strength of her arms) she would be totally immobile with only her 78-year-old husband with angina resident to help her wash and dress to process which prior to the accident took 3½ hours) and go to the lavatory.

Having repeated this at intervals to various staff, we eventually got her admitted for the night in order that arrangements for her care could be made. Her doctor, however, informed us that the district nurse was shared with another partnership and the time she could give to my mother would be minimal. In spite of this, and in spite of our reminding them that she had broken her arm twice before

through a fall the hospital authorities informed me that, nevertheless, they were discharging her as soon as she could be "fetched." Only the re-iteration that she was totally immobile brought an ambulance into service. They insisted that they had no bed to offer her and she must go. In fact a hospital clerk, who worked on the same ward, while I did not get this confirmed it is possible that, as in our local hospital, there were pay beds phased out by the Government and standing empty.

We are among the fortunate few who can pay for a private nursing home where my mother is now installed and being well cared for.

What would have been the plight of this shocked and helpless old lady had she been without both means and someone articulate to help her? And how many each day are discharged from hospital totally unable to cope?

The situation is, of course, the fault of the system rather than the individual (although, sadly, the constant failure of the system to back up the medical needs of patients is reducing medical staff to take decisions which would never have been countenanced at the inception of the Health Service).

The Health Service is the largest single employer in this country and one of the biggest spenders. The demands on the service have risen far faster than the rate at which resources have been allocated.

Again we must question the degree to which the replacement of self-help and free choice by State paternalism is not only destroying our very necessary spirit of independence and enterprise, but also producing increasingly inferior services.

The problem in respect of the NHS is enormous, and its solution long term, but certainly one answer should be to reverse the rundown in NHS beds and to encourage private medicine. Were it not for the doctrinaire policy of phasing out pay beds now standing idle through lack of staff, the occupation of these beds would not only bring in much needed revenue, estimated at around £50m-£60m per annum, but would also release beds currently occupied by people willing to pay (twice) for their medical care.

Rowena Mills, West Grays, Highercombe Road, Haslemere, Surrey.

House buying in Scotland

From the Chairman, British Legal Association.

Sir,—Ray Porman's account of buying a house in Scotland (May 12) was timely because, as some of your readers will know, our solicitor members have as a matter of policy decided that Solicitors' Property Centres, on the Scottish model, should be introduced into this country. We are pressing the Law Society to support this move in the public interest.

No doubt shortage of space prevented Mr. Porman from saying that whereas estate agents in England and Wales charge 3 per cent or 3 per cent of the price of the property as their fee, the Solicitors' Property Centre, at the moment, charges only £10 per house sold through it. A very real consideration for any vendor and of indirect benefit to everybody because it helps to keep prices down overall. The suggestion made by Mr. Porman that solicitors in Scotland "very rarely knew how to market a house properly" is a view which no doubt comes from estate agents, but is not borne out by the facts. In any event 4 per cent with a minimum of

the public seem well satisfied in Scotland with Solicitors' Property Centres. Nineteen of the centres, during last year alone, houses to the total value of £25m. They would hardly have done so unless they were satisfied with the "marketing" of the houses.

Because, in Scotland, offer and acceptance, lead to an immediately binding contract (whereas in England the offer is customarily made subject to a future contract, and therefore not immediately binding) it is very important, if that part of the Scottish conveyancing system was introduced here, as your correspondent suggests, "that a client should not enter into such a contract without having had the opportunity of consulting his solicitor for he may well be entering into a contract which, for one reason or another, he should be prepared to devote so much of his valuable time to composing letters to the Press regarding our rates!"

Finally, I am a little surprised that, since Mr. Jorden apparently regards this company as a "small provincial office" to be compared with a "corner grocery shop" (his letter of April 21, he should be prepared to devote so much of his valuable time to composing letters to the Press regarding our rates!)

Alan Stibbe, Chairman, Subbe Eurochange Port of Dover, Burlington House, Townwall Street, Dover.

Agriculture in Portugal

From Mr. Dick Stafford Smith.

Sir,—Democracy throughout the world is clearly under enormous stress at the moment and its very survival must be in doubt. At such a time it is pure common sense for those nations who believe in everything possible to succour and sustain their weaker brethren.

It is therefore all the sadder to find every possible obstacle being placed in the way of our old ally Portugal in her attempt to join the Common Market and thereby stabilise both her political and economic future.

She is grouped with Spain and Greece as a future liability and Mr. Siffin, on his return from his Milk Marketing Board battle, has once again drawn attention to the problems of increasing the "Mediterranean" agricultural glut of the three new members are admitted.

This I believe to misunderstand the reality and potential of Portuguese agriculture. That country has, in the Tagus valley, one of the most valuable agricultural assets in Europe. By a happy confluence of nature and history the valley contains some of the best soil in the best climate and the right management units for intensive market garden production one could hope to find.

The climate is her own, the soil has washed down from Spain over the centuries and the management pattern comes from the fact that Portugal was the last country in Europe to move from feudalism to redistribute wealth and that only in the last few years. This plus the fact that the country has no landlord/tenant tradition has meant that vast areas of the valley have been managed as single units.

As any land economist or politician will know all too well the usual problem with trying to modernise an agricultural industry lies in the difficulty of introducing new programmes and systems when management is on a very fragmented basis. Here that problem does not exist and with a little help from her oldest ally Portugal's agriculture could very quickly become a powerful tool in her economic armoury.

She would then become a valuable ally and trading partner in the councils of Europe as well as a stalwart in the struggle to maintain democracy. Dick Stafford Smith, 7, Avenfield House, Park Lane, W1.

20p. My company operate a 12-18-hour, seven-day-a-week service giving official bank rates on foreign currency dealing. Similar to Chequepoint, we are also compelled to sell our currency to authorised banks, but since Mr. Jorden apparently regards his company as "one of the pioneers of the bureau de change business" I am surprised he is unable to obtain the fine rates which are offered to us after only a year in business—the authorised banks with whom we deal are always prepared to offer us well in excess of the 1.14 per cent which your Jordan claims is all that he is offered.

Finally, I am a little surprised that, since Mr. Jorden apparently regards this company as a "small provincial office" to be compared with a "corner grocery shop" (his letter of April 21, he should be prepared to devote so much of his valuable time to composing letters to the Press regarding our rates!)

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To-day's Events

GENERAL

Index of industrial production (March, provisional).

Prime Minister speaks at CBI annual dinner, Dorchester Hotel, W1.

Cabinet committee studying future UK civil aircraft and engine manufacturing programmes expected to review progress of talks between Mr. Eric Varley, Industry Secretary, and Mr. McDonnell Douglas.

President Kaunda of Zambia ends visit to London.

President Sir Seretse Khama of Botswana arrives in London for talks with Prime Minister.

Inquiry opens in London into grounding of Amoco Cadiz.

Second and final day of Financial Times conference on The North Sea and its Economic Impact, Grosvenor House, W1.

Mr. Ernest Armstrong, Under-Secretary, Environment, opens one-day conference on The Home Improvement Market in Great Britain, Cavendish Conference Centre, W1.

Police Federation conference opens, Blackpool (until May 18).

Specialised 78 Exhibition opens, Olympia (until May 19).

PARLIAMENTARY BUSINESS

House of Commons: Finance Bill, committee.

House of Lords: Scotland Bill, committee. Films Bill, second reading.

Select Committee: Nationalised Industries (sub-committee A). Subject: Innovations in rural bus services. Witnesses: National Bus Company (4 p.m., Room 8). Joint Committee on Statutory Instruments (4.15 p.m., Room 4). Expenditure (Social Services and Employment, sub-committee). Subject: Public Expenditure Plantation House, E.C., 12. Oil White Paper—Social Security Chapter. Witnesses: Department E.C., 2. Padang Senang Rubber, Sevenoaks, 12. Winn Industries, Dorchester Hotel, W. 11.

COMPANY RESULTS

Coats Patons (full year). C. E. Heath and Co. (full year). Runka Hoyis McDougall (half-year). Trafalgar House (half-year). Unilever (first quarter).

COMPANY MEETINGS

Ash and Lacy, Birmingham, 6.15. Associated Biscuit Manufacturers, Great Western Royal Hotel, W., 12.30. British Enkalon, Hyde Park Hotel, S.W., 3.15. Britton Estates, 22-24, Ely Place, E.C., 12. Chersonese (FMS) Estates, Plantation House, E.C., 12. Oil White Paper—Social Security Chapter. Witnesses: Department E.C., 2. Padang Senang Rubber, Sevenoaks, 12. Winn Industries, Dorchester Hotel, W. 11.

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COMPANY NEWS + COMMENT

DCM down on expectations at £6.4m.

ON EXTERNAL turnover up from £38.4m. to £52.75m. pre-tax profits of Dunbee-Combes-Marx advanced by 9 per cent. during 1977 to a peak of £6.43m. compared with £5.91m.

At half-year (when profit was well ahead from £198,000 to £271,000) the directors said that their task in reaching their best expectations had been made much more difficult in some instances, due to the reduction in disposable personal incomes during 1977. However, they expected a significant increase in the full year's results.

The directors now say that profits, while showing a satisfactory increase in the context of a difficult year, did not reach their highest expectations. The year began well, but abnormally late buying of toys at retail level restricted the increase of the year's profits.

Though the toy division increased its trading profits by some 20 per cent, some companies in that division and in the DIV and industrial division fell short of their 1977 profits. The problems affecting these companies have been tackled, they add.

The group acquired Aurora Products Corp. in February, this year, and the directors say that this may well change the pattern of seasonality of group profits in 1978. They are encouraged by a significant rise in order intake to date, and they anticipate a year in keeping with the group's past performance.

Earnings per 10p share are 24.3p (17.1p) and the dividend is effectively raised from 1.25p to 1.50p. A 5.07p rise to 5.5646p with a final of 3.3346p net. The directors state that if ACT is reduced then the proposed final payment will be increased.

Tax charge for 1977 is down at £0.58m. compared with £2.09m. following ED 10 no provision has been made for deferred tax for stock relief of £1.73m. (£1m.).

	1977	1976
External turnover	52,750	38,400
Pre-tax profit	6,430	5,910
Post-tax profit	5,910	5,400
Current tax	240	1,191
Minorities	10	12
Extraordinary	3,472	3,610
Dividends	1,500	1,250
Companies group turnover	119,124	101,724
(1977) net, less inter-company transactions	17,980	16,524

Mendez offers for rest of Rajawella

A. Mendez and Co. (UK)—UK subsidiary of Mendez International, the Hong Kong parent of a group of financial and trading companies operating mainly in the Far East—is to offer 4p cash per share to Rajawella Holdings.

The offer, through a subsidiary, already owns 31.12 per cent of Rajawella's capital.

INDEX TO COMPANY HIGHLIGHTS

Company	Page	Col.	Company	Page	Col.
Alpine Holdings	30	7	Hield Brothers	30	4
Austin Reed	32	6	Huntleigh Group	32	3
Beattie (James)	30	2	Leyland Paint	32	5
Clydesdale Inv.	32	3	Madame Tussauds	34	8
Dunbee-Combes-Marx	30	1	NSS Newsagents	30	5
Drummond Investors	34	8	Old Swan (Haggate)	31	2
Empire Stores	32	6	Prudential Assurance	34	7
Evered	30	2	Stag Line	30	3
Fisher (James)	34	6	Sunbeam Wolsey	31	3
French Kier	31	1	Tube Investments	30	7
Glynwed	31	3	Young Co's. Inv.	30	8

J. Beattie expands to £2.54m

ON TURNOVER up from £25.16m to £27.8m James Beattie retail departmental store operator, reports pre-tax profits ahead from £1.06m to a record £2.54m for the year ended January 31, 1978, after serving members dividends costing £253,824 against £181,000.

Earnings per 25p share are up from an adjusted 8.3p to 10.54p and the dividend is effectively raised from 2.0751p to 2.2536p net. Also announced is an additional 0.03185p for 1977-78 on the reduction in ACT.

Net profit was £2.12m (£1.02m) after tax took £1.33m (£1.05m). Sales and profits for the first three months of the current year have exceeded by a substantial amount those achieved during the same period in 1977, directors state.

Meeting, Wolverhampton on June 6 at 2.30 p.m.

More progress in sight at Evered

Results at Evered and Company Holdings should show further progress in current year following the recovery from a £150,510 pre-tax loss to profit of £110,071 in 1977. On any substantial upturn in demand in its main markets the directors would expect a far more than proportionate increase in profits, says Sir Timothy Harford, the chairman, in his annual statement.

The principal problems that have bedevilled the group over the last few years namely the major losses of its hardware and controls activities and the decline of the rolling mill, have now been resolved. Many problems remain, but they are less daunting both in number and magnitude than those which faced the board at the end of 1974. During 1977 the

directors made useful progress in restoring confidence within the group and with its customers, he says.

Current order intake and immediate prospects of two of the company's light engineering activities—British Castors and Evered Security Products—are markedly better than 12 months ago. However the main determinant of the group's profits is the level of activity in the mills. Although this shows some improvement from the depressed position prevailing in the second half of last year, the mills are still operating some way below capacity.

Britannia Assurance Company holds 13.73 per cent and M and G Recovery Fund 6.44 per cent of the equity.

Stag Line loss: no interim

ON LOWER turnover of £1.27m against £1.41m Stag Line incurred a loss of £137,380 for the six months to April 30, 1978 compared with a profit of £537,034 last time, before a tax credit of £81,827 (£279,238) charge.

The result, takes account of investment income of £23,886 (£73,212), depreciation of £101,948 (£44,182), a surplus last time of £441,358 on the sale of a 'vip' and pre-delivery interest on loan capital in respect of 'Begonia' of £135,474 (£23,384).

In view of the loss the directors do not consider an interim dividend appropriate but consideration will be given to a payment out of reserves at the year end.

Last year an interim of 3.5p net per £1 share was followed by a final of 7.6p. There was a pre-tax profit for the full year of £535,595.

comment
Stag line is the third small shipbuilding company to announce a cut in its dividend in less than three weeks. At the end of April, Turnhill Scott cut its final dividend for the first time since the war; just

over a week ago Hunting Gibson omitted its final dividend, and now Stag Line has passed its interim dividend. In common with the other companies it is losing money since freight rates in the bulk trades are not adequate to cover operating costs if depreciation and interest charges are included. In addition, Stag Line has more immediate problems since the M.V. Photonica has run aground in Milwaukee of all places. The company is on the point of taking delivery of a new bulk carrier costing £6.8m and is obviously finding it tough going. However, it should be well received if it applied for a temporary deferment of its capital under the U.K. Government's new scheme. At 105p the company is capitalised at just £11m.

Hield Bros. recovers to £0.65m

AFTER A turnaround from a loss of £143,000 to profits of £24,000 in the first half, Hield Brothers, which makes worsted cloth, finished the six weeks to April 2, 1978, with a pre-tax surplus of £550,000 against £58,000. Turnover expanded from £8.9m to £10.71m including 67 per cent (65 per cent) exports.

Earnings are given as 1.983p (0.085p) per 5p share. The dividend is held at 0.7450 net.

Mr. A. G. Park, the chairman, says that in spite of some lower activity in the second six months, considerable progress has been made towards improved profitability. In addition short-term borrowings had been further reduced and now stand at £16,000 (£1,221m.).

Direct exports represent a 34 per cent improvement in value during the year.

Mr. Park says that the order book, while lower than the historical average, will provide a satisfactory level of activity for several months. It is too early to express a firm view on the new financial year as a whole, he adds.

comment
The directors of Maxim's state that the option to receive shares in lieu of the final dividend of 5p per 25p share is to be at the rate of one new share for every 103 existing shares in respect of residents of the UK and scheduled territories and one new share for every 72 existing shares in respect of residents outside the UK and scheduled territories.

NEW RECORDS ESTABLISHED

Mr. E. H. Cooper, the Chairman, reports:

- * Group Profits for 1977 after Depreciation but before Taxation were £9,554,024, again a record being an increase of 6% over the previous year.
- * Results were adversely affected during the second half of the year by the strength of sterling overseas, a sharp fall in interest rates and industrial problems in the United Kingdom.
- * Directors recommend an increased final dividend of 17.2005% (15.4%) making a total of 23.3437% (21.3692%).
- * 1977 was, on the one hand, an encouraging year for the Group and on the other most frustrating. Encouraging in that new rentals and new sale business were at very high levels establishing new records by considerable margins. Frustrating because in the United Kingdom, industrial unrest, late deliveries of equipment and delays on customers' premises resulted in our installation programmes not being met.

Future Prospects

- * During the first quarter of 1978 new rental business has continued at a high level whilst new sale business is substantially ahead of 1977's results at this stage. At the same time, there is a formidable backlog of installation work to be dealt with during the year.
- * Provided, therefore, that our installation programmes are not adversely affected by industrial difficulties, your Board is confident that further satisfactory progress will be made during 1978.

Meeting 8th June, 1978.

Dividend payable 4th July, 1978.

TR Services include PABX and Internal Telephone Systems
Data Communications
Staff Location - Time Control
Production Control - Fire Alarms
Fire Detection - Hotel Services
Security Guard Protection

HEAD OFFICE

TR House, Bletchley,
Milton Keynes, MK3 5JL.



Mr. Basil Feldman (left) and Mr. Richard Beecham, joint managing directors of Dunbee-Combes-Marx—significant rise in order intake achieved in current year to date.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding div.	Total last year	Total this year
Alpine Hldgs.	1.63p	July 7	0.81	2.48	1.63
J. Beattie	2.25p	June 7	2.07p	2.28	2.07p
Davenport Brewery Int.	0.88	—	0.8	—	2.77
Dunbee-Combes-Marx	3.93p	Nov. 10	3.58p	5.58	5.08p
Hield Brothers	1.73	July 7	0.3	1.73	0.3
French Kier	1.73	July 3	0.73	0.73	0.73
NSS Newsagents	0.8	July 3	0.7	—	2.12
Old Swan (Haggate)	0.61	—	0.33	1	0.89
Stag Line	int. Nil	—	—	—	11.4
Young Cos. Trust	2.25	July 5	2.1	3.63	2.1

Dividends shown pence per share net except where otherwise stated. For scrip issue, 1/100 capital increased by rights and/or acquisition issues. * Additional 0.03185p for 1977-78.

NSS ahead to £1.93m after six months

SALES FOR the half year to weeks of the interim period and another 20 or so due to come on stream in the second half, including a couple of major 'high street' styled openings. So turnover should keep pushing ahead fairly significantly and even though net margins could come under some pressure—wages are due to rise 12 1/2 per cent—NSS looks capable of £3.9m profit this year. At 119p the prospective fully taxed p/e of 101 and yield of 3 per cent is a reasonable rating.

Earnings are shown to be up from 4.65p to 5.47p per 10p share and the interim dividend is lifted from 0.7p to 0.8p net costing £135,000 (£118,000). A scrip issue of one new 9 per cent £1 cumulative preference share for every 10 ordinary held is also proposed. For all 1976-77 dividends totalled 2,123p.

At the end of the period the company was trading from 398 retail branches, a net increase of 24 since the start of the year, including a group of ten shops in Nottingham taken over at the end of March.

comment
The outlook for the remainder of the year depends to a large extent on a more settled newspaper industry the company hopes to benefit from some over-price increases for newspapers and from the businesses acquired in the first half. The rate of inflation on the goods sold has slowed down but costs continue to rise with a further wage increase due in July. Nevertheless the directors hope for a satisfactory result for the full year.

comment
Profits growth of a fifth from NSS is a 2000 result bearing in mind disputes in Fleet Street and the newspaper wholesalers. All in all outside disputes have cost NSS £25,000 of profit. Meanwhile the tobacco giants have been fighting it out in the 'kings size' market which has inevitably caught up retailers in promotional activities. As NSS tobacco margins fell with-out any corresponding increase in volume which actually fell 3 per cent. However confectionery sales were brighter, where, after considerable customer price resistance in the previous year prices have stabilised and volume is showing signs of recovery. The overall lack of volume growth is demonstrated by the sales breakdown, which shows turnover growth of only 11 per cent from existing outlets. Still, the store opening programme is speeding up with 10 bought in the closing

There are two legal problems to be resolved before a final application could be made to the O.P.T. however. One concerns the liquidation, which is technically of 31 Publications parent company, T. Bunce and Company, and the other is over an £50,000 security held by SUITS on 31 Publications since last year, when the Glasgow-based group sold out to Mr. Jack McEldown who ran the company until its collapse.

The liquidator, Mr. Peter Taylor, of Deloitte and Company, Edinburgh, said the directors of 31 Publications had agreed to partition for his appointment as provisional liquidator so that the newsmen could be disposed of, up with 10 bought in the closing

Faith in the future of Teesside

W.E. NORTON wins largest ever machine tool order

Head Wrightson Teesdale and the W. E. Norton Group are pleased to announce the purchase of a single remarkable machine tool which will ensure job security for many workers on Teesside.

W. E. Norton Machine Tools is to supply the Davy International subsidiary with the largest capacity four roll bending machine ever installed in Britain. It is the major item in a £2 million investment scheme in the Teesdale plant.

Sale of the machine, for more than £500,000, represents the most valuable order for a single unit won by W. E. Norton in the past 25 years. For Head Wrightson Teesdale the bending machine is at the heart of its biggest Teesside investment in a decade.

W. E. Norton Chairman Walter Norton comments: "It is obviously a source of great satisfaction for a company turning over around £12 million to sell a single machine worth more than half a million pounds in the first few weeks of a financial year. We have been working on this order for three years and are delighted that sanction has now been given for a scheme that must bring fresh hope to Teesside".

HEAD WRIGHTSON

W. E. Norton (Machine Tools) Limited, 50 Pall Mall, London SW1Y 5JQ.

Doubled profit for Alpine Holdings

PRE-TAX profits of Alpine Holdings, double glazing and aluminium windows group, more than doubled for the 52 weeks to January 31, 1978—almost reaching the record £956,000 established in 1972/73.

At the 27 week state (when profits showed a rise from £36,000 to £223,000 the directors said that with the industrial window activity closed they viewed the future with confidence. The year's results include associated share of £130,000 (£113,000) and are ahead after deducting £157,000 (£284,000) trading losses for the discontinued activity.

The directors state that trading in the current year has started strongly and subject to unforeseen circumstances they anticipate further profit improvement from their existing businesses. They add that the group will have the benefit of a contribution from recently required Dolphin Showers and they are therefore looking forward to a significant improvement in group profits.

Stated earnings per 5p share are well up from 1.54p to 4.29p and the dividend is stepped up to 2.475p (1.035p) net with a final of 1.54p. The directors intend to progressively increase dividend payments in line with future growth in profits.

Alpine (Double Glazing) Co., the group's principal activity, achieved a substantial trading improvement in the period with a profit increase of 45 per cent to £1.32m on a sales advance of 28 per cent to £11.97m. The directors explain that this was achieved after absorbing initial trading losses in respect of retail selling through Debenhams stores which commenced in September 1976. The activity contributed a loss of £89,000 on the first half, but following agreement with Debenhams on a new basis for its future operation and significantly improved sales it has contributed to profit in the second half. The directors now view the future of retail selling through Debenhams with confidence.

Alpine Dreamline made a reduced contribution to profits reflecting the depressed trading conditions in the furniture sector. Some improvement in trading was experienced in the second half

and this improvement has continued into the current year, the add.

There was an extraordinary credit for the period of £160,000 (£89,000 debit) which comprised profit of £12,000 on the disposal of the group's shareholding in Century Aluminium Company, a profit on the sale of a 51 per cent shareholding in Alpine £48,000, less the £50,000 costs of closure of the industrial window activity.

As at January 31, 1978, five assets of Alpine were £608,000 (£614,000) and taking in Dophos as at December 31, 1977, the were £274,000. On the same basis net current assets are shown at £1.15m (£1.05m) and £1.97m at net assets value per share 15.2 (10.5p) and 17.2p.

comment
A reduced loss in the since a continued industrial window activity and further headway domestic double glazing are its main features behind Alpine's recovery to the 1972-73 profit level. Largely because of house holders' concern about rising bills, and the availability of to up mortgages, volume growth the double glazing division around 15 per cent, with most of it coming towards the end of the year. In particular for replacement windows where Alpine holds about a fifth of the over specialist market. The company also has a share of around 14 per cent in the double glazing market and further penetration in these areas should now be possible through the retail arrangement with Debenhams stores, which contributed about tenth of divisional sales in first full year. Meanwhile, the sale of Century has boosted cash to £844m. Alpine has already acquired Dolphin Showers, which contributed about tenth of divisional sales in first full year. Meanwhile, the sale of Century has boosted cash to £844m. Alpine has already acquired Dolphin Showers, which contributed about tenth of divisional sales in first full year. Meanwhile, the sale of Century has boosted cash to £844m. Alpine has already acquired Dolphin Showers, which contributed about tenth of divisional sales in first full year.

comment
Tube Investments' shop stewards forced the company to defend its industrial relations record, at the AGM in Birmingham yesterday.

Mr. Alec Rodder, chairman of the unofficial shop stewards combine, which claims to represent the 30,000 manual workers, challenged Mr. Brian Kellett, the chairman, on his statement in the annual report that tax rebates and supplementary benefits might be a factor contributing to the length of industrial disputes.

Mr. Kellett said he was not suggesting people went on strike for social security benefits, which he welcomed as a cushion against the problems of unemployment. However he thought it was "an observable fact" that where people on strike were supported, the dispute might be longer.

Mr. Kellett, on prospects for 1978, told holders there had been little change so far in the general business situation although in some respects the outlook was brighter.

"The improving level of consumer spending, although patchy, is generally encouraging and is directly helpful particularly to our domestic appliance business."

In the steel tube division there were "a few encouraging signs from overseas markets accompanied by some hardening of prices."

Mr. Kellett was confident that the upward trend of T.T.'s profits would be maintained in 1978.

DALGETY
Since April 19, 1978, Dalgety has purchased the following amounts of certain of its Redeemable debenture stocks: 61 per cent, 1978-84, £1,912,507; 61 per cent, 1979-84, £208,118; 61

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Financial Times Tuesday May 16 1978

French Kier tops £6m. and sees same for 1978

DESPITE A marginal fall in turnover from £156.1m to £154.7m, pre-tax profits of French Kier Holdings jumped from £3.06m to a record £6.01m in 1977.

In November, reporting first half profits up from £0.83m to £2.75m, the directors forecast a full year surplus of not less than £5.5m.

Full year earnings are shown to be ahead from 1.5p to 8.5p per 25p share and the dividend total is stepped up from 0.5p to 1.75p not with a final of 1p.

Borrowings were reduced to £4.6m (£3.2m), and cash balances increased to £0.5m (£5.5m), say the directors.

There was an increased profit contribution from UK construction companies despite slightly lower turnover and higher profits and turnover from overseas construction companies.

Full provision has been made for contingencies on the Hong Kong joint venture and services companies maintained turnover, and there were improved results from property development and investment companies.

The corporate structure has been reorganised and the Department of Transport convertible loan repaid.

The UK order book held steady during the year and overseas orders were maintained despite increased competition.

A furthering of the scope of products and services companies is anticipated and property development and investment companies are entering more constructive phase.

Taxable profits for 1978 are expected to be not less than those for 1977, the directors add.

Extraordinary items comprise losses arising on currency re-alignments of £208,000 (£149,000) a surplus on sales of properties of £46,000 (£393,000), a deficit on sale of investments of nil (£78,000), premium on acquisition of investment currency nil (£294,000), provision against loan to trustees of French Kier Holdings Share Purchase Scheme written back £41,000 (£2,958) and premium on repayment of convertible loan from Department of Transport £133,000 (nil).

comment

French Kier has doubled its pre-tax profits in a year in which turnover is marginally down. The disparity arises because of the delayed recognition of profits on long-term construction projects both in the UK and overseas. The sales downturn comes mainly

BOARD MEETINGS

The following companies have notified dates of Board meetings in the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available whether dividends concerned are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY
Interim:—Concentric, Land Investors, Penland Investment Trust, Rank Hotels, McDougal, Reo Sialis Organisation, Trafalgar House, Yorkshire and Lancashire Investment Trust.
Final:—Blockbuster, British Venture Industries, Buzell Pulp and Paper, Cabot, Broad River, Costa Palom, Ennisk, International Trust, Fidelity Radio, Foster Bros, Goshing, Parsons Wides, Fambro, Investment Trust, C. E. Smith, Kew-Fit, Lee Cooper, P. Pann, Walter Runciman, Securum Marshall and Camplin.

FUTURE DATES
Interim:—Leeds & Dist. Dyers & Finchems May 19, McCordale May 19, Management Agency and Music May 19.
Final:—Exchange Telegraph May 23, Imperial Cold Storage and Supply May 23, New Thrombion Trust May 23, Peerside of Birmingham May 23, Transparent Paper May 23.

from the UK side, where the figure has dropped from £119m to £107.6m, though trading profits are up almost 30 per cent. at £2.3m. On the overseas side the trading profit contribution has doubled to £1.6m on turnover up from £22m to £34m. But it is still difficult to get an idea of the group's recurring profits, excluding material—though undisclosed—provisions. UK construction profits, for example, have apparently been struck after a £1m provision in connection with the Department of the Environment affair, while full, but unspecified provision has also been made for contingencies on the Hong Kong joint venture. At 33p, the shares trade on a P/E of 5.3 on a non-19 basis, indicating that the group still has a lot of work to do.

Advance by Old Swan Harrogate

Pre-tax profits of the Old Swan Hotel (Harrogate) advanced from £34,874 to £68,255 in the year to March 31, 1978. After tax of £33,825 (£23,407), the transfer of the £34,000 (£27,000) to deferred tax earnings are shown at 2.7p (2.1p) per 10p share and the dividend is lifted from 0.9927p to 0.9969p.

net with a final of 0.8651p. A two-for-three scrip issue is also proposed.

Glynwed ready for growth

In his annual statement Mr. Leslie Fletcher, the chairman, says that Glynwed is now ready for the next period of growth, much of which will be generated from internal sources.

The group has consolidated its activities following several years of acquisitions and this will give it the strength and confidence to look for real improvements in profits and earnings in the future.

As reported on April 13 in a full preliminary statement, pre-tax profits slipped from £14.63m to £13.03m in the 53 weeks to end-1977 on turnover of £285.44m (£243.03m).

Meeting, Sheldon, Birmingham on June 8 at 3 p.m.

Sunbeam Wolsey to improve

Despite the problems facing Sunbeam Wolsey, Mr. C. O. Stanley, the chairman, is confident that the group can still further improve its position in the current year.

It is difficult to predict the profit for 1978 with any degree of certainty he tells members. Efforts to create a better business climate still need to show definite results. The new Multi Fibre Agreement perhaps offers a less rapid rate of deterioration in trading conditions within the EEC than occurred over the past five years. The international scene is looking even more difficult and "if we are not in a position to compete internationally we cannot be successful."

As known, pre-tax profits advanced from £47,391 to £915,293 in 1977 on turnover of £20.83m (£14.93m).

During the year the Board has been concerned to conserve financial resources and consolidate the strength of the balance sheet. The surplus on current assets over current liabilities is £3.59m.

Discount houses paid up to 8½ per cent for secured call loans, and closing balances were generally found at around 7-7½ per cent.

In the interbank market overnight loans opened at 7-7½ per cent, and touched 9½ per cent, before closing at 4-5 per cent.

Rates in the table below are nominal in some cases.

MONEY MARKET

Interest rates steadier

Bank of England Minimum Lending Rate 9 per cent (since May 12, 1978)

Trading in the London money market was generally calm yesterday, in sharp contrast to the previous few Mondays, when the expectation of a rise in Bank of England Minimum Lending Rate has led to very nervous conditions from the beginning of the week. Discount houses buying rates for three month Treasury bills were 8½-9½ per cent, remaining firmly within the bracket for an unchanged minimum lending rate of 9 per cent.

The UK trade surplus for April, announced yesterday, was in line with market expectations, and

had already been discounted in the general level of interest rates. Short-term rates eased slightly following the figures, but then returned to previous levels. Market sources suggested that only a very bad set of trade figures would have produced any sharp re-alignment of rates. Longer term rates were generally easier than on Friday.

The supply of day-to-day credit was very patchy, and although on overall shortage was expected, the authorities did not intervene. Banks are therefore expected to bring forward run-down balances, and surplus over surplus balances from Friday, and the market was also helped by a substantial excess of Government disbursements over revenue payments to the Exchequer. On the other hand there was a very substantial net take-up of Treasury bills to finance, a slight rise in the note circulation, and the market was also faced with the monthly adjustment on special deposits.

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In the interbank market overnight loans opened at 7-7½ per cent, and touched 9½ per cent, before closing at 4-5 per cent.

Rates in the table below are nominal in some cases.

Mar 15 1978	Overnight	Interbank	Local Authority	Local Authority	Finance House	Company	Discount	Treasury	Eligible	Fixed Rate
	of deposits		deposits	deposits	deposits	deposits	deposits	deposits	deposits	deposits
Overnight...	—	8½-9½	7½-8½	—	—	—	7-8½	—	—	—
2 days notice...	—	—	—	—	—	—	—	—	—	—
7 days notice...	—	8½-9½	8½-9½	—	—	—	7½-8½	—	—	—
14 days notice...	—	8½-9½	8½-9½	—	—	—	7½-8½	—	—	—
One month...	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½
Two months...	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½
Three months...	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½
Six months...	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½
Nine months...	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½
One year...	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½	8½-9½
Two years...	—	—	10½-11½	—	—	—	—	—	—	—

Local authorities and finance houses seven days' notice, others seven days' fixed. Long-term local authority mortgage rate annually three years 11½-12½ per cent; four years 11½-12½ per cent; five years 11½-12½ per cent. Bank bill rates in table are based rates for prime paper. Buying rates for four-month bank bills 8½-9½ per cent; four-month trade bills 9½ per cent. Discount rates for one-month bank bills 8½-9½ per cent; two-month 8½ per cent; three-month 8½-9½ per cent; and three-month 8½-9½ per cent. Approximate selling rate for one-month bank bills 8½-9½ per cent; two-month 8½ per cent; and three-month 8½-9½ per cent. Finance House rates published by the Finance House Association 1½ per cent from May 1, 1978. Clearing Bank discount rates for small bills at seven days' notice 4 per cent. Clearing Bank rates for London 9 per cent. Treasury bills: Average tender rates of discount 8.451 per cent.

ALBERT MARTIN HOLDINGS LIMITED

Manufacturers of men's ladies' and children's wear

Results for 1977

Profit before tax £1,685,000 up 50%
Turnover £18,107,000 up 38%
Exports £4,875,000 up 47%
Earnings per share 23.45p
Dividends per share 3.696p net

*particular success in overseas markets

*50 years' association with Marks & Spencer, marked by continued growth

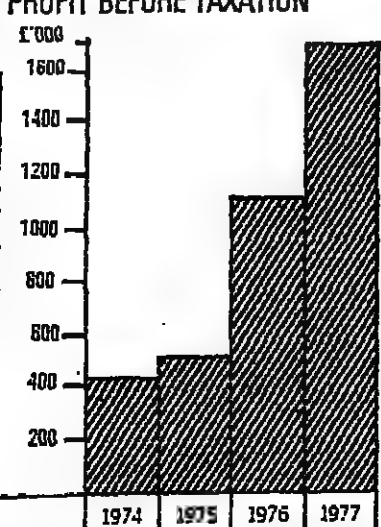
*record level of capital expenditure financed from profit

*strong financial base for continued expansion

*increased manufacturing facilities and strong management

*well placed to achieve further progress

PROFIT BEFORE TAXATION



Awarded to Albert Martin Knitwear Ltd. 1977

Copies of the annual report are available from the company secretary, Albert Martin Holdings Limited, London Lane, Nottingham, NG7 2KZ.

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CHLORIDE
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Consolidated Results for 1977

Reinsurance Operations (Net)	1977 £	1976 £
General Insurance Premium Income	27,598,000	21,448,000
Life Insurance Premium Income	19,077,000	19,782,000
New Life Sums Assured	667 million	469 million
Profit and Loss Account		
Investment Income	2,668,000	2,350,000
Revenue Account Transfers		
General Business	(1,615,000)	(1,288,000)
Life Business	100,000	200,000
	1,153,000	1,262,000
Expenses, Exchange & Taxation and Minorities in 1977	147,000	(320,000)
Profit after taxation	1,006,000	1,582,000
Proposed dividend	267,000	243,000
Retained Profit	739,000	1,339,000
Shareholders' Fund		
Capital	4,850,000	4,850,000
Share Premium Account	180,000	180,000
Retained Profits and Reserves	5,178,000	2,683,000
Net Assets	10,208,000	7,713,000

Highlights

- *Total Group assets now exceed \$120 million.
- *Premium income growth of 29% in General insurance operations.
- *No relaxation of General insurance underwriting standards, in a period of significantly increased competition.
- *30% increase in Life new business.
- *Life in-force sums assured exceed \$2 billion.
- *Level of pre-tax profits maintained despite unfavourable underwriting climate.

Copies of the Report and Accounts for 1977, incorporating the Chairman's Statement, may be obtained from The Secretary, The Victory Insurance Company Limited, Victory House, Castle Hill Avenue, Folkestone, Kent CT20 2TF.

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FRENCH KIER

Preliminary results for year ended 31st December 1977

	1977 £000	1976 £000
TURNOVER	154,700	156,100
PROFIT BEFORE TAXATION	6,006	3,076
TAXATION	2,793	2,052
PROFIT AFTER TAXATION	3,213	1,024
MINORITY INTERESTS	(227)	(242)
EXTRAORDINARY ITEMS	(256)	(126)
PROFIT AVAILABLE FOR DISTRIBUTION	2,730	656
DIVIDENDS	831	237
PROFIT RETAINED	1,899	419
EARNINGS PER SHARE	6.3p	1.6p

Report and accounts will be posted to shareholders on Tuesday, 30th May 1978.

Annual General Meeting—Friday, 23rd June 1978
Final Dividend payable—Friday, 7th July 1978.

FRENCH KIER HOLDINGS LIMITED
50 EPPING NEW ROAD,
BUCKHURST HILL, ESSEX, IG9 5TH



Ocean Transport warns of big profit cut

THE CURRENT year has started badly for Ocean Transport and Trading. The world recession, continuing slump in bulk shipping, increased competition in some of the group's liner trades and delays in West Africa, all mean that a very considerable cut in profits must be expected for 1978, Sir Lindsay Alexander, the chairman, told the annual meeting.

There is growing competition on some of the company's shorter liner routes, and some fall-off in cargo volumes generally. In Apapa, on which its important West African trades hinge, the first quarter of this year has seen acute shed and container congestion and there have also been continued severe delays at some other West African ports. This has meant that the company has so far only completed about two-thirds of the number of voyages it expected, with a serious impact on first-half results.

This fall in trading profitability and in the net proceeds from the sale of surplus ships in the bad market means that the directors will have to draw substantially on the group's cash resources to finance its building programme, with a consequent reduction in earnings from cash surpluses, which have made a valuable contribution to profits in recent years.

In the longer term, our expectations of an improved trading background reinforce the comfort we draw from the fundamental resilience and diversity of the liner trades in which we are involved," he added.

Clydesdale Inv. ahead at midterm

Revenue of Clydesdale Investment Co. rose from £712,128 to £938,777 in the six months to March 31, 1978, before tax of £280,909 against £287,216 and the directors estimate full-year earnings of 1.82p (1.67p) per 25p share.

Increase seen by Huntleigh

Subject to reasonable economic and political conditions Huntleigh Group should increase its turnover and profit in the current year, says Sir Joseph Hunt, the chairman.

As reported on April 11 pre-tax profits fell from £370,705 to £720,432 in 1977 after a rise from £402,000 to £458,000 in the first half. Turnover for the year was up from £5.81m. to £8.76m. The electronic and medical side contributed 51 per cent of turnover and 70 per cent of profit and engineering 49 per cent and 30 per cent.

The investment will inevitably be a drain on group profitability, which will last through to the end of 1978 and possibly somewhat beyond, says Sir Joseph. It is intended to expand production facilities during the current year.

The group generated a positive cashflow during the year enabling the early repayment of the medium term loan of £250,000 and investment in fixed assets of £375,000.

Meeting Howard Hotel on June 5 at noon.

Broad base to help Leyland Paint

The broad base on which Leyland Paint and Wallpaper is based covering the new building, maintenance, DIY, and export markets encourages the directors to anticipate a further satisfactory year, says Mr. Peter Simmonds, the chairman.

Empire Stores expects continued progress

THE DIRECTORS of Empire Stores (Bradford) are optimistic in spite of the difficult times and the group expects the current year's figures to show continued progress, so that there will be satisfactory increases in both turnover and profit.

Mr. C. T. Wells, the chairman, says in his annual statement that for the first three months of the 1978/79 year the group has continued to beat the inflation figures in the sales it has obtained. And he says the directors believe that Empire will maintain this increase.

As reported on April 13, on sales up from £77.43m to £93.34m taxable profit for the year to January 31, 1978, rose by 27 per cent from £3.43m to a record £4.36m.

And the dividend is raised from 3.33p to 4.8246p, with Treasury consent in context with the rights issue last year. On a CCA basis following the 1977 guidelines pre-tax profit is adjusted to £1.85m after adjustments for additional depreciation of £231,000 and the gearing factor £1.60m.

Mr. Wells says that sales were difficult to achieve in the autumn and winter period, and the economic recession that affected almost all of the retail trade was reflected in the group's market. He adds that during the period the group continued to add pages to the catalogue that sells its merchandise and by spring 1978 it had increased by 5 per cent on two years ago.

The chairman states that as the

principal business of the group expands, the relevance of subsidiary Factorini and Sons becomes even more insignificant, particularly as the nature of its business, which is the manufacture of badges, industrial nameplates and medals, is so diverse from the main group activity.

Agreement has been reached for a sale of this business to Mr. Alan Jones, director and general manager of Factorini, at a price, including repayment of the inter-company loan, which is about the same as the net asset value of the business.

Mr. Wells is to retire during the current year and will be succeeded by Mr. John Gratwick. Meeting, Bradford, on June 13 at noon.

Optimism at Austin Reed

IN THE belief that they have the right trading strategy and policies the directors of Austin Reed Group look forward to the year ahead with optimism, Mr. Barry Reed, the chairman tells members.

Given an upturn in consumer confidence the company is capable of achieving a further increase in its realised net profit and in its return on investment. For 1977/78 trading profit was 40 per cent up to a record £2.5m and, although short of the director's objective, margins improved to 7.7 per cent and return on investment to 20 per cent.

The company showed losses on retailing in Scandinavia due in part to a squeeze on consumer spending. The outlook in Denmark and Sweden is now a little brighter than six months ago but it is generally believed that there will not be any appreciable improvement in their economies before 1979, he explains.

To date £1m has been sanctioned to cover the first 18 months up to November 1978 for the refurbishing and modernising of the company's principal store in Regent Street. The second phase, involving other departments and floors, is under consideration for 1979 and 1980. When the work is finished the directors forecast that a very substantial increase in sales and profit will be realised.

Last year capital expenditure amounted to £1.8m.

Turnover for the year to January 31, 1978, was higher at £23,000m (91.98m) and the gross dividend is raised to 4.8317780p (3.937880m) per 25p share—as reported April 7.

On a current cost basis profit was marginally reduced to £2.43m after additional depreciation of £47,887, and extra cost of sales of £31,047 and including a gearing adjustment of £23,820.

Cash at year end was down £181,365 (un £1.43m) and bank overdrafts amounted to £258,088 (£260,581). Capital spending contracts had been placed for £150,000 (£275,000). Last time an additional £750,000 had been authorised but not contracted.

The two specialist manufacturing companies both achieved record sales and profits but the shirt-making business of Stephen Brothers was re-organised, involving the closure of a factory. This company's turnover is only about half that of a year ago, but a return to profitability has been attained and the business is now on a sound footing, Mr. Reed states.

SMITH ST. AUBYN SCRIP

Smith St. Aubyn (Holdings) scrip issue of preference shares turns out to be an issue of 1.35m of 91 per cent Cumulative Second Preference £1 shares.

The new shares will be issued in the proportion of one for every eight Ordinary 35p shares. Dealings in the new capital start on June 12.

It is proposed that the authorised capital be increased to £5.35m. An extraordinary general meeting is called for June 7.

Cadbury & Peter Paul

No date has yet been given as to when the U.S. Federal Trade Commission will complete its study of the \$38.2m. acquisition of Peter Paul by Cadbury Schweppes which was carried out late last month.

Mr. Robert Ix, chairman of Cadbury Schweppes American is seeking to improve its return on assets from 15 to 18 per cent, company was co-operating with as at present to "neater 25 per cent" within four years. It was believed that "viewed on its merits" the merger would be its major brands.

enhance competition rather than reduce it.

Sir Adrian Cadbury, chairman of the group, said that the products of the two companies complement each other rather than overlap. Cadbury's is stronger in "moulded" chocolate bars but lacks "chocolate-covered" coconut bars which Peter Paul does have.

The main priority from now on would be to see the Peter Paul business grow. Further acquisitions in the U.S. will take second place to this and in any case, Sir Adrian said, organic growth is the central concept.

In Britain Cadbury Schweppes is seeking to improve its return on assets from 15 to 18 per cent, company was co-operating with as at present to "neater 25 per cent" within four years. It was believed that "viewed on its merits" the merger would be its major brands.

'Increased profits at time of low metal prices'

Points from the statement to Shareholders of Selection Trust Limited by the Chairman, Mr. A. Chester Beatty:

The mining industry is nearing the middle of the fourth year of recession, but this does not affect my personal faith and that of the Company in the long term prospects for good mining projects, on the basis that world demand for the principal mineral commodities is bound to grow.

In this belief we have pursued a policy of exploration for new mineral deposits. We have no intention of being diverted from this strategy for we know that present metal prices may have little relevance to a find which will take several years to turn into a producing mine.

It is through our own future mining operations that we look to achieve the earnings which will secure major long-term growth for the Company.

We have been somewhat insulated from the effects of the current recession. Our greater involvement in the UK and Europe has enabled us to increase profits at a time of exceptionally low metal prices. Over the last five years net profits have more than trebled and, even allowing for the increase in capital, earnings per share have more than doubled.

Once again the relative contribution of operating profit, as distinct from investment income, to our total revenue has also shown an increase and has now reached some 63%.

Looking at our prospects for the current year, you will appreciate the problem in forecasting results in view of the complex nature of our business, but present indications are that we will find it difficult to maintain the rather exceptional performance of the previous nine months.

At Agnew, our developing nickel mine, it is now expected that mining of ore from stopes will start in early 1979 and output will build up gradually thereafter towards the scheduled production rate of some 10,000 tonnes of contained nickel.

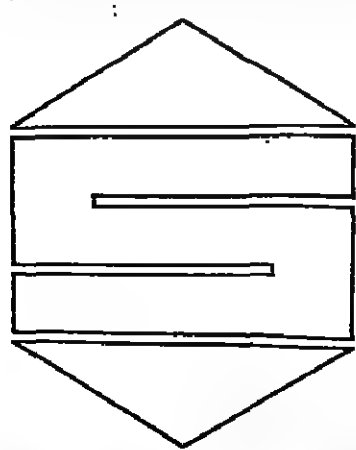
The end of 1979 should see full production reached at Unisel, the new gold mine being developed under the management of Union Corporation.

At Detour, in Quebec, we expect feasibility studies to be completed by the end of this year.

Evaluation at Teutonic Bore has demonstrated the possibility of bringing this small high grade orebody into production on the basis of an open pit. As this project would require a relatively short time to develop, it has been decided to delay a production decision for the time being and await an improvement in prices.

	Results for 9 months 31 December 1977	Full year to 31 March 1977
Revenue	£26,629,000	£31,540,000
Expenditure	£10,547,000	£13,280,000
Profit before tax	£16,082,000	£18,260,000
Net profit	£9,635,000	£10,480,000
Earnings per share	32.8p	36.0p
Total assets	£235,000,000	£250,000,000

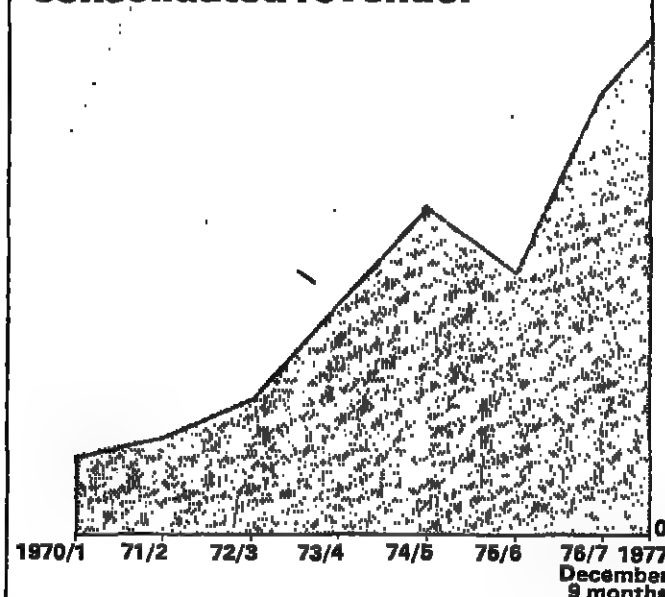
The company has changed its accounting year from that of April–March to that of a calendar year. Results to December 31, 1977 therefore cover only a nine month period.



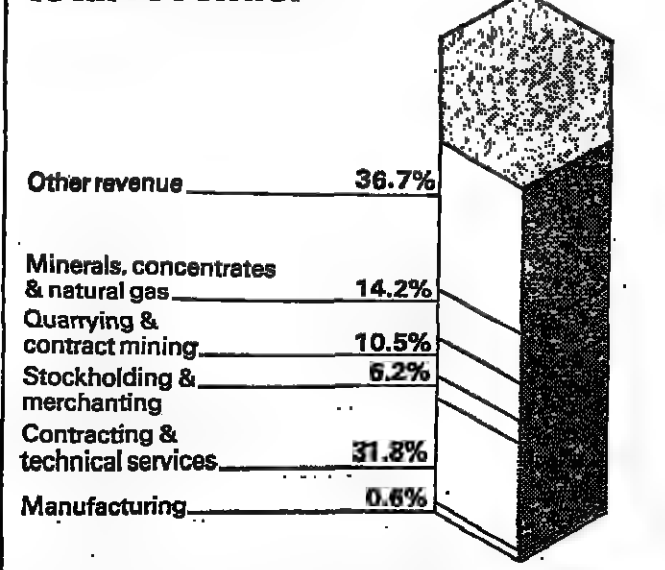
Selection Trust Limited

A British-based mining finance house with an international spread of interests and operations the most important of which relate to: mining, minerals and metals; investment; contracting and civil engineering; off-shore oil and gas.

Group operating profit as a percentage of consolidated revenue.



Contributions of operating segments to total revenue.



Copies of the Statement and of the Annual Report are obtainable from Selection Trust Limited, Masons Avenue London EC2V 5BU

Dreamland Group

Europe's Largest Manufacturer of Electric Blankets



"I believe a further advance in profit should be achieved in 1978"

F. R. Williams—Chairman

- * 1977—a record year for profits at £704,000.
- * Dividend increased for sixth year running by maximum permitted to 2.541p.
- * Capitalisation issue of one-for-one recommended.
- * Freehold premises professionally assessed at £1.25m, some £680,000 above current book value.
- * Products established as firmly as ever in brand leadership.
- * Present diversification needs will be amply fulfilled by our Alarmline fire detection systems and soon these are expected to contribute substantially to overall profitability.
- * Determined to improve our export record and have revitalised our export department to exploit vast potential of the European market.
- * First quarter's trading for 1978 well up to expectations, continuing to reflect steady increase in consumer demand for our products.

Copies of the Annual Report may be obtained from the Secretary

**DREAMLAND
MONOGRAM
ALARMLINE**

Dreamland Electrical
Appliances Limited,
Hythe,
Southampton SO4 6YE.

BIDS AND DEALS

HME forecasts £24.9m.

Harrisons and Crosfield have wasted no time in bringing out the offer document for Harrisons Malaysian Estates. The estimated profits for HME in the year to March 31, 1978, are £24.9m and the fixed assets have been revalued at £119m. This figure results in a net asset value per share of 80p.

Among the wealth of information in the document is included a list of the holdings of H. and C. which were increased by the acquisitions of Malaysian and Hareros Investment Trust, and how these will be increased further by the acquisition of HME. The HME deal will result in four more companies becoming subsidiaries of H. and C. Kuantan Selangor Rubber, Sabah Plantations, Glenowrie Rubber and H. and C. Latex Sdn.Bhd.

H. and C.'s stakes in six other companies will also be increased but to below the 50 per cent level. Under "additional information" a list of dealings in HME shows that H. and C. were regular buyers of the shares between May 1977 and February 8 this year, when the last 325,000 shares were bought.

Mr. Frederick Harper, a director both of HME and H. and C., said yesterday that negotiations for the merger were begun after that date, in mid-March.

The information on HME shows that the company had cash and short term deposits amounting to £24.9m at the time of the last balance sheet dated of its component companies. Since H. and C. is already not highly geared, the new group will have net tangible assets of £21.6m (without revaluation of estates) supporting borrowings of no more than £3.7m (the combined figure for H. and C. and HME at March 31, 1978).

This has clearly helped facilitate the proposed 86 per cent dividend hike. Mr. Tom Prentice, chairman of H. and C., says in his circular: "In making this (dividend) proposal, your directors are conscious of the great financial strength of the merged group."

DUNCAN GOODRICKE OFFER FOR LONGAI

Walter Duncan and Goodricke has today bought 7,500 Ordinary shares, 3,378 "A" preference shares and 2,105 "B" preference shares in Longai Valley Tea Company in each case at £1 per share. These purchases, with existing holdings and those of associates, bring the total holding to 44,811 ordinary (50.02 per cent.), 10,079 "A" preference (58.83 per cent.) and 5,003 "B" preference (53.88 per cent.).

In accordance with the city

UTD. GAS SELLS GERMAN OFFSHOOT FOR £392,000

United Gas Industries has agreed the sale of a wholly owned German subsidiary, Pitsch Barmag Gastechnik GmbH and the subsidiary of that company, Petry Gastechnik GmbH for DM 1.5m (£392,000).

The business of PBG consists of the design, engineering and manufacture of gas control and regulating stations and also gas measurement, conditioning and regulating instruments. It made a pre-tax profit of DM 24m in 1977.

UGI is selling because of the extreme fluctuations in the results of PBG over the years, due to large contracts. Because of the future of PBG has become uncertain and, having regard to the group's currency exposure and the contingent liabilities associated with PBG, its retention by the UGI group could no longer be justified.

UGI expects to announce on July 18 profits before tax in excess of £2m for the year ended April 2, 1978.

Included in the profit figure are the profits of PBG to December 31, 1977, in the sum of £595,000 and also a loss of a similar amount of £595,000, which is in respect of non-recurring items arising from the reorganisation of UGI's thermostat business in the UK.

As an extraordinary item the group accounts will also include a book loss resulting from the sale of PBG (the net assets of which at December 31, 1977, were £34m) of around £50,000. Group capital and reserves at March 31, 1977, adjusted for the subsequent rights issue, amount to £8.95m.

UGI's investment in PBG was financed by loans of DM 4.5m of which DM 2.5m would, in the absence of the sale, be outstanding on June 30, 1978. Arrangements have been made that these loans will be partly repaid out of the proceeds of sale and it is intended that the outstanding balance will be re-financed as soon as possible by a sterling loan to be repaid by the end of 1979.

MOOLOYA OFFER FOR CUSTOMAGIC

A bizarre takeover conflict was created yesterday as Mooloya Investments emerged as the suitor for Customagic Manufacturing, the stretch covers company.

Sir Cecil Burney, chairman of Customagic and resisting Mooloya's approach in that capacity, happens to also be a director of Mooloya. A statement by Mooloya said: "Sir Cecil Burney has taken no part in the approach by Mooloya."

Mooloya has entered into conditional agreements with certain Customagic shareholders, particularly members and friends of the Terry family, to acquire 2,325,478 shares. These together with the 135,000 shares already held by Mooloya amount to 47 per cent of Customagic.

One of the conditions is that certain financial information be obtained about Customagic. This information has so far been refused but Mooloya was yesterday consulting lawyers about how it might be extracted and a further announcement is expected this week.

The terms of the mooted offer which Customagic has rejected were 20p per share in cash or new partly convertible unsecured loan stock. The board of Customagic other than Mr. B. Terry and his son Mr. A. Terry, rejected the offer as "inadequate."

Customagic announced yesterday that it has agreed to lease Customagic House to Gallahers for 30 years at £131,250 per annum. The property has recently been professionally valued at £1.5m. After allowing for the mortgage, the unencumbered value of £1.1m is equivalent to 21.4p per share.

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BRITISH LAND BUYS SMALL PROPERTY CONCERN

For the third time in a year British Land, the property investment company, has bought a stake in a smaller property group by way of a share issue.

Yesterday it announced that it was to issue 815,400 shares in return for the whole of the equity of Wellingsgrove Property Investments, a small private group with property assets valued at £225,000. The purchase price, based on a marked price for British Land at 31p, is £253,000.

Exactly a year ago, British Land issued just over 18.3 per cent of its shares to pay for a 13 per cent stake in Bridge Water Estates, bought at 212p. In October it sold the stake for 350p a share.

Then in January this year the company picked up 18.3 per cent of Property Investment and Finance, in two tranches by way of the issue of a further 1.8m shares. Within three weeks it had sold the holding to an associate of Imperial Life of Canada for a net profit of £50,000.

Aurora gets control of S. Osborn

Aurora Holdings now has control of its Sheffield neighbour Samuel Osborn. By lunchtime yesterday (having launched its bid on Friday morning holding 29.5 per cent of the equity) Aurora announced that it had won acceptance from 50.67 per cent of the shares, and that the offer is now unconditional.

Acknowledging the inevitable, Osborn's Board said simply that with control now passing to Aurora, it "no longer expects to recommend rejection of the Aurora offer." When shareholders get the offer document, however, Osborn intends to outline its "reaction to the offer."

Slough Estates has sold its interest in the Torbay-based garden seeds firm, Suttons Seeds, to the Swedish group W. Welbult AB.

Slough acquired Sutton in 1975 as a means of taking over its 43-acre site at Reading when Sutton was considering transferring its trial seed grounds to Torbay. It was envisaged at the time of the purchase that the seeds business would eventually be sold. W. Welbult is one of the leading seed companies in Sweden with an international reputation for quality seeds and plant breeding.

SLOUGH SELLS SUTTONS TO SWEDISH GROUP

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DAVID OLNEY QUILTS BENLOX

Mr. David W. Olney, who until February this year was chairman of Benlox Holdings, has resigned as a director of the company and all its subsidiaries to devote more time to his private business interests. He has also disposed of his 25 per cent shareholding in the company.

As part of the further reorganisation of the group, it has been decided that the company will not proceed with taking an interest in the partnership in the United Arab Emirates, which was called Benlox (Gulf) Contracting and Trading Company.

It is also announced that a settlement of the litigation has been reached with the vendors of the W and W group and that the business of Merrow Associates has now been sold by the receiver as a going concern and at a price satisfactory to the group's bankers.

General and Commercial Investment Trust, Limited

Directors:
B. A. C. Whitmee, F.C.A. (Chairman)
B. R. Basset
W. L. Grant
C. A. Keeley, F.C.A.
R. W. Dawes
A. P. Simonian

Year ended 28.2.78
Ten years ended 28.2.78

Performance statistics

	%	%
Net asset value	+7	+54
Middle market price (Stock Exchange Daily Official List)	+19	+52
Rate of dividends (net)	+20	+194
Retail Price Index	+9	+199

Distribution of investments at 28th February 1978

Equities and convertibles	
U.K.	67%
Overseas (including U.K. companies operating mainly abroad)	27½%
Fixed income	52%

Extract from the Chairman's statement

Our present revenue estimates are running at a higher level than last year and we hope to be able to recommend a further increase in the dividend for the current year.

Copies of the Report and Accounts can be obtained from Philip Hill (Management) Limited, 8 Waterloo Place, London SW1Y 4AY.



Grindlays

A name you can bank on around the world

Banking on Grindlays means more than taking advantage of the Group's network of branches in some 35 countries. It means working closely with our specialists in such fields as export finance, foreign exchange, eurocurrency finance, and corporate banking. They take full advantage of the regional knowledge and support provided by over 200 Group branches and offices located in most of the major world markets. This teamwork provides the right financial products and packages at the right time.

The Group's Eurocurrency Department continues to be active in providing medium term loans to major corporations, governments and government agencies. Recent managed syndications include those to the Bolivian State Petroleum organisation, the Jordan Hotels and Tourism Company and Beogradska Banka.

The Grindlays' presence in important markets has recently been strengthened with the opening of offices in New York and South Korea. Members of the management team of our new branch in Seoul discuss ECGD finance of U.K. equipment for a Middle East project with a leading Korean construction company.



Grindlays Bank Group

23 Fenchurch Street, London EC3P 3ED.

NEB buys more Boveri

The State-owned National Enterprise Board has recently purchased some shares in Brown Boveri Kaut but does not plan to raise its holding in the group—controlled by Brown Boveri of Switzerland—to more than 20 per cent.

The NEB's stake in BBK, a manufacturer of process equipment and instruments, has until lately been 17 per cent. An increase in this stake to 20 per cent, would allow the State body to include an appropriate proportion of BBK's profits in its own accounts. It would also be in line with the NEB's desire that the equity holdings it has in other companies should, if possible, be of not less than 20 per cent.

A spokesman for the NEB said last night: "We began buying very recently with a view to going not above 20 per cent, where we can consolidate; this was done with BBK's knowledge." He could not say exactly what number of shares had so far been bought. At last night's price of 88p 2d for BBK—1978 peak and up 2½p on the day—the cost of purchasing the 2.4 per cent needed to raise the NEB's holding to 20 per cent would not be much above £1m.

Mr. John Lutyens, chief executive of BBK, in which Brown Boveri of Switzerland holds 34½ per cent, said that the NEB had indicated its intention to buy more shares, though not raising its holding above 20 per cent. "We have taken note of this," he added.

The NEB's recently acquired shares were bought through the market, an unusual, though not unprecedented, procedure for the NEB, which picked up some BBK shares by market purchases at the time of the rights issue in 1976.

BBK, which recently announced much increased pre-tax profits of £6.3m for 1977, against £5m in the preceding nine months, is now making a further rights issue to raise £5.5m; both Brown Boveri and the NEB will take up the shares offered to them.

TEA INTERESTS TAKE 27% STAKE IN CROSBY HOUSE

Strategic share stakes in Crosby House, the long making freight forwarding group which is suing Thomas Cook, have changed hands once again and further management changes will probably result.

Yesterday Mr. J. R. M. Kestley, who has been chairman and chief executive for the past six weeks since a boardroom row resulted in the resignation of the previous chairman, Mr. H. J. Walsh, has sold his 10 per cent stake to a private Jersey-based investment company which has sizeable tea interests. Crosby used to be a tea company and its main asset still is £1m in compensation coming through over the next three years from Sri Lanka following nationalisation.

The purchaser is International Investment Trust, whose directors, Mr. Nigel Newby and Mr. Richard Robinson, have strong business connections with the tea plantations business. It transpires that ITT had acquired a stake of some 12.1 per cent in Crosby over the past few months and associates of ITT also held 5.4 per cent. With the purchase of Mr. Kestley's stake—which he acquired in 1973—ITT now holds 27 per cent.

Yesterday Mr. Kestley explained that Crosby was badly in need of a permanent chief executive

and that he was unable to give it the time required. Crosby also needed better financial control which he hoped would result from the appointments of the two ITT directors to the Board. Mr. Kestley retains a 1.9 per cent stake and will stay on as chairman for the time being.

He hoped that ITT would establish trading links with Crosby. One important possibility was using the 110,000 sq ft Crosby warehouse in Liverpool for storing tea.

In the meantime "taking everything into account," Mr. Kestley said, "I hope that Crosby will show a profit in 1978."

Mr. Kestley added that the container storage and repair business was going well and that the losses on the freight forwarding side were being covered by the temporary employment subsidy. Further advantages had already come from tightening up on management expenses and the remaining loss-making divisions were being reorganised.

As far as he knew ITT did not intend to make a bid for the rest of Crosby. Besides ITT there was one other major shareholder, M and G Recovery Fund, with a 12½ per cent stake. He believed that M and G wanted to retain the holding.

BROCKHOUSE STAKE IN W. G. ALLEN

W. G. Allen and Sons (Tipton) has been notified that Brockhouse has acquired 475,000 ordinary shares representing 14.18 per cent of the capital.

The directors of Brockhouse have informed Allen that these shares have been acquired as a long-term trade investment.

Linread LIMITED

INTERIM REPORT - HALF YEAR TO JANUARY 1978

- 30% increase in pre-tax profit despite £100,000 reduction in pre-tax profit caused by disruptive industrial action outside the company.
- Interim dividend 1.00p per share payable 8 June.
- Profitability in Germany remains buoyant and again surpassed previous levels. Small loss in Canada.
- Trading profit and pre-tax profit for the year could reach £1,200,000 and £400,000 respectively and a final dividend of 1.50p would then be proposed.

SUMMARY OF RESULTS (£'000)	JAN 1978	JAN 1977
External sales	7,042	6,813
Trading profit and partnership income	555	670
Profit before tax and extraordinary items	189	144
Attributable earnings	65	19
Basic earnings per share (5,360,041 shares)	1.21p	0.35p

Manufacturers of Specialised fastener systems for the aerospace, consumer durable, automotive and building industries
BIRMINGHAM • ENGLAND

GLYNWED

Highlights from the Statement of the Chairman, Mr Leslie Fletcher, to the shareholders of Glynwed Limited.

- ☐ Turnover £285 million; profit £13.03 million.
- ☐ Group's overall U.K. performance showed improvement on 1976.
- ☐ Successes in 1977 included Steel, Engineering, Fastenings Distribution and Tubes & Structures activities.
- ☐ Exports more than doubled in two years.
- ☐ Final dividend of 5.75p recommended making a total for the year of 8.20p (1976: 7.425p).

Financial Highlights	1977 £000	1976 £000
Turnover	285,440	243,032
Group trading profit	16,559	18,088
Interest charges	3,532	3,462
Group profit before taxation	13,027	14,626
Group profit attributable to ordinary shareholders	5,726	6,143
Ordinary dividends	5,263	4,537
Group profit retained	463	1,606
Operating assets employed	104,544	96,197
Capital expenditure	5,422	5,727
Depreciation	4,238	4,224
Earnings per ordinary share		
basic	9.97p	11.90p
fully diluted	9.80p	11.61p
Dividends per ordinary share	8.20p	7.425p

GLYNWED LIMITED

To: The Secretary, Glynwed Limited, Headland House, New Coventry Road, Sheldon, Birmingham B26 3AZ.

Please send me a copy of the 1977 Report and Accounts.

Name

Address

FT



Australia and New Zealand Banking Group Limited

(Incorporated with limited liability in the State of Victoria, Australia)

Half-yearly Profit and Dividend

The directors of ANZ Banking Group Limited announce an unaudited, consolidated profit after tax, excluding extraordinary items, of \$A26,629,000 for the half-year to March 31, 1978. This is an increase of \$A4,813,000 or 22.1 per cent compared with the previous corresponding half-year.

After extraordinary items, the consolidated profit for the half-year was \$A28,388,000 compared with \$A22,483,000 for the 1977 half-year. Details of the consolidated result for the half-year to March 31, 1978 are set out below.

The directors have declared an interim dividend of 9 cents a share for the year to September 30, 1978 (1977 - 8 cents a share). It is payable on July 7, 1978 to shareholders registered in the books of the company at the close of business on June 12, 1978.

Dividends payable to shareholders on the London and Wellington registers will be converted to local currency at the appropriate rate for telegraphic transfers on June 12, 1978 and transfers must be lodged before 5 p.m. on that day to participate.

	Half-Year to 31/3/78 SA '000	Half-Year to 31/3/77 SA '000	Percentage Movement
Net banking profit after taxation	12,211	10,810	+13.0
Net profit after taxation from non-banking sources	14,418	11,706	+23.0
Group profit before extraordinary items	26,629	21,816	+22.1
Extraordinary items (net) surplus on sale of properties surplus on sale of investments	1,538 221	667	+163.7
Group profit after extraordinary items	28,388	22,483	+26.3
Income			
- Banking Companies (Banking Act basis)	231,251	198,861	+16.3
- Non-banking companies	118,362	89,073	+32.9
Taxation			
- Banking Companies (Income, Land and other taxes)	18,642	16,430	+13.5
- Non-banking companies (Income tax)	13,002	9,383	+38.6
Depreciation including amortisation	8,398	7,028	+19.5

The above figures are unaudited and are based on exchange rates ruling at March 31 in each year.

90,130,918 ordinary shares were on issue at March 31, 1978.

MINING NEWS

Clouds linger over Selection Trust

BY PAUL CHEESERIGHT

THE IMMEDIATE prospects for Selection Trust earnings are cloudy, Mr. Chester Beatty, the retiring chairman, yesterday made clear in his annual statement.

We will find it difficult to maintain the rather exceptional performance of the previous nine months," he said.

Net profits in the nine months to December were \$9.6m compared with \$10.6m in the year to March 1977. The group is changing its financial year end.

On the gloomy side, revenue from the craneship Thor will be lower under new arrangements with Beemans, and receipts from the Mount Newman iron ore operation in Western Australia will be affected by the international steel recession. Low metal prices could damage results from both the South Bay base metals mine in Canada and the Spargoville nickel mine in Australia.

More cheerfully, there will be a full year's revenue from the Kleeman companies in the U.K. A successful offer for the group was made last November.

The industrial interests like Kleeman provide Selection Trust with a source of revenue at a time of low metal prices. The poor demand for some base metals has led to a postponement of plans to bring the Teutonic Bore deposit in Western Australia to production.

But Mr. Beatty made it plain that the group sees its future as being in mining. Thus exploration has continued in the lean years on an undiminished scale. "We have no intention of being diverted from this strategy for we know that present metal prices may have little relevance to a find which will take several years to turn into a producing mine," he said.

And he did his best to lay to rest suggestions that the group should sell its 2.3 per cent holding in Amex, the diversified U.S. group. "We regard our investment as of great importance in the future," he stated. Selection Trust shares were 508p yesterday.

ROUND-UP

The Sydney Stock Exchange yesterday suspended dealings in Leonora Nickel, one of the

exploration companies born in the boom of 1960. An inspector is to investigate the company's affairs. This is linked to another examination into the affairs of Laverton Nickel, a Leonora associate.

Shipments of metallurgical coal from Kaiser Resources, the Canadian coal producer, to markets other than Japan will increase this year, Mr. Edgar Kaiser, the president, told the annual meeting. Kaiser has long-term contracts with, among other countries, Korea and Brazil, where the steel industry is expanding. Thermal coal business is also increasing, he said.

The European Commission is calling for tenders from U.K. companies and research bodies wanting to take part in a raw materials research programme aimed at fostering exploration and the development of mining technology. Contracts will be partly funded by the EEC, which has budgeted about £12m for a four-year programme.

BRENDA PROFITS HOLD STEADY

Record production levels at Brenda Mines, the Noranda-controlled copper and molybdenum producer in British Columbia, have led to a 1977 first quarter profit of \$2.5m (\$1.5m) compared with \$2.2m in the same period of 1977. John Soganiuk writes from Toronto.

The company was also helped by an increase in molybdenum prices. Gross revenue of \$318.5m was slightly higher, aided by a gain caused by movements in the exchange rate.

By contrast, Bethlehem Copper, another British Columbia producer, only just managed to keep its head above water with net income in the first quarter at \$250,000 (\$189,000) compared with \$257,000 in the first three months of 1977.

Copper shipments at \$m lb were less than half that in the same period of 1977, reflecting the general depression in the industry. But Bethlehem is constructing a molybdenum circuit and this

should be working by the beginning of August. Contracts for the sale of molybdenum production have already been made.

PAYMENT LISTED AT IMPALA

Impala Platinum, the second of the two major South African producers, yesterday declared a quarterly dividend of 20 cents (12.6p) making a total for 1977-78 of 80 cents, or 10 cents more than the total payments in both 1976-77 and 1975-76.

The increased total was foreshadowed in February by Mr. Ian Greiz, the chairman, when he commented on the greater strength of the market. The company is 46.3 per cent owned by Union Corporation, but the main investment vehicle for Impala is Bishopsgate Platinum, which owns 21.6 per cent. Its shares, closed in London yesterday at 73p.

Bishopsgate itself announced a third quarter dividend of two cents, the same as in the 1976-77 year.

Jas. Fisher confident

In his annual statement Mr. W. Eccles, the chairman of James Fisher and Sons, says that the shipping industry is so dependent on economic and political factors and in the midst of a world trade recession and with no sign of any upturn on the shipping front, it is difficult to predict future trends in the activities in which the group is engaged and thus there is little basis for optimism.

Such, however, is the pattern of group activities, with much of its fleet engaged in long term business, and the wide spread of shipping services it provides at the ports where it is based that, given no worsening of conditions, "we can face the future with reasonable confidence."

As reported on April 14, pre-tax profits rose from £1.08m to £1.30m, in 1977 on turnover of \$8.9m against \$8.14m. At the year end there was a decrease in net liquid resources of £1.18m.

Prudential reshapes management control

BY ERIC SHORT

Prudential Assurance Company, the largest life company in the U.K., is proposing to make changes in its management structure with the objective of separating the responsibilities for management of the overall group from those of running its individual companies.

This move, foreshadowed in the chairman's statement for 1976, would involve the formation of an holding company — Prudential Corporation—which would not be an insured company itself, but act as the parent company for the insurance businesses. By this means co-ordinating of the activities of the various companies would be implemented more easily.

Shareholders will be asked later in the year to approve a scheme of arrangement under which they would exchange their shareholding in the group company for an equal number of shares in the Prudential Corporation. Their interests in the profits and dividends of the group would remain unaltered and they should not meet any adverse tax implications in the U.K.

The holding company will be technically freed of dividend restrictions, but there is no plan at present to lift the dividend above the present limits. The present directors of the company would become directors of the Corporation and would retain overall responsibility for the affairs of the group, thereby maintaining continuity.

Prudential has, in recent years, expanded its insurance activities both in the U.K. and overseas and has made important changes in its structure. There is a growing trend overseas for U.K. life company operations to be through subsidiary companies rather than as branch operations.

New electronic parts company established

A new company, United Electronic Holdings, has been formed with substantial interests in the distribution of electronic components.

It will be the holding company for the business interests of Mr. Ronnie Linden, which include the Intel Group of Companies and the Edmundson Electric Components, a former subsidiary of the Charterhouse Group which has

been acquired recently by Intel. Mr. Linden will hold 50 per cent of the share capital, the Charterhouse Group 22 per cent and the balance by Charterhouse Development Capital, which has Charterhouse and leading pension funds and insurance companies as shareholders.

For the year ended March 31, 1978, the group made profits of around £0.5m, on a turnover of some £5m.

Chairman is Mr. Linden while Mr. John Hardy of Charterhouse and Mr. Dennis Wright of Intel have been appointed directors.

Drummond creditors to meet

Drummond Investors is calling a meeting later this week to seek the approval of creditors for a scheme of arrangement, the High Court has been told.

The company is resisting a compulsory winding up petition presented by Mr. and Mrs. Stanley Swift, of Weymouth, Dorset, for £1,990.

When the petition was last before the court on March 28, it was said there were eight supporting creditors with claims totalling £10,500.

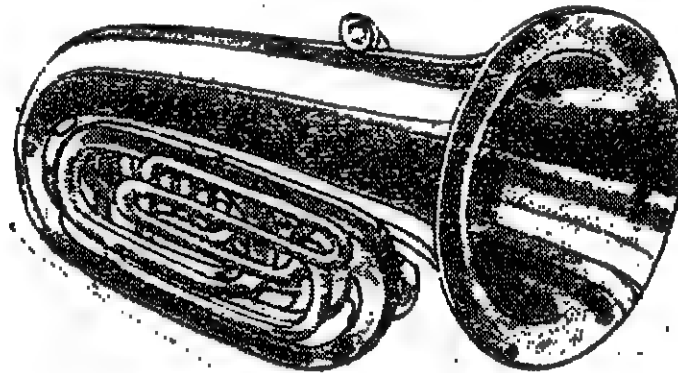
Mr. Robert Reid, for the company, was granted an adjournment until June 12, when it is hoped the scheme would have the court's approval.

Madame Tussaud's peak £1.66m

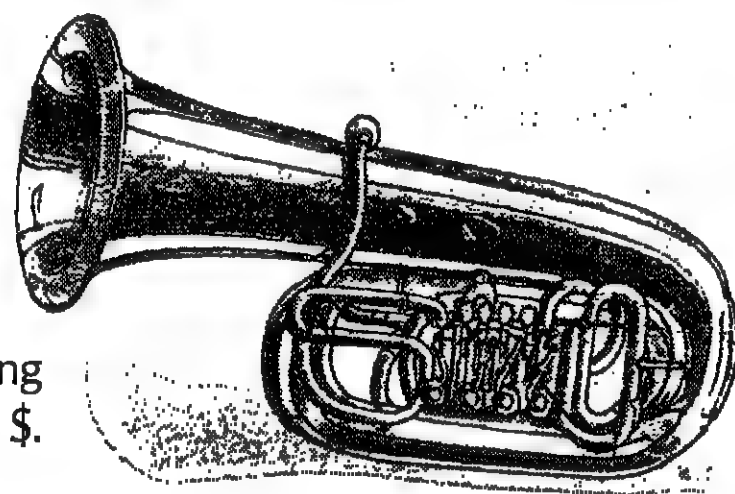
Pre-tax profit of Madame Tussaud's, a subsidiary of R. Pearson and Son, expanded from £1.23m to a record £1.66m for 1977 on turnover up by £1.43m to £4.96m. At halfway profit was ahead from £320,000 to £549,000 and the directors said they were confident of another year of continued growth.

Basic earnings per share are 3.7p (2.79p) after tax of £374,440 (£441,388).

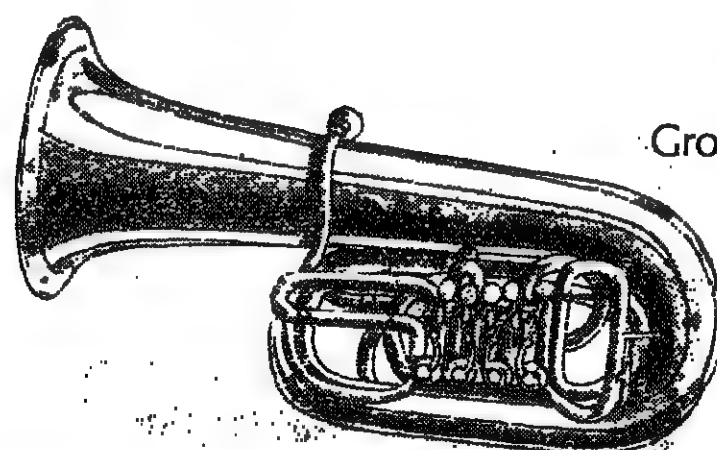
There was an extraordinary debit for the year of £9,600 against £22,438 and the amount retained came out lower at £244,734 (£233,901).



International Tubas Inc. took nine months to dispose of a stock of left handed tubas. Each month, after the first, they reduced the price of each tuba by \$100.



As a result, they sold each month (after the first) four more tubas than they sold the month before. The selling price was always an exact number of \$.



Gross receipts in the nine months were \$315,300. International Tubas paid \$700 per instrument.

Can you work out the month in which Tubas Inc. made the most profit, bearing in mind that the selling price is always to the nearest \$100?

After you've tested your brains, test Creditanstalt-Bankverein's.

We're the largest bank in Austria, and a bank most deeply involved in the country's sustained economic growth.

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Telephone: (0222) 6622 2589, Telex: 74793

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INTERNATIONAL FINANCIAL AND COMPANY NEWS

Spanish electronics group fails with \$22m. liabilities

BY DAVID GARDNER

BARCELONA, May 15.

YESSA (Enciavamientos y Servicios SA), the Barcelona-based electronics company, has failed to raise the \$22m. needed to finance its expansion into Spain, the Government said. The company's liabilities are estimated at \$22m. against assets of \$2.3m.

The failure has caused consternation in Catalan business circles, because YESSA was hitherto considered a dynamic enterprise, able to compete successfully in the electronics market in Spain and abroad, and because of the company's role in the development of the Spanish electronics industry.

YESSA had won contracts, mainly for traffic control systems, in the Soviet Union, Poland and Switzerland. It also had subsidiaries in Italy, Portugal, Mexico and Puerto Rico. Technologically far in advance of its Spanish competitors, a characteristic which could cause serious problems when the company reaches the liquidation stage — its main assets in Spain are the town halls and municipalities, the state-owned railways RENFE, the Social Security (it supplies electro-medical equipment to some 140 Spanish hospitals), and private and State-owned utilities.

In 1972, YESSA was named one of the companies of the year by the then Spanish administration. It was founded in 1948 by an former public works engineer in Barcelona's town hall, but the man most closely linked to the company's development was Carlos Ferrer Salas, president of the company, the Spanish CBI, Mr. Ferrer was in the news last month for his controversial statement, made in New York, calling for US and European collaboration to secure the future of the company.

Stevin sees profit rise

BY CHARLES HATCHER

AMSTERDAM, May 15.

STEVIN Group, the Dutch dredging, concrete, plant, to dredge its range of services, is expected to see a rise in profit in 1978. The company would like to be involved in projects from he design through to the management stage instead of simply carrying out the contracting work, according to the annual report.

Increasing competition in the middle East means Stevin will seek opportunities in North and South America. It expects a further increase in profit in 1978, following the 48 per cent rise in 1977.

Orders in hand at the start of the current year were \$12.3m.

ANZ lifts earnings and interim dividend

By Our Own Correspondent

SYDNEY, May 15.

THE ANZ Banking Group has raised its interim dividend following a 22 per cent increase in earnings, from \$21.8m. to \$26.5m. (US\$36m.) in the March half-year.

A solid result was expected as the bank's wholly-owned finance company, Esanda, last week reported a 24 per cent gain to \$12.5m in profit for the March half.

The directors have raised the interim dividend from 8 cents a share to 9 cents. Last year, a final of 12 cents was paid, making a total for the year of 20 cents.

The ANZ's experience was similar to that of the Bank of New South Wales—the largest of the Australian trading banks—which last week reported a 22 per cent boost to \$33m in the March half.

However, another major trading bank, the National Bank of Australasia, failed to match this pace, and increased group profit only 5.2 per cent to \$21.7m. in the March half. The main reason for the National's poorer performance, was a slowdown by its finance arm, Custom Credit, which earned 3.6 per cent more, at \$8.8m.

The ANZ reported a 13 per cent increase from its banking business, to \$21.8m. in the March half, and a 16.9 per cent from the National, at \$12.7m.

Profits from the ANZ's non-banking sources rose 31 per cent, from \$11.0m to \$14.4m. Bank income rose 163 per cent to \$25.1m.

Hongkong Land bid terms

By Anthony Rowley

HONG KONG, May 15.

HONG KONG LAND COMPANY and City Hotels have agreed the terms to be offered to holders of the 47.4 per cent of City Hotels that it does not already own.

Recommended terms are that HK\$40 in cash, plus an interim dividend of HK\$2.00 for 1978, will be paid for each share in City Hotels, subject to the enabling scheme of arrangement being approved. Shareholders will also receive the outstanding final dividend for 1977 of HK\$1.40 from City Hotels.

Profits of City Hotels, whose holdings include the Mandarin Hotel in Hong Kong and Manila and the Oriental Hotel in Bangkok, among others, have been ahead of budget in the first four months of this year.

AUSTRALIAN SECURITIES INDUSTRY

Plan for uniform rules

BY JAMES FORTH

SYDNEY, May 15.

AUSTRALIAN Commonwealth and State Government Ministers have agreed to proposals which will result in a uniform national regulation of companies and the securities industry, along with reforms to many existing company takeover practices.

All amendments to the legislation once established would be implemented simultaneously in all states, under the plan. The Northern Territory has been invited to participate in the scheme on a limited basis, and to become a full member once it achieves statehood.

At present, company and securities industry legislation is a state responsibility with variations existing between the states. At least one state does not have a securities industry Act while in another state there have been no amendments to the companies act since 1960.

The scheme for uniform national legislation involves the establishment of a new regulatory Federal body, known as the National Companies and Securities Commission. It will have executive responsibility for the scheme, but will itself be subject to the control of a Ministerial Council to be set up, comprising State Ministers, and the Commonwealth Minister responsible.

The council will have complete control over the operation of the legislation and its administration throughout Australia.

The NCSC will work largely through existing state and territory administrative bodies. The scheme is expected to start operating in 1979.

The Ministers also decided that a large number of changes were necessary to existing legislation to tighten the controls over company takeovers.

The last major amendments were made in 1971 and there has been a recent spate of takeover activity which has attracted strong criticism.

The major complaint has been over "creeping" takeovers where control has been purchased, on and off the share market, without formal offer, and with no comparable bid having been made to the remaining, minority shareholders, who have been left in a locked-in situation.

The major changes proposed include:

● Where no takeover offer is made, a buyer must cease purchasing for four months after reaching 50 per cent of the capital, and is then limited to a maximum of an additional 5 per cent, in any four months period.

Additional changes can be made and the NCSC.

bought if the buyer unconditionally guarantees to purchase all shares offered in the sharemarket for a period of one month, at a published price at least equal to the highest paid in the preceding four months. This price can be raised or lowered from day to day as long as all offers to sell at the announced specified price are accepted.

● If an offer is made, the bidder can buy shares outside the takeover scheme, but once this right is exercised there can no longer be any minimum acceptance condition on the offer. If a higher price is offered outside the takeover offer, whether in cash or otherwise, the higher terms must be extended to holders accepting the offer.

● Tighter rules will be introduced to cover profit forecasts and statements about the value of assets by target companies, offers to selected shareholders will be banned, and takeover offers will generally be restricted to a maximum period of six months.

The Ministers said that the changes proposed on takeovers should be made as soon as possible and in advance of the full scheme for national legislation.

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High yen rate and slack home demand slow down Pioneer

BY YOKO SHIBATA

TOKYO, May 15.

EARNINGS OF Pioneer Electronics have suffered considerably from the rapid appreciation of the yen. Interim results for the half-year ended last March show Y4.68bn (\$21.6m). Earnings per share on a non-consolidated basis rose to Y84.03bn, a 10.4 per cent increase against Y75.5. In disappointing growth rate of 7 per cent on the comparable period a year earlier. This decline reflected a slump in home demand.

Exports, accounting for 58 per cent of total sales, fared well, up 2 per cent. Pioneer largely with brisk sales of car stereos in the US, but export profits were eroded by the yen's appreciation. Profits per share on a consolidated basis declined to Y74.3 in the six-month period caused a from Y95.8 a year earlier. On a Y6bn exchange loss. The company quarterly basis, however, they has accordingly raised export started to recover from Y35.2 prices by 15 per cent and tried to in the first October-December cut costs as much as possible, quarter to Y38.2 in the second.

Dai-Tokyo in US moves

BY OUR FINANCIAL STAFF

DAI-TOKYO Fire and Marine Insurance Company announced Dai-Tokyo to engage in insurance services throughout the U.S., the company said.

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Paribas stake in Sun Hung Kai

HONG KONG, May 15.

SUN HUNG Kai Securities and Cie Financiere de Paris et Des Pays-Bas (Paribas) have announced the renouveau of an agreement for Paribas to acquire a significant minority stake in Sun Hung Kai, the leading Hong Kong

WALL STREET OVERSEAS MARKETS FOREIGN EXCHANGES

Strong finish after initial setback Pound firmer

BY OUR WALL STREET CORRESPONDENT

AFTER SHOWING an easier bias on profit-taking for most of the session on Wall Street today, stocks resumed their advance near the close.

The Dow Jones Industrial Average finished 6.08 higher at a new 1978 peak of 846.70, after an initial reaction to 834.72, while the NYSE All Common Index ended 33 cents stronger at 553.18, also a fresh high for the year, after touching 834.72. Rises finally led declines by 503 to 671, while turnover was substantial, 53,000 shares, although well below last Friday's very heavy 46,000 total.

Analysts said the closing gain was impressive in view of the further credit tightening widely expected on Wall Street to emanate from tomorrow's Federal Open Market Committee meeting. U.S. money supply rose about \$400 in the latest statement week.

However, Federal Chairman Miller said a relaxation of monetary policy may be possible in the third quarter because of recent actions by the Carter Administration to aid the U.S. dollar, and

OTHER MARKETS

AUSTRALIA—Markets remained buoyant in active trading, with a fair number of stocks rising to new peaks for the year and the Sydney All Ordinary index rising 2.92 to a fresh 1978 high of 487.21.

Favourable comments by London analysts sent BHP 6 cents forward to a new high for the year of \$38.85.

David Jones, among retailers, rose a fresh to \$31.34 amid further

take-over talk, but later came

back to \$31.29, a cent harder on

balance.

Banks were sought, helped by

some recently announced good

half-yearly profit statements. ANZ

gained 10 cents to \$33.05 on

higher profits, announced yesterday, while National added 7 cents

to \$32.35 and Bank of NSW 6

cents to \$33.60.

Building Materials and

Transports also performed

strongly, but Property stocks were

ignored and Finance issues

turned in a dull performance.

Mining often advanced on

recommendations from London

brokers.

BH South, which has kept rising

since announcing that it was

shutting down its losing phosphate

operation at Duguid in Queensland,

closed another 6 cents up at

\$33 cents.

Forecasts of higher steel produc-

tion in Japan spurred Utah

15 cents ahead to \$33.85 among

Coal issues, while Hamersley rose

3 cents to \$32.15 and Rose River

a cent to 69 cents.

The Federal Government's

approval for Pancontinental to

start drilling at Jabukaba as part

of its environmental study, sent

the Uranium stock rise 30 cents to

\$312.70. Peko-Wallend added 10

cents to \$34.55, but Queensland

Mines eased 7 cents to \$32.00.

TOKYO—Stocks finished mainly

lower after late profit-taking more

than offset early gains. The

Nikkei-Dow Jones indicator

posted a loss of 16.55 points at

5,420.51, with volume amounting

to a modest 250m shares, com-

pared with 220m on the half-day

session on Saturday, and 350m

on Monday. The Tokyo SE index

shed 1.38 to 411.88.

Export-oriented issues led the

reaction on sporadic liquidations

and profit-taking in the absence of

fresh market factors.

Y10 to Y1200, TDK Electronics

Y50 to Y2400, Toyota Motor Y11

to Y350 and Canon Y5 to Y475.

Nakken Chemical fell Y60 to

Y1,120, Matsushita Seiki also Y60

to Y1,140, Nissan Food Products

Y50 to Y1,200, Meiji Sango Y45

to Y1,200, Nipponese Y50 to

Y1,300, and Diesel Kiki Y30 to

Y1,470.

In contrast, Midoriya rose Y17

to Y575, Matsuyama Department

Store Y40 to Y265, Shinryu Keisha

Y35 to Y250, Okamoto Riken

Gown Y32 to Y258, Shindengen

Electric Y30 to Y750, Tsubakimoto

Chain Y25 to Y180, Sanika Metal

Industries Y23 to Y167 and

Nippon Lase Y23 to Y164.

CANADA—Share prices closed

firmer for choice after fairly

active trading, with Real Estate

and Communications

issues leading the gains. The

Toronto Composite Index ended

2.5 higher at a 1978 high of 1103.1,

while Metals and Minerals added

7.0 to 899.1 and Utilities 1.1 to

170.7. However, Golds retreated

12.8 more to 239.4 and Oils and

HONG KONG—Market firmed

towards the close on selective

buying in quiet trading, with the

Hong Kong index improving 1.01

to 432.3.

Trading in yesterday's foreign

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NEW YORK May 15.

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FINANCIAL TIMES SURVEY

Tuesday May 16 1978

Bavaria

The popular image of Bavaria as bucolic and beer-drinking is, as this Survey shows, out of date. Economic growth in this, West Germany's largest State by area, runs well above the national average, and industry, commerce and transport are flourishing sectors.

Closely knit and thriving

ALL BAVARIA is full of Alps. The Alps are full of pastures, the pastures are full of dairymaids and the dairymaids are full of innocence. To the extent that mountains, bulbous spires and cottages leave space for additional structures this is filled with breweries and beer tents.

That, in the view of a former director of Bavarian broadcasting, was how many foreigners saw his home State. No doubt some still do. But there are signs that the old clichés are dying—and that West Germany's largest State in area is at last being seen as one of its most dynamic.

Not before time: the economic growth rate in Bavaria has been well above the national average for years. Half the country's aerospace industry and one fifth of its refinery capacity is sited here. About one quarter of the West German electrical industry's turnover is produced here. It is a key region for precision tools, optical instruments, modern transport and scientific research (not to men-

tion some of the most advanced weaponry in the world).

None of that fits the traditional image of a conservative State and supposedly stick-in-the-mud inhabitants. But then a glance at Bavarian history makes one wonder whether that image was ever a fair one. The diesel motor was invented in Bavaria and so was the rotary printing press.

Bavaria had the first German railway—though an Englishman called Mr. Wilson was driving the engine at the 1835 inauguration. The Bavarians seem to have been big travellers too. One of them turns up in the eighteenth century in the unlikely role of director of the imperial astronomical office in China. Those whose mind does not easily boggle may be interested to learn that Bavarians even tried to buy up Manhattan in the seventeenth century to settle 1,000 of their number there.

The reputation for slow-wittedness hardly fits famous men born in Bavaria in our own century either—men like Dr. Henry Kissinger, Dr. Ludwig Erhard, father of the German "economic miracle," and Dr. Oskar Emminger, President of the Bundesbank.

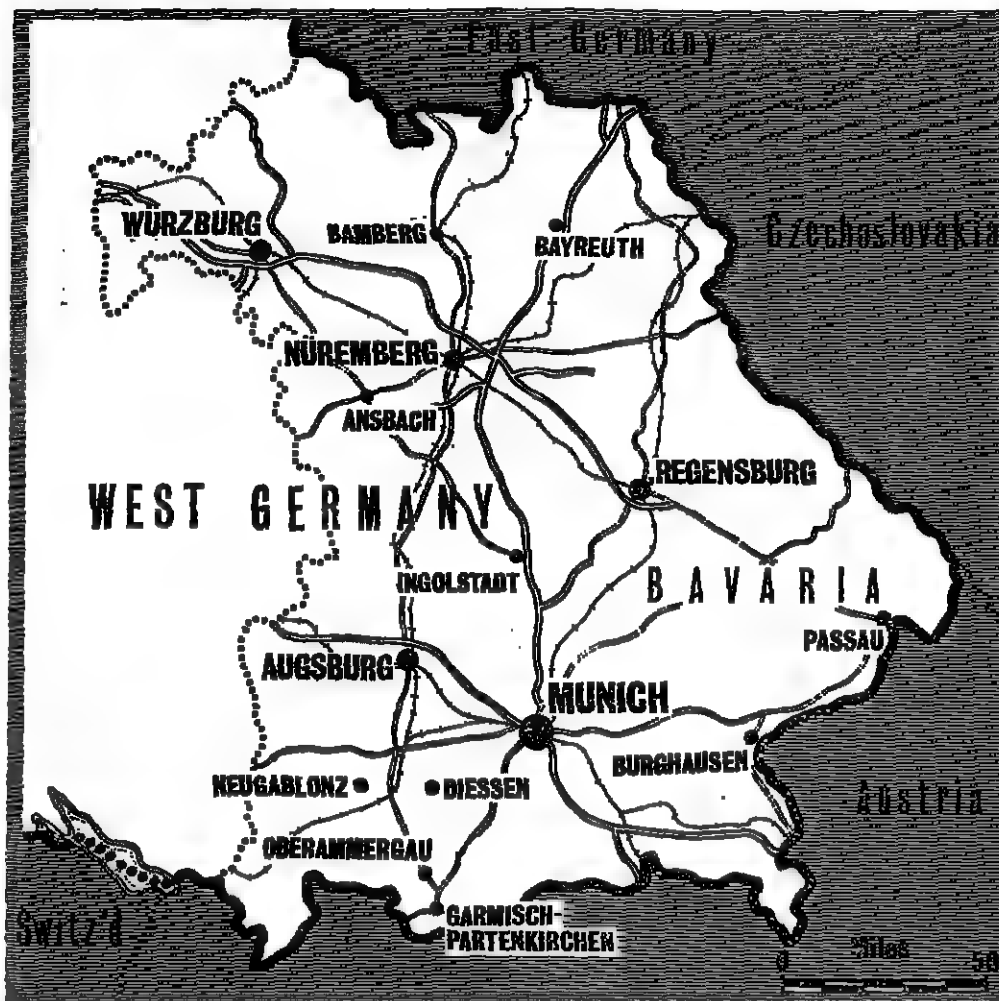
That said, at least part of the quotation at the start of this article really is true. Despite rapid industrialisation and a movement away from agriculture Bavaria remains an area of great natural beauty. It is bounded on the south by the Alps, on the east by the Bayerische Wald—the great Bavarian Forest which is one of the last really wild regions of Western Europe—and to the north by the flowing land of

Franconia. The latter produces, among other things, a particularly palatable wine—a fact not always recalled by those who associate Bavaria strongly with beer. Of course, there is a lot of that too—though there are bigger German breweries beyond Bavaria's borders. Together with this natural beauty goes an intense Bavarian delight in festivities of every

This Survey was written by
Jonathan Carr

kind in music and the dance and in the visual arts. Even tourists just passing through must be struck by at least some of the creations of men like Dominikus Zimmermann (the Wies church), of Balthasar Neumann (the Würzburg Residence), Ignaz Günther of Tilman Riemenschneider. And there are moments in the summer when almost every one in Bavaria seems to be putting on a music festival—from the world-class presentations in Munich and Bayreuth to the local bands oompahing away in village squares.

In company with this artistic sensibility goes a fiercely independent spirit—often described by those who have fallen foul of it as sheer cussedness. Characteristically, it was Bavaria which at first opposed the ratification of the West German basic law (the provisional constitution) in 1949 on the grounds that it wanted more hard to avoid feeling that one was entering "The Free State of Bavaria" first and that the



ling if two thirds of the Federal States ratified it. Bavaria alone will only be reached rather of the States has its own special later. The fact is the Bavarians have had some degree of independence for around 1,000 years. They first emerged from the Austrians saw them rather as a "pack of wolves." The capital, Munich, founded in the

12th century, owed its rise to its position on the main route for the profitable salt trade. Bavaria prospered first as a duchy, then from 1623 as a principality within the Holy Roman Empire. Less than two centuries later it became a monarchy at last—thanks to Napoleon, who wanted a friendly buffer state between France and Austria and presented Roman Catholic Bavaria with Protestant Franconia and the Tirol. Bavaria lost the Tirol again in 1815 but kept the rest.

Memorial

Much is made—usually too much—of the friction between Roman Catholic and Protestant Bavaria. The same goes for the much-proclaimed enmity between the Bavarians and Prussians. There is something in it of course. But the Bavarians often had a healthy respect for their northern cousins and were not always enemies. The point is emphasised by that huge memorial above Lake Starnberg—where King Ludwig the Second of Bavaria was drowned, that same monarch who offered the German imperial crown to King William I of Prussia in 1871.

Ludwig II is for many people the most memorable of Bavarian kings—with his support of the often thankless Richard Wagner, his sad dreams and his fairy tale castles like Herrenchiemsee with halls, as no one ever danced, reception chambers which never saw a foreign diplomat and boudoirs which never heard the laughter of women.

Perhaps more representative of Bavaria was Ludwig I who worked hard and with success to make Munich a great city, who had artistic temperament to boot—and who heard perhaps too much of the laughter of women. It was his attachment to Lola Montez (alias Mrs. Eliza Gilbert) which finally precipitated his fall from power. The Bavarian monarchy itself survived until 1918, finally going down amid the brief rise of a workers' revolutionary movement. Munich street battles and plunder, to be followed a few years later by the announcement by Adolf Hitler of his programme in the same city.

The name of Munich is associated in many minds with Hitler's rise and the "peace in our time" pact with Chamberlain. It is fair to remember, too, that it was also the scene of one of the bravest acts of resistance to Nazism—the "white rose" student movement during World War II.

What of the future? The direct, economic answer is that Bavaria is rather better placed than most to withstand the structural changes being forced on all of Western Europe. The more distant problem is raised by Bavarian folklore, which claims that a monster lives at the bottom of the Walchensee in the Alps and that it will one day rise to destroy Bavaria and Munich. It goes almost without saying that numerous people have gone looking for the beast—so far without success but to the considerable benefit of local tradesmen. The comparison with "Nessie" and Scots is irresistible. And that in itself is a big clue to the character of the Bavarians.

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Economic framework is soundly based

BAVARIA HAS long had an economic growth rate higher than the West German average and seems set to maintain that record. This is clearly no guarantee of high growth as such. Between 1980 and 1975 West German annual average real growth of gross national product was about 5 per cent, and that of Bavaria more than 6 per cent. It would be a brave — if not foolhardy — prophet who suggested these figures could be matched in the period to 1990. Yet Bavaria stands a good chance of staying ahead in the growth stakes.

Part of the reason is that agriculture, compared with

Bavaria started on industrialisation later than most of the rest of the country, and the rate of growth reflects the surge from a primarily agrarian to a modern economy. Beyond that, Bavaria was able to learn from the mistakes of others, so that growth was not just fast but balanced too. The firm basis thus established will serve the State well in the coming decades.

A few figures show how big the structural change in Bavaria has been. In 1960 more than one-fifth of those employed in the State were working in

about 13 per cent. in the country as a whole. By 1975 the Bavarian figure had dropped to 12.8 per cent.—with another 44.4 per cent. in manufacturing and 42.8 per cent. in the services sector or State employment. Over those 15 years the number of those employed in industry in Bavaria increased by 10.3 per cent. to 1.3m. (from a total population of 10.8m.) while those in industry in West Germany as a whole declined by 5.8 per cent. Over the same period Bavaria increased its share of West German GNP from 15 per cent. to 16.7 per cent., the biggest increase of

any single federal state (but closely followed, incidentally, by Bavaria's neighbour, Baden-Wuerttemberg).

In which sectors in particular was high economic growth achieved? Table one shows ten West German industrial branches which had above average turnover growth (all more than 200 per cent.) between 1960 and 1975. In every case but one (wood and wood products) the growth of the same branch in Bavaria was faster over the same period. The table also shows that each of the three fastest growing branches—plastics, petroleum

and electricals—make up a larger proportion of total industrial turnover in Bavaria than they do in West Germany as a whole.

The second table gives the leading sectors of Bavarian industry in turnover terms. The first four—electricals, mechanical engineering, motor vehicles and chemicals—all figure in the "top growth" table. The first are also by far the biggest private sector employers in the State.

Of course no one can be certain that the trend will continue. Most of the top chemicals companies are going through a very tough period, though they are relatively confident in the longer term. Many in the motor vehicle industry fear that the domestic boom of the last few years may now be ending.

But at least Bavaria has demonstrably identified the big growth areas well in the past, and has a good spread of industry to help cushion sectoral difficulties. Further, it is worth stressing the particular importance of the electricals industry. It is by far the biggest sector in the State, both as employer and in turnover terms. Indeed it accounts for about one-quarter of all West German electricals turnover. Two developments speak well for the future. One is the drive of the developing world to industrialise, meaning good opportunities for West German exports of power engineering equipment. The other is the race by many sectors of West Germany to rationalise and computerise, implying glowing prospects for the micro-electronics and data processing branches.

The names of the biggest companies in Bavaria are known worldwide. In electricals they include Siemens and Grundig. In motor vehicles Bavarische Motoren Werke (BMW), in engineering Maschinenfabrik Augsburg-Nürnberg (MAN). Others, possibly smaller in turnover terms, are at least as well known because



A production line in the BMW Munich factory.

INDUSTRIAL GROWTH

	Percentage turnover growth (W. Germany) 1960-75	Percentage turnover growth (Bavaria) 1960-75	Percentage share of industrial turnover (W. Germany) 1960	Percentage share of industrial turnover (Bavaria) 1960	Percentage share of industrial turnover (W. Germany) 1975	Percentage share of industrial turnover (Bavaria) 1975
1. Plastics	490	544	0.6	1.9	1.2	2.3
2. Petroleum	300	16,879	2.9	4.3	8.1	5.2
3. Electricals	262	384	7.8	10.2	12.0	17.7
4. Motor Vehicles	262	337	6.2	8.9	6.3	8.3
5. Chemicals	245	270	8.6	10.7	6.3	7.0
6. Paper cardboard	244	258	1.2	1.5	1.4	1.5
7. Wood	239	221	2.0	2.4	2.8	2.8
8. Precision tool, optical watch and clock	237	269	1.0	1.2	1.3	1.4
9. Printing	230	245	1.3	1.6	2.1	2.2
10. Mechanical engineering	223	239	9.6	11.1	11.4	11.6
Total:			41.5	54.0	45.0	60.0

of their significance for a particular branch. For example, roughly half the West German aerospace industry is located in Bavaria. The biggest company is Messerschmidt-Bölkow-Blohm of Ottobrunn near Munich. But the much smaller Dornier concern is singularly dynamic and successful too.

Recital of the big names can conceal the crucial importance of small and medium-sized enterprises for the Bavarian economy. Just over half those employed in industry in the State are in companies with fewer than 500 workers. Sectors like clothing, printing and wood products are typical examples. But even in the mechanical engineering branch nearly 80 per cent. of enterprises employ fewer than 200 people each.

The Bavarian government has gone out of its way to help these concerns, in particular through a law passed in 1974. It provides, among other things, for long-term, low-interest loans and tax benefits to help modernise existing small or medium-sized enterprises or to establish new ones. The government has also acted to help on the export side. Companies of this size often find themselves at a grave disadvantage here, not least when faced with demands from State-trading nations for "compensation business," that is, barter.

The Bavarian government's conviction is that these companies not only give the economy a flexible base but are often a particularly rich source of new ideas. This theory was by no means greeted with universal approval in Germany at first, but in the meantime there are clear signs that it is gaining increasing support—not least in the Federal Government in Bonn.

Boost

Thus far the economic picture seems relatively straightforward. You identify the growth areas and you give a boost to the smaller companies. But there are several complicating factors—not the least the temperament of the Bavarians themselves. They are cautious people who set very little store on a strategy simply described as "going for growth" no matter what. Bavaria was the first Federal German state to have its own minister for environmental protection—and it shows. The government was clear from the start that industrialisation was essential—but not at the expense of a landscape which is not only the State's natural heritage but also brings in a healthy profit. Bavaria is much the most important tourist area of West Germany, accounting for some what less than one third both of the country's hotel capacity and of its tourist traffic. The Bavarian tourist branch generates well over DM3bn. annually and employs around 100,000 people—chiefly in the hotel and restaurant business.

Many tourists of course come for the festivals—in Bayreuth, Munich, Ansbach or Würzburg. But many more make for the forests, lakes and mountains of what is, after all, one of the country's least populated and most beautiful states. To make sure they keep coming, Bavaria has established natural

protection areas over 11,000 square kilometres (4,250 square miles)—about 15 per cent. of the State.

That sheer size and richness of landscape, which attracts tourists, of course brings its problems. Transport costs are necessarily high and so is the capital investment needed to make sure the far flung communities are linked into the electric power grid. Further, the State is far from the big markets of the Western European heartland—such as the Benelux countries and Northern France. And it has a 356 km border with Czechoslovakia and one of 419 km with East Germany, which, politically, economically and culturally, used to be virtually a dead end. They are not quite that any more. The Federal Government's "Ostpolitik" has brought some easing. But the border remains the biggest—though not the only—regional problem for the Bavarian government. It has sought through tax benefits, investment grants and the like (with help from the Federal Government) either to tempt new industry to establish itself there or to persuade existing enterprises to remain. Between 1960 and 1975 more than 63,000 new jobs were created in the border areas, and the State promoted investment there worth DM3.5bn. But it is an uphill struggle.

Given the distance from the biggest European markets and from the ports of northern Germany, it is easy to see why Bavaria has made intensive efforts to expand its trade and other links to the south and south-east of Europe. This area takes a far higher proportion of Bavarian exports (27.5 per cent.) than it does of the exports of West Germany as a whole (18.2 per cent.). Italy is of decisive importance here. In 1976 it took goods from Bavaria worth DM4.3bn.—that is more than 13 per cent. of the State's total exports worth DM32.5bn. That makes Italy Bavaria's biggest single customer and also makes plain why Italian political and economic developments are followed with such concern. (That goes for Bavarian farm exports in particular, as the agriculture article in this Survey makes plain.) Hence the marked enthusiasm in Bavaria, not only for enlargement of the European Community to include Greece but also for any moves to try to increase trade links between the Community and the State trading nations.

The south is crucial in another way too. Oil now accounts for more than 70 per cent. of Bavaria's energy needs (against less than 30 per cent. in 1960), and most of the crude comes up from the Mediterranean via two transalpine pipelines, one from Genoa via the Bodensee, the other from Trieste. They both feed five refineries at Bavaria's "oil port city" of Ingolstadt, roughly mid-way between Munich and Nuremberg. An offshoot from the Trieste pipeline also supplies the marathon refinery at Burghausen on the Bavarian-Austrian border. Together the six refineries have a capacity of more than 30m. tonnes of crude input a year, and their establishment since the 1960s has brought a whole new industry to Bavaria.

Currently the refinery business throughout Europe faces big problems. But that hardly means that the establishment of the industry in Bavaria was unwise. Before the refinery came, the State was dependent on supplies from the distant north-west of Germany. Their establishment meant, for example, that the price of heating oil in the Munich region need be no higher than that in either Hamburg or the Ruhr area.

Expansion

Oil has thus been the big energy growth sector — its expansion more than matching the decline of coal, which in 1960 supplied half the State's energy needs and to-day provides less than 4 per cent. The other fast-growing energy source is gas—almost all natural gas. This now meets some 10 per cent. of energy needs against 1.5 per cent. in 1960. The state has benefited hugely from accords with the Soviet Union under which West Germany supplied massive steel pipes and received natural gas in return, via the Czechoslovak-Bavarian border. The first two agreements of 1970 and 1972 alone provided for a total of 120m. cubic metres of natural gas to flow west into the 1990s. Since then there has been a further trilateral deal between West Germany, the Soviet Union and Iran. Despite the early reservations of some Cassandras, the business seems to function almost without a hitch.

It is hoped that the same will prove true of another east-west link of great importance to Bavaria, namely the Rhine-Main-Danube Canal. Work is now underway on the final 100 km, stretch between Nuremberg and Kelheim near Regensburg. When complete, sometime in the 1980s, ships will be able to navigate a 3,500 km. waterway between the North Sea and the Black Sea, with manifest economic benefits for the areas through which they pass. The only blot on the horizon, underlined by the Federal Transport Ministry in Bonn only this month, could be a legal battle between the Eastern European countries and West Germany on conditions of use.

Bavaria, of course, fervently hopes it can be avoided. It stands to gain greatly from the waterway which—along with further extension of the Autobahn system and construction of a new airport for Munich—Trieste is a key element in its transport policy and economic planning at Ingolstadt, roughly

BAVARIAN INDUSTRY: THE BIGGEST BRANCHES (1975)

	Employees	Turnover (DM bn.)	Exports (DM bn.)
Electricals	256,000	18.3	7.2
Mechanical Engineering	168,000	11.9	5.1
Motor Vehicles	88,000	9.0	3.4
Chemicals	63,000	7.7	2.3
Textiles	76,000	5.1	0.73
Clothing	96,000	4.8	0.42
Glass	20,000	1.1	0.24

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Weather forecast outlook for your investments in Bavaria: bright and sunny



General climatic conditions

Bavaria offers in every respect an ideal climate for entrepreneurial initiatives. The political and economic stability which this West German state has enjoyed for many decades helps to safeguard your capital investments. The profound confidence placed in Bavaria's economic and political development is reflected in the high level of foreign investments: DM 3.2 billion since 1962. No dark clouds over the labour market.

Bavaria's well-trained workers are fair partners who will give you a square deal. They are well-known for their loyalty to the firms in which they work and their reliability. Statistics show that strikes are few and far between. The large number of qualified young people coming to Bavaria to work there shows that the state is a magnet for high-grade personnel.

Infrastructure helps to generate a propitious investment climate

Bavaria's infrastructure meets the exacting requirements of a modern industrial state. The Federal Republic of Germany has the most



to nuclear power.

Bavaria offers industrial sites with utility connections in all parts of the state.

Bavaria's economy basking in bright sunshine

Take advantage of Bavaria's dynamic economic growth. Here are just two examples:

1. Bavaria's rate of GNP growth has been above the federal average since 1962.
2. Productivity in industry increased by 45 per cent between 1970 and 1976.

Bavaria is a prominent location of West Germany's electronics and electrical engineering industry and the principal centre of the country's aerospace industry. Science and research centres offer valuable locational advantages, mainly to companies employing advanced technologies.

Fruitful showers of public money to promote sound investment projects

The Bavarian government encourages the establishment of productive facilities in Bavaria's assistance areas by granting generous tax-financial aid (e.g. subsidies of up to 25 per cent of the cost of an investment or low-interest long-term loans).

extensive network of autobahns or superhighways in Europe. The international airports in Munich and Nürnberg and many strategically located airfields throughout the state link Bavaria to the international air routes. The sources of energy available range from natural gas

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هكذا منه الأول

Significant increase in farm exports

THE SAYING goes that in Bavaria even the clocks run to a different time. Many non-Bavarians used to take a critical look at one aspect of the State's agricultural policy and suggest either that the clocks had stopped altogether or were running backwards. The Agriculture Minister, it seemed, was telling the State's small farmers to think twice before leaving the land and pledging help if they were ready to stay.

On the face of it the idea seemed to be just the opposite of that policy long advocated from Brussels for the European Community. Surely the future for European agriculture lay in bigger units, fewer people on the land—but better incomes for those who remained. What, then, were the Bavarians up to?

Trend

The Bavarians would not disagree with that general rule—and can produce figures to show this has indeed been the trend in their own State. For example, since 1960 the number of farms has dropped by about one quarter to some 326,000, while

the average size has risen from 8.7 hectares to 11 hectares. In some ways these figures are deceptive. Few "average farms" are to be found in an area which embraces Alpine regions, the thick forest land of the Bavarian Forest and the gently flowing pastures of Franconia. The Ministry's decision to help small farmers (later supported by action from Brussels to help hill farmers throughout the EEC) takes account of this. The mountainous and semi-mountainous regions simply do not lend themselves to large-unit farming. Yet farmed they must be. Tourists who love Upper Bavaria—the picture-book pastures and forests—are usually unaware of the vital contribution of farming to the beauty of the landscape. They soon would be if small farmers were forced to give up. The land would quickly become a wilderness and a drop in tourist earnings would inevitably follow. Quite apart from the direct agricultural benefits, Bavaria has won back from tourism many times over what it has paid to keep small farmers in business.

Not that the farmers do not do a lot to help themselves. One example is the organisation of the "ring" system under which voluntary associations are formed to ensure that the most efficient use is made of available manpower and machinery.

Despite this there has still been a big general movement off the land, though it has been less rapid than the national average. Since 1960 the number of those working in agriculture in Bavaria has dropped by 35 per cent, to 625,000, against a fall of 47 per cent for the country as a whole. This may be a cause for surprise in view of Bavaria's big industrialisation programme and above average economic growth rate. But it reflects two factors in particular.

One is a strong native caution—of which the help for small farmers is one example. Even in the countryside economic boom years of the 1960s, those in Bavaria thinking of leaving the land were urged to consider carefully whether job prospects and living conditions in the towns would really be better. Many left all the same—more than 40,000 annually—but it was never a stampede which destroyed the whole social fabric of life on the land.

That paid off handsomely in the 1970s with slower general economic growth in the wake of the oil crisis and 1m. unemployed. A job on the land is not everyone's desire—but it is, at least, a job.

The other point is that Bavaria's economic development has given those on the land the chance of part-time farming combined with a second income. Most Bavarian farmers have taken advantage of this. It might be a chance of shift work in a new factory half an hour's drive away or a job at a petrol station or even at a kiosk selling souvenirs. Further, many Bavarian farmhouses rent out rooms to tourists. And in passing it is worth noting that farmhouses, especially in Upper Bavaria within striking distance of Munich, are increasingly valuable pieces of real estate.

Does all that imply that Bavarian farmers are really rather well off? The answer can only be given with caution since so many factors (such as self-supply of food) do not fully emerge in the statistics. Some Bavarian farmers are manifestly doing well—but there is clearly a big range of income related in particular to the size of the farm. In 1974-75, the average annual income per farm worker in Bavaria was given as DM17,400 compared with DM13,700 in 1971-72. But despite all the help for the smaller units, the figures show that the average income for

workers on farms of between five and ten hectares was less than half that for those of 50 hectares and more. The disparity is worth stressing at a time when nationally pressure is growing on farmers to give up some of their long-standing tax benefits. There would be little point in removing such benefits only to be forced to increase other aid to ensure they remained in business.

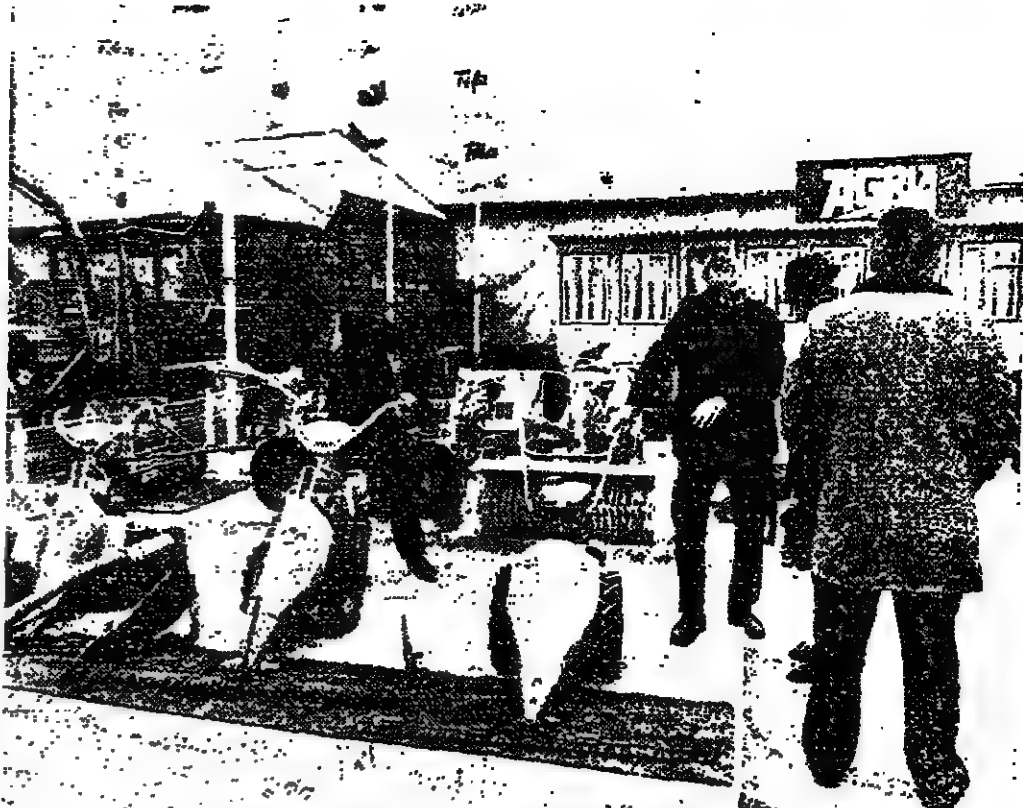
Whatever argument there may be about Bavarian farmers and their incomes, two statistical facts are undeniable. One is that Bavarian farm production has constantly increased. It is now worth more than DM10bn. annually and represents roughly one-quarter of the West German total. The other is that Bavaria has emerged as a significant agricultural exporter. The value of total annual exports has more than doubled since 1970 and now totals around DM3bn. Key exports include dairy products (milk, butter and cheese together made up 45 per cent. of Bavarian exports by value in 1975 against 33 per cent. in 1973), as well as live cattle and meat.

Biggest

Britain alone has good cause to know. Between 1973, when it became an EEC member, and 1975 Bavarian farm exports to the U.K. increased six-fold to a total value of DM144m. But by far the biggest single market is Italy which takes about two-thirds of exports. Hence the particular concern with which Italian economic and political developments are followed. Every day lorries loaded with dairy and other produce make the drive of but a few hours from Bavaria through Austria and across the Brenner Pass into northern Italy. Even temporary import restrictions imposed by the Rome Government because of internal difficulties hit the Bavarians particularly hard.

Another problem is the transit tax to be imposed by the Austrians from this summer and which, the Bavarians say, will force up the prices of their produce in Italy. This in turn will weaken their competitive position on the Italian market—particularly against French products entering by other routes.

But that is a relatively minor point when set against the fear of import restrictions. The cry for defence of the free European market is strong throughout the Federal Republic—but nowhere more so than among Bavaria's farming community.



Despite some drift of workers from the land farming remains a major economic force.



Fruit and vegetable market in Munich.

Local banks make steady headway

TAKE AN above-average economic growth rate, the rise of new industry with extensive international links, a local population noted for thrift and a landscape which attracts the wealthy—and what have you got? An ideal breeding ground for banks. So it is in Bavaria.

More than a fifth of the credit institutions in West Germany have their headquarters in Bavaria. Together they had a business volume at the end of 1976 of about DM246bn. Furthermore, the share of Bavarian banks in the business volume of all banks in West Germany has risen year by year.

Munich is, of course, the main entre. As well as being the State's top banking city it also houses the country's third largest stock exchange in turnover terms and West Germany's biggest insurance group, Allianz Versicherungs AG.

But the industrial areas in and around Nuremberg and Augsburg are important too and to banks have built up their branch network accordingly. Is it fair to speak of Bavarian banks—or does the expression imply mean banks in Bavaria? Certainly the "Big Three" West German banks—the Deutsche, the Dresdner and Commerz—have a strong presence in the State. Bavarian banks have both within the State's economic success and contributed mightily to it.

It is probably too much to claim there is a specifically Bavarian banking style. But the Bavarian banking style—solidity and caution—are even more than branch in New York.

usual the watchwords. During Bavaria's high growth period there have been several major misjudgments in building and real estate investment. In each case Bavarian banks have been conspicuous by their absence.

This solid reputation certainly applies to the biggest Bavarian credit institution, the Bayerische Landesbank, owned jointly by the State and the savings banks, which had a balance sheet total at the end of 1976 of more than DM50bn. Several Landesbanks in other States have suffered either bad luck, or bad management or both; not so this one.

Spreading

Within Bavaria it has been particularly active in providing finance for housing, energy and agricultural development schemes. But it has been spreading its wings well beyond Bavaria—not least through the opening last year of a representative office in London and through its interest in the Deutsche-Skandinavische Bank, aimed at picking up business in the Nordic countries.

Expanding foreign operations are also a key characteristic of the activities of the other two Bavarian banks, the Bayerische Vereinsbank and the Hypothekendarlehenbank (Hypo). Internationally the Hypo acts principally through Abecor, the big European banking group, and has direct access to Euromarket through its Luxembourg subsidiary. Last September it also became the eighth German bank to open a branch in New York.

Bayerische Vereinsbank has had a full branch operation—Union Bank of Bavaria—in New York since 1974, to which it has added further branches in Chicago, Los Angeles, Tokyo and the Cayman Islands. It too has a Luxembourg subsidiary and its foreign representative offices include London, Paris, Tokyo, Rio de Janeiro, Caracas and Tehran.

The spokesman for the managing board, Dr. Max Mackl, notes that the bank plans to be on hand wherever German industry sees a growth market—an attitude which appears to foreshadow considerable further foreign expansion.

Bavarian banks generally have substantial branch networks with a good spread of industrial clients. The advantage is rather different in the case of the Fuerst Thurn und Taxis Bank, headquartered in Munich. Here Prince Johannes von Thurn und Taxis stands behind the bank with all his assets—which are demonstrably worth far more than the bank's balance sheet total of around DM500m. It is thus a bank for those wishing to combine special service and the personal touch with the utmost security. A similar point can be made of one of the biggest private banks in the country, Merck, Finck and Co., of Munich, Düsseldorf and Frankfurt—behind which stands the fortune of Herr August von Finck, reputedly one of the richest men in the country.

All this makes for added comfort—even in a State which has seen nothing like the Bankhaus Herstatt collapse.

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Founded 1886

ALL BRANCHES OF REINSURANCE

Data 1976/1977

Guarantee Funds DM 1,127,200,000 Gross Premium DM 680,500,000
Capital Investments DM 1,189,000,000 Net Premiums DM 510,000,000

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The CSU's success has so long been a political commonplace that little scrutiny is now made of how the success has been achieved. Such explanations as

The party has been able to adapt itself to differing local needs, strengthening its hold on some areas and infiltrating others which were once opposition strongholds. Here it has been helped by the ideological divisions within the Bavarian SPD. Probably the clearest example is in Munich, where SPD in-fighting has just helped make a CSU man Lord Mayor there for the first time in 30 years.

Yet a CDU-CSU split would also have important implications for the FDP, in coalition in Bonn with the SPD. A CDU freed of attachment to Herr Strauss might become more attractive to many voters who previously supported the FDP. The Liberals, who gained only 7.9 per cent. of the vote at the last Federal elections, would then be in fear of their Parliamentary lives. That would naturally increase the doubts of the SPD about how long it could continue to reckon on its coalition partner.

On the short run, a CDU move outside Bavaria would probably mean a thorough shake-out in West German domestic politics—whichever some would feel to be no bad thing. The mere prospect of it has caused a big stir and a re-thinking of strategy. That may after all be the real reason why Herr Strauss has for so long made public his thoughts on the matter.



Munich University.

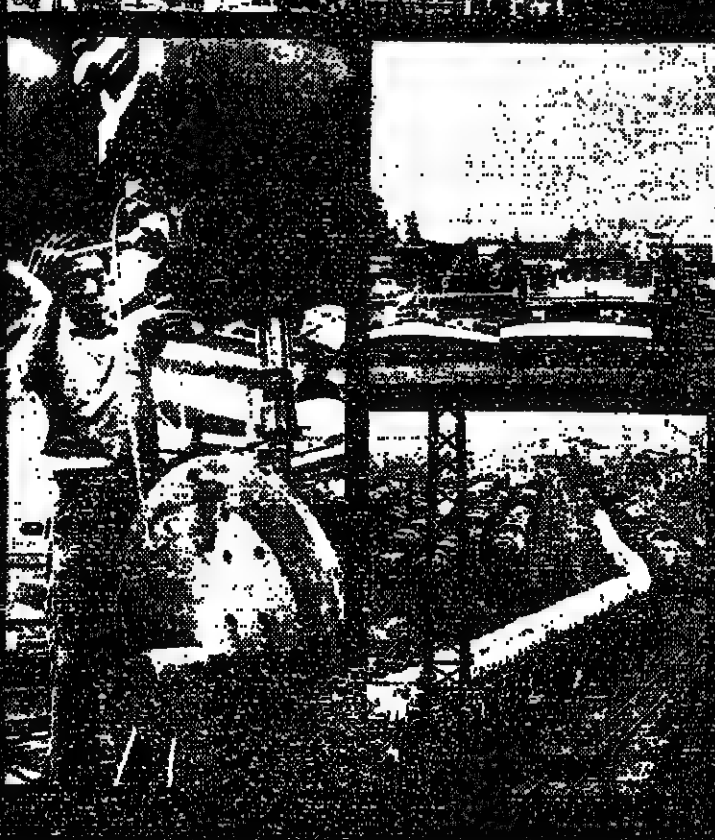
The insidious charm of Munich

In the range of music on offer Munich cannot compete with London, though it is not all Mozart, Wagner and Richard Strauss (Munich's own son) as some might believe. Current Verdi offerings at the Bavarian National Opera include "Otello" and "La Traviata", under the conductor Carlos Kleiber, and are widely hailed as performances unsurpassed anywhere.

Are there no drawbacks? Indeed there are. Even those who love Munich can be astonished at its apparently infinite capacity for self-admiration. Some bookshops there seem to live handsomely from sales to meet this inclination alone. And the clear opinion of many Munich people that the world is divided into themselves and other "poor fellows" doomed to existence elsewhere can irritate the stranger (even though, privately, he may be forced to agree there is much in the Munich view).

Nürnberg

Nürnberg is a good place for you to set up in business. Whether you are in industry, trade or administration, this town has all the things you need to make your enterprise flourish: excellent transport facilities, with one of Germany's largest motorway interchanges, a modern airport, the most important railway junction in southern Germany, and a port on the Rhine-Main-Danube Europa Canal; schools and colleges for a steady supply of qualified staff; theatres, museums and leisure areas; and around the city that add a new dimension to leisure activities.



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Can the city be described, then, as rather splendidly second-rate? No, because Munich is much more than the sum of its parts. Those qualities which enrich the mind and the heart—not to mention the palate—do not only co-exist, they interact because the scale of the city allows it. Munich is certainly bigger than the Greek ideal, according to which a man shouting in a city centre could still be heard on the outskirts. But it is still easy to take in almost everything worthwhile on foot. You can almost walk across Munich from north to south through parks (including the famed "English Garden" designed by an American) and along the banks of the River Isar without having to cross a busy highway. Better still, take a big raft at Wolfratshausen to the south—as many do in the summer—and float up



The annual jollification of the Oktoberfest.

FARMING AND RAW MATERIALS

Quality tea in better demand

By Our Commodities Staff

BUYING INTEREST switched to the better-quality teas at the London futures market yesterday. Average prices paid for quality teas rose by 5p to 135p a kg, medium qualities gained 7p to 127p, but reduced demand brought a reduction in plain teas from 84p to 82p a kilo.

Tea market sources described the shift to better quality teas as an encouraging sign for producers. Opening up the price "concertina" in this way is said to provide more scope for blenders, who are believed to hold plentiful stocks of plain teas.

Our Calcutta correspondent writes: Weather conditions in north-east India still remain unsatisfactory for tea growing. Upper Assam in particular is continuing to suffer from drought.

Tea output to date is about 4m kg behind last year's end April figure of 51.9m kg.

Taking north and south India together, the crop at the end of April was 6m behind last year's figure of 69.7m kg.

Meanwhile, the West Bengal Government, which fears a rise in prices may bring "cornering" of stocks because of the current crop situation, has promulgated an Order asking all dealers to file returns of stocks regularly.

The State's action is a follow up of the central measure which first declared tea to be an essential commodity and then required all dealers in India to register and declare stocks at regular intervals.

Record Indian wheat crop expected

WASHINGTON, May 15

INDIA'S 1978 wheat crop will be a record 31m to 31.5m tonnes, 7 to 8 per cent higher than 1977's record 29.08m tonnes, according to U.S. Agricultural Department field reports from New Delhi.

Total foodgrain output is estimated at 125-130m tonnes, 10 to 12 per cent higher than last year's 111.5m tonnes.

Wheat imports for 1978-79 are forecast at 200,000 tonnes, sharply down from 5.06m tonnes in 1976-77, but about equal to 1977-78's output.

Wheat exports in 1978-79 are expected to total 1.45m tonnes, including a 1m-tonnes repayment to the Soviet Union, 400,000 tonnes to Vietnam and 80,000 tonnes to Afghanistan.

Routledge

Silkin backs Price Commission stance on feed industry

By Christopher Parkes

THE MINISTER OF Agriculture has thrown his support behind the Price Commission's recent attack on the lack of competitiveness and openness in the animal feed manufacturing industry.

The Price Commission has been under fire from UKASTA, the feed makers' association, and BOCM-Silcock, the major company singled out for special criticism—since the release of its report on April 31.

But at UKASTA's annual congress in Eastbourne yesterday, Mr. John Silkin made it clear that he agreed with the Commission's overall assessment of the condition of the feed industry.

There was considerable interest in the Price Commission report, he said, because feed costs affected both the farmers' profits and the ultimate price of food to the consumer.

"I know, of course, that you were not entirely content with some aspects of the report, and it is your right to put on record any points of fact or emphasis on which you disagree," Mr. Silkin said.

"But I am sure you will want to respond to any criticisms in a constructive spirit. What we all of us want to see is a strong, viable, competitive industry, giving the best possible service to farmer and consumer—and being seen to do so."

The Price Commission complained of "insufficient price competition," partly fostered by BOCM-Silcock's loyalty discount scheme, and suggested that price lists and information about terms and discounts should be published in the industry's annual directory.

Mr. Silkin also sounded an early warning about the state of British cereal crops this year. He said the cold, wet weather had seriously damaged the crops.

This season, wheat plantings had returned closer to the levels seen in 1975 and 1976 with less barley planted. But last year's heavy barley crop had been handled well. Exports had been "minimally" high and only a "minimal" quantity of grain had been sold into intervention.

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Copper up on Zaire fighting

By John Edwards, Commodities Editor

COPPER PRICES advanced on the London Metal Exchange yesterday, reacting to reports of fighting in Zaire around the mining town of Kolwezi.

The market was also boosted by a larger than expected fall of 7,525 tonnes in copper stocks held in the LME warehouses. This decline reduced total warehouse stocks to 543,500 tonnes.

Another fall in the stocks—down by 120,000 tonnes to 2,215 tonnes—was in line with expectations. But a decline in Penang prices over the weekend, and reports of new moves in Congress aimed at releasing surplus tin from the strategic stockpile, kept the London market under pressure.

A House armed services subcommittee approved a Bill last night to release 20,000 tonnes of stockpile tin, in addition to the 5,000 tonnes intended to cover the U.S. export of tin to the International Tin Council's buffer stock.

It is thought that tying the 30,000 tonnes proposal in with the buffer stock contribution, required by the Administration, will bring quicker Congressional action.

A fall in lead stocks of 2,350 tonnes, cutting total holdings to 59,150 tonnes, was rather more than expected. Zinc stocks fell by 475 to 61,400 tonnes, while LME silver holdings declined by 360,000 to 17,500,000 ounces.

Taiwan was reported to have bought 2,000 tonnes of tin at its metals buying tender last week.

But it cut purchases of zinc 3,500 tonnes, against an original request for 26,600 tonnes, and also rejected offers of 40,000 tonnes of copper and 15,000 tonnes of lead because prices asked were considered too high.

Brazil may buy U.S. soybeans

WASHINGTON, May 15

Brazil may import 200,000 to 300,000 tonnes of U.S. soybeans to fill excess crushing capacity resulting from this year's short crop, a U.S. Agriculture Department field report from Sao Paulo said.

If the 1978 soybean crop is near 9.7m tonnes, the 1978-79 crush without imports should be about 8m tonnes, compared with 8.7m last year, the report said.

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FARM PRICE REVIEW

The squeeze continues

By Margaret Van Hattem, in Brussels

THE 2.25 per cent average rise to EEC farm prices for 1978-79, agreed by the Council of Ministers last week, continues the squeeze to which the Agriculture Commissioner, Mr. Finn Olaf Gundelach, is committed. Last year, the increase was held to 3.5 per cent, compared with 7.5 per cent the year before and 10 per cent before that.

The Commission no longer believes in price "freezes." Past experience has convinced it that they lead inevitably to much higher prices the following year. But it hopes to continue a slow, steady squeeze for several years.

This year's agreement, including other measures indirectly affecting prices, includes the following main points:

Green currencies: A 6 per cent devaluation for Ireland (cutting its MCA to -3.9 from -10.7), a 5 per cent devaluation for Italy (to -12.3 from -18.1), a 3.6 per cent devaluation for France in 1978-79 (to -11.8 from -16) followed by another 3.6 per cent in 1979-80, and a 0.9 per cent devaluation for Germany (to -7.2 from -7.5).

The decision on a French devaluation a year in advance is not binding—the French may make further adjustments in the interim depending on foreign exchange movements—but provides a legal means of giving the French an immediate 7.2 per cent devaluation on pigmeat.

The 1978-79 agreement, however, is not intended to be a precedent, and only reluctantly by Britain.

Milk, together with wine, produced the biggest fights, with Belgium well to the fore. But the Commission held fast on milk powder surpluses. A comprehensive review of the whole price policy is planned for September. This could lead to a Commission appeal for tougher measures in next year's price review.

The Commission is loathe to take action to cut production, preferring to stimulate butter consumption and cheese exports, to encourage use of milk powder for animal feed, and to bribe farmers to get out of dairying.

The plans to suspend support buying of skimmed milk powder will almost certainly be re-announced, and if all else fails, the threat of quotas no doubt will be trotted out.

Cereals: The German demand for a 3.5 per cent increase in average cereal prices was knocked firmly on the head, but the proposed cuts in rye and durum wheat prices went to the window. Rises in intervention prices are as follows: Common wheat 121.37 to 121.50 (up 1.25 per cent); durum wheat 121.37 to 121.50 (up 1.25 per cent); barley 121.37 to 121.50 (up 1.25 per cent); maize 121.37 to 121.50 (up 1.25 per cent); sorghum 121.37 to 121.50 (up 1.25 per cent); millet 121.37 to 121.50 (up 1.25 per cent); rice 121.37 to 121.50 (up 1.25 per cent).

The beef conversion and non-marketing premium schemes for dairy farmers quitting milk are expanded, though less than the commission wished.

All butter subsidy schemes have been expanded. The special U.K. subsidy is extended by 10p a tonne, and 50m a year have been set aside for subsidies for under-privileged consumers.

The above measures, as Mr. Gundelach pointed out last week, do not go nearly far enough in view of the current butter and milk powder surpluses. A comprehensive review of the whole price policy is planned for September. This could lead to a Commission appeal for tougher measures in next year's price review.

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OFFSHORE AND OVERSEAS FUNDS.

Arbutnot Securities (C.I.) Limited		King & Sharon Mgrs.	
P.O. Box 394, St. Helier, Jersey	654-7377	1 Charney Cross, St. Helier, Jersey	6564-7741
Tele. 0333-221115	4-20	2nd Floor, 100, The Arcade, St. Helier	6564-7741
Next dealing day May 21		1 Thomas Street, St. Helier, J.E.M.	6564-7741
Bank Australasia Ltd.	7115	100, The Arcade, St. Helier, J.E.M.	6564-7741
Next mkt. May 25		100, The Arcade, St. Helier, J.E.M.	6564-7741
Australian Selection Fund NV		100, The Arcade, St. Helier, J.E.M.	6564-7741
Market Opportunities, Co. Iran Young &		100, The Arcade, St. Helier, J.E.M.	6564-7741
US&I Shares - U.S.A.		100, The Arcade, St. Helier, J.E.M.	6564-7741
Bank of America International S.A.		100, The Arcade, St. Helier, J.E.M.	6564-7741
35 Boulevard Royal, Luxembourg G.D.	5-8	100, The Arcade, St. Helier, J.E.M.	6564-7741
Prices at May 11. Next mkt. day May 17.		100, The Arcade, St. Helier, J.E.M.	6564-7741
Bank of London & S. America Ltd.		100, The Arcade, St. Helier, J.E.M.	6564-7741

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Fidelity Mgmt. & Res. (Bd.) Ltd.	Schlesinger International Mgmt. Ltd.
P.O. Box 870, Hamilton, Bermuda.	41, 111, 1000 St. John, Jersey
Fidelity Int'l Fund	S.A.I.L.
Fidelity Int'l Fd. 1978	1978
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Fidelity Int'l Fd. 2093	2093
Fidelity Int'l Fd. 2094	2

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CLIVE INVESTMENTS LIMITED	
1 Royal Exchange Ave., London ECV 3LU. Tel.: 01-253 1101.	
Index Guide as at 10th May, 1978 (Base 100 at 14.1.77)	
Clive Fixed Interest Capital	123.00
Clive Fixed Interest Income	113.30

Vanbrugh Guaranteed	\$4.00
* Address shown under Insurance and Property List Tab.	

INDUSTRIALS—Continued

INSURANCE—Continued

PROPERTY—Continued

INV. TRUSTS—Continued

FINANCE, LAND—Continued

NOMURA
The Nomura Securities Co., Ltd.
NOMURA EUROPE N.V. LONDON OFFICE
Barbican Square, London EC2A 4PU
London EC2A 4PU, U.K. Tel: 011 606 2411, 6252

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NEWSPAPERS, PUBLISHERS

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ADVERTISING

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PROPERTY

TOBACCOS

TRUSTS, FINANCE, LAND

Investment Trusts

Finance, Land, etc.

DIAMOND AND PLATINUM

MINES—Continued

CENTRAL AFRICAN

AUSTRALIAN

TINS

COPPER

MISCELLANEOUS

OVERSEAS TRADERS

RUBBERS AND SISALS

TEAS

India and Bangladesh

Sri Lanka

Africa

MINES

CENTRAL RAND

EASTERN RAND

FAIR WEST RAND

O.F.S.

FINANCE

NOTES

Unless otherwise indicated, prices and net dividends are in pence and denominated in pence. Estimated price/earnings ratios and covers are based on latest annual reports and accounts, where available, and on the basis of net distribution. Figures in brackets indicate 10 per cent, or more, difference if calculated on "all" shares. Where a company has a special dividend, it is indicated by a star. Dividends are shown in pence, unless otherwise stated. Dividends are shown in pence, unless otherwise stated. Dividends are shown in pence, unless otherwise stated.

A Sterling denominated security which includes investment in sterling assets.

High and Low marked thus have been adjusted to allow for rights issues in the past.

Unaudited accounts are shown in brackets.

Recent issues and "Rights" Page 44

This service is available to every company dealt in on the Stock Exchanges throughout the United Kingdom for a fee of £500 per annum for each security.

REGIONAL MARKETS

The following is a selection of London quotations of shares previously listed only in regional markets. Prices of Irish issues, most of which are not official, are listed in London, as are quoted on the Irish exchange.

Options 3-month Call Rates

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Options 3-month Call Rates

Garador
BRITAIN'S BEST SELLING OVERHEAD GARAGE DOORS
Westland Engineering Ltd
PO Box No. 5
Weymouth, Dorset DT8 3JL
Tel: 01929 400351/52/53

FINANCIAL TIMES

Tuesday May 16 1978

Foord
machinery valuers

Retail sales continue to rise

BY DAVID FREUD

RETAIL SALES		Value percentage change compared with a year earlier (not seasonally adjusted)
	Volume 1971 = 100 (seasonally adjusted)	
1977	1st	+14
	2nd	+13
	3rd	+15
	4th	+13
1978	1st	+13
1978	Jan.	+12
	Feb.	+13
	Mar.	+15
	April	+15*

* provisional estimate
Source: Department of Trade

* provisional estimate
Source: Department of Trade

RETAIL SALES continued to move firmly upwards through the early months of this year, reflecting the additional spending power of consumers.

The index of sales by volume for April was 106.5 (1970 = 100, seasonally adjusted), according to provisional Department of Trade estimates.

In the three months to the end of April sales were about 15 per cent up on the November-January period and were nearly 4 per cent up on February-April last year.

The April index is 0.5 points down from the final March figure. However, little significance can be attached to this because the provisional estimates are based on only about half the final volume data.

The average error in these early estimates has been running at about 0.5 per cent lately, and the March figures themselves were revised a full point, up to 107, last week.

Consistent

The latest figures remained consistent with the development of a consumer boom later in the year, Mr. Richard Weir of the Retail Consortium, which claims to represent about 90 per cent of retailers, said.

The recovery in sales from February has been sustained. When the benefits from the Budget worked through to pay packets he expected a further improvement.

The underlying factor in the buoyant level of sales is the increase in personal disposable incomes. Figures released with the Budget showed that these will have risen by about 7 per cent in the year to mid-1979.

But earlier hopes by retailers that the Budget would act as a psychological trigger for an immediate boom seemed to have been disappointed. Mr. Weir said it now looked as if consumers would wait until the money was in their pockets.

Continued from Page 1

SUIT's loan

discussed the loan with Sir Hugh and with Mr. Grossart and had been satisfied about its recoverability. He agreed that property values were deteriorating at the time, but the big drop was still to come. At his request the matter had been raised at a board meeting.

Pencilled

His company had overlooked a pencilled note on the draft balance-sheet about the classification of the loan. When this draft had been photocopied the note looked like a dirty mark and was illegible.

The oversight was discovered later during a random check by another Touche Ross partner and was described in a letter to shareholders as a clerical error. Mr. J. Irving Smith, the Sheriff, intervened to ask whether it was a clerical error, a suppression of a fact or an omission.

Mr. MacPherson said there was no conspiracy to deceive and that he would never be a party to any deliberate deception in the balance sheet of a company. Mr. Brian Carlaw, a senior accountant with Touche at the time, said that when he joined the company in 1974 he had found the accounts in a chaotic state.

Doubts

He had discussed the loan with Mr. Forgie, Mr. MacPherson and with the company secretary because he had doubts about it. He agreed it was conceivable that the directors could have overlooked the misclassification but it was extremely unlikely.

The case continues today.

Oil benefits not enough to end trade deficit—Dell

BY RAY DAFTER, ENERGY CORRESPONDENT

BRITAIN MAY face recurring balance of payments deficits in spite of the benefits of North Sea oil, Mr. Edmund Dell, Secretary for Trade, warned yesterday.

Mr. Dell said that the North Sea would not provide the bonanza that many people expected—a balance of payments surplus was "far from certain."

His comments, at a Financial Times conference in London on the economic impact of offshore oil, reinforced doubts recently expressed by economic commentators.

"The balance of payments constraint has not suddenly and inevitably disappeared," he said. "It is the exchange rate, in particular, which is incompatible with the competitiveness of British industry. There was no reason why the country should not return to a

deficit, in spite of the benefits of self-sufficiency in oil.

"After all, North Sea gas has not prevented our being in deficit. And in 1977 we were only just in balance on current account despite the arrival of over one-third of our oil from the North Sea."

Pressure

Even so, economic management should be under less pressure than at any time since at least 1973. The substantial increase in revenues should also provide the Government with more room for manoeuvre than might have been.

"It should make it easier, for example, to deal with the imbalance that has developed especially over the past few years between direct and indirect taxation."

Mr. Dell suggested that Britain would have been better off financially—even without North Sea oil—if the Organisation of Petroleum Exporting Countries had not imposed a four-fold oil price increase in 1973, and if world trade and economic growth had continued on their course of the 1960s and early 1970s.

While North Sea oil was neither a bonanza nor a panacea, it did provide security of energy supplies and a greater opportunity for economic stability.

"The trouble with security is that, valuable as it is, it is not available in the form of a bonanza. One cannot turn it into cash and distribute it to old age pensioners, whether people or industries."

Mr. Jo Grimmond, MP for Orkney and Shetland and former Liberal leader, said that

North Sea oil was not an Aladdin's lamp to make Britain's dreams come true.

Its discovery could even be harmful; it could encourage the country to continue its way of "restrictive practices and bureaucratic attitudes" and it could be inflationary.

Wasted

So long as British industry remained over-manned and uncompetitive, so long as the country wasted its savings on declining and over-manned industries like British Leyland and British Steel Corporation and so long as the productive side of the economy had to carry such a huge unproductive public sector, the country would remain in trouble.

Conference Report, Page 9

Britain to give Zambia £15.5m. additional aid

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

BRITAIN has agreed to give Zambia substantial new aid to help it overcome its economic difficulties. The aid, which amounts to £15.5m. in addition to the planned British programme of £17m for 1978-79 and thus amounts to total British aid to Zambia of £47.5m over a two-year period.

This aid offer, which is seen as part of a western aid package, was made yesterday following two hours of private talks between Mr. Callaghan and President Kenneth Kaunda who is on an official visit to Britain.

Zambia, which last week drew the first tranche of a \$390m International Monetary Fund credit, is seeking a further \$100m from its western trading partners. Such a western package is to be fully discussed at a World Bank sponsored consultative meeting in Paris next month.

At the weekend, Dr. Kaunda said that he hoped to leave London and Washington his next stop, with firm new commitments of aid.

In a statement from Downing Street last night, Mr. Callaghan said the British Government appreciated the economic sacrifices Zambia had made in applying sanctions against Rhodesia.

The statement said that the two leaders had discussed the problems of southern Africa. The British Government reaffirming its determination to work for independence in Rhodesia on the basis of majority rule following free elections. Britain would continue to work for a round table conference to achieve a

negotiated ceasefire in Rhodesia, the statement said. By all accounts the meeting was friendly, with the planned half hour private meeting between the two men extending to two hours. President Kaunda leaves for Washington today for two days of talks with President Carter and U.S. officials.

It is understood that President Kaunda urged the Government to keep up the momentum of the Rhodesia talks by changing its negotiating tactics. It was suggested that, contrary to earlier practice, when there has been little preparation between large meetings, as permanent commission should be set up to ensure a continuing of the negotiating process.

In Washington the World Bank and the International Development Association announced a \$22.5m loan to improve roads in Zambia.

Editorial Comment, Page 20
Botswana and Rhodesia, Page 4



President Kaunda, who is seeking aid for Zambia, talks with Mr. Callaghan.

Ecevit seeks arms from Europe to fill gap left by U.S. ban

BY REGINALD DALE, EUROPEAN EDITOR

MR. BULENT ECEVIT, the Turkish Prime Minister, yesterday called on the West European members of NATO to fill the gap created by the U.S. arms embargo on his country. He was particularly interested in joint armaments production agreements with countries such as Britain and West Germany, he said in London.

It was in the West's interest that Turkey should not feel "utterly helpless" in the alliance and be forced into radical changes in its defence policy, Mr. Ecevit warned.

Mr. Ecevit's call came four days after the U.S. Senate Foreign Relations Committee voted against lifting the arms embargo imposed after Turkey's invasion of Cyprus.

Mr. Ecevit speaking to the International Institute of Strategic Studies, did not spell out what these radical changes might be. Although he did not envisage Turkey's leaving NATO, he pointed out that his country's

relations with Moscow had improved, and, in a reference to Greece, that the nature of the threat to Turkey had changed in recent years.

If Turkey was to support defence as a NATO member, it was essential that the alliance's contribution to Turkey should be commensurate with the contribution his country was making to NATO, he stressed. Turkish policy would depend both on the lifting of the embargo and the extent to which the European allies filled the gap it had left. Even if the embargo were lifted Turkey would want to end its over-dependence on the U.S.

Turkey was industrially advanced enough to participate in joint armaments co-production ventures with other European countries in a number of sectors. Mr. James Callaghan, the Prime Minister, had expressed interest in the idea in talks in London yesterday as had Herr Helmut Schmidt, the West German Chancellor. Mr. Ecevit said after

his speech. British officials said Britain was ready to sell arms to the Turkish armed forces, much of whose equipment is obsolete. It was pointed out however that Turkey might have difficulty finding the money to pay for them.

Mr. Ecevit stressed that whatever happened Turkey could not continue to bear as heavy a defence burden as in the past. Its high NATO contribution had retarded the country's economic and agricultural development for far too long.

The country's priority, if democracy was to survive, was an acceleration in its economic development. Here again Mr. Ecevit wanted help from Western Europe and better relations with the EEC.

His aim is that the Turkish economy should be advanced to the point where it fulfils conditions for outright membership or a continuation of the association agreement in healthier conditions.

Soviet embassy plan fails

By John Brennan, Property Correspondent

THE SOVIET Government's plans for a big extension to the Russian embassy in Kensington, West London, have been killed by the Foreign Office following intense local opposition.

In a meeting yesterday with Sir Brandon Rhys-Williams, Conservative MP for Kensington, Dr. David Owen, the Foreign Secretary, said the Foreign Office had dropped its support for a larger Russian embassy.

The Russians had planned to extend their existing site facing Kensington Palace Gardens, to cover the former Royal Military Police barracks in Church Street, Kensington. This plan would have created an enclave of Soviet diplomats and their families bordered by a 45-ft-high perimeter wall, a scheme bitterly opposed by local residents and by the local planning authority.

The Foreign Office said yesterday that local opposition to the proposed embassy extension had made the plans impossible. "We have been assured that if the plans were submitted in their current form they would not be approved by the local planners, and there has never been any question of normal planning procedures being by-passed," it said.

New scheme

The extension to cover the Crown Commissioners' and the Church Street Barracks site was seen as a bargaining counter in the British Government's negotiations for a new British Embassy in Moscow. The existing British Embassy is to be taken over as a museum by the Soviet Government, and discussions over a new home for Britain's embassy staff are still in progress.

Having abandoned the Church Street plan, the Foreign Office is to assist the Russians in the development of their existing land at 17, Kensington Palace Gardens. But the revised plans will still come in for critical consideration by local planners, as Sir Malby Crofton, Kensington's mayor elect, said yesterday.

Sir Malby welcomed the abandonment of the Church Street scheme as a great victory for local opinion. "But he warned that proposals for the Kensington Palace Gardens site would have to meet strict planning requirements and that the need for a 'good scheme' which would preserve the existing buildings, which are a disgrace as they stand, with rats and rotten wood, and which would involve the Soviets taking up the vast amount of other property they hold in the borough for residential use."

Continued from Page 1

Trade

were stocking up in March—either to take advantage of the level of sterling or in readiness for an increase in production.

The Treasury warned yesterday that the latest fall might have taken the April import figures below the real trend, correcting for overbuying in earlier months.

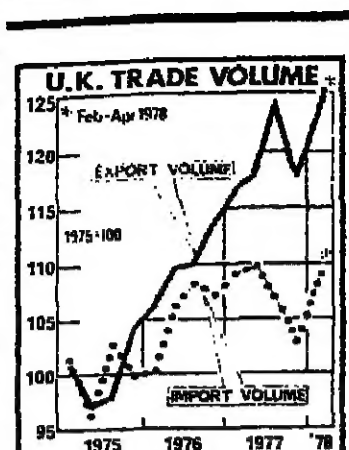
The cumulative surplus on the current account for the first four months of the year is £16m. Treasury officials said this was in line with the Budget forecast of a £250m. surplus for the first half of the year.

One aspect which will be watched closely in the coming months is the improvement in the balance of trade for cars. The volume of motor vehicle exports increased by 10.25 per cent. Imports fell 15 per cent. This represents an improvement in the car import/export ratio from the low point of 1 in 1.1 reached in January to the more healthy level of 1 to 1.75.

THE LEX COLUMN

Gilt-edged and the trade figures

Index fell 3.3 to 485.0



interested parties." It turns out that H and C have been busy buying H&E shares since last May and only stopped three months ago—its last buying price being 73p. That presumably reflects the moment at which bid intentions crystallised. The document goes into slightly greater detail about the proposed Malaysianisation but there do not seem to be any significant concessions and the directors admit that it is difficult to estimate when the necessary negotiations will be completed.

Dunbee-Combex-Marx

Christmas 1977 consumer spending has not lived up to most companies' expectations and now it seems that, somehow, Santa Claus shunned Dunbee-Combex-Marx. At the half-way stage DCM's chairman was talking of 1977 profits being "significantly ahead" of the £5.9m. reported for 1976. But the traditional last minute rush of high-margins orders never came, with the result that Dunbee yesterday had to report nil profit growth for the second half of the year. Overall, pre-tax profits are just 9 per cent up on £6.4m. If only Dunbee had been lucky enough to get rid of an extra £1m. of stock it had built up in anticipation of record sales, profits could have been £2m. better and in line with original expectations.

Unfortunately, the group's DIY and industrial products businesses also had a bad year with profits halved at around £300,000. (One subsidiary, for example, experienced a turnaround from a profit contribution of £250,000 to a loss of £150,000.) All this is now said to be under control and with the help of the new hire-shed chain this division could turn its profits around this year.

After all this gloom, DCM shares put on 5p yesterday against the market—presumably in response to the company's statement about a "significant rise" in orders. Despite an abnormally low tax charge of only 14 per cent DCM shares now trade at a p.e. of 31—a significant premium on Lesney.

SE Derby Draw

Lists for this year's Stock Exchange Derby Draw open tomorrow, May 17, and close on May 31. The draw takes place on June 1. Those interested should contact a Stock Exchange member.

Weather

UK TODAY
Sunny periods. Showers developing in the S.E.
London, S.E. Cent. S. England, E. Midlands, Channel Isle
Scattered showers, sunny periods. Max. 16C-17C (61F-63F).
E. Anglia, E. W. N. England, W. Wales, Lakes
Mostly dry, bright intervals.
Max. 16C (61F).
I. of Man, S.W. Scotland, Glasgow, Cent. Highlands, Argyll, N. Ireland
Dry, sunny periods. Max. 14C (57F).
Borders, Edinburgh, Dundee, Aberdeen, Moray, Fife, N.E. N.W. Scotland, Orkney, Shetland
Dry, sunny periods. Max. 12C (54F).
Outlook: Dry and warm.
Long range: Warm and sunny weather is expected in the next 30 days, although a few cool spells are likely. Mean temperature is expected to be above average in all districts, with rainfall generally below average.

BUSINESS CENTRES

	Ytd	Mid-day	Ytd	Mid-day	
	C	F	C	F	
Alexandria	10	50	London	10	50
Amsterdam	10	50	London	10	50
Antwerp	10	50	London	10	50
Barcelona	10	50	London	10	50
Bombay	10	50	London	10	50
Buenos Aires	10	50	London	10	50
Calcutta	10	50	London	10	50
Canton	10	50	London	10	50
Cebu	10	50	London	10	50
Colon	10	50	London	10	50
Hankow	10	50	London	10	50
Hong Kong	10	50	London	10	50
Kobe	10	50	London	10	50
Lyons	10	50	London	10	50
Manila	10	50	London	10	50
Medan	10	50	London	10	50
Osaka	10	50	London	10	50
Shanghai	10	50	London	10	50
Singapore	10	50	London	10	50
Sourabaya	10	50	London	10	50
Tientsin	10	50	London	10	50
Yokohama	10	50	London	10	50

HOLIDAY RESORTS

Algeria	S	13	64	Jerome	C	12	56
Amsterdam	F	21	70	Los Plama	C	20	69
Antwerp	R	16	51	Luccarno	S	20	64
Barcelona	R	15	50	Luyar	S	47	96
Bombay	F	18	61	Maloree	S	19	69
Buenos Aires	F	18	61	Manila	F	19	64
Calcutta	F	19	64	Malta	F	16	64
Canton	F	18	61	Nairobi	S	20	67
Cebu	S	21	70	Naukas	F	17	61
Colon	F	18	61	Norfolk	F	17	61
Hankow	R	16	64	Orlando	C	15	58
Hong Kong	F	17	67	Rhodes	S	24	73
Kobe	F	19	64	Sabur	C	13	53
Lyons	F	19	64	Samar	F	17	61
Manila	C	13	53	Singapore	F	17	61
Medan	C	13	53	Tientsin	F	17	61
Osaka	C	13	53	Tunpe	S	21	70
Shanghai	C	13	53	Valencia	S	21	70
Singapore	C	13	53	Yokohama	S	21	70
Sourabaya	F	18	61				
Tientsin	F	18	61				
Yokohama	F	18	61				
Cloudy	F	W	R-Rain	S	Sunny		
				</			

Purchasing Economics:

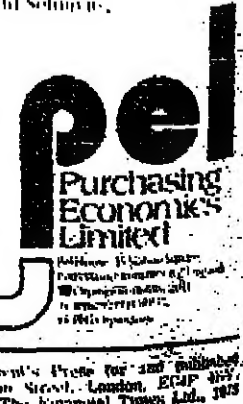
A 5% reduction in material costs can create a profit increase equal to 25% more sales.

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